

WORLD TRADE NEWS

Setback for Nordic groups as Thailand rejects plant bid

BY JONATHAN SHARP IN BANGKOK

AFTER EIGHT months' negotiations, the Thai Government has rejected a proposal by a Scandinavian consortium to set up a \$500m chemical fertiliser plant. The plant was to have been built on Thailand's ambitious eastern seaboard industrialisation project south-east of Bangkok and would have used as feedstock the natural gas that came on stream from the Gulf of Thailand starting last September.

Mr Chirayut Isarangkura Na Ayuthaya, the Thai Deputy Industry Minister, said the Scandinavian consortium, comprising Haldor Topsoe of Denmark, Norsk Hydro of Norway and Swedwards Development Corporation of Sweden, had failed to comply with terms and conditions set by Thailand. Representatives of the consortium were not available for comment, but one major stumbling block was over the price of the gas to be supplied by the Government-owned Petroleum Authority of Thailand.

The two sides disagreed over the gas price which was to be 36 per cent higher than the consortium was originally prepared to pay. The consortium also wanted guarantees on price ceilings in the future.

Thai negotiators were not prepared to set any ceilings, saying it was impossible to forecast future costs.

The collapse of the Scandinavian bid is a major disappointment after high hopes for the project had been raised when the consortium's proposal was previously accepted last year.

But Mr Chirayut stressed that the project itself was not abandoned. A Government committee had been instructed to find ways of reviving the plant, presumably by calling for new bids.

Japan's car exports fall in first half

TOKYO—Toyota Motors said its vehicle exports in the first half of 1982 fell 4.7 per cent to 865,900 from 911,800 in the same 1981 period.

Nissan Motors also reported a 9 per cent decline in its first-half exports to 686,200 from 754,100 from a year earlier.

Both companies said slower shipments to European and African markets were responsible for the fall.

Toyota's first half exports to the U.S. totalled 359,000, unchanged from a year earlier, while Nissan exported 290,100 to the U.S., down 6.7 per cent.

Toyota shipped 84,700 vehicles to the European Economic Community, down 29.6 per cent from a year earlier, including 17,900 to the UK, down 22.7 per cent, and 15,800 to West Germany, down 56.7 per cent.

Nissan's exports to the EEC fell 15.1 per cent to 119,400 from a year earlier, including 55,300 to Britain, down 15.3 per cent, and 22,600 to West Germany, down 32.9 per cent. Toyota vehicle shipments to Saudi Arabia rose 37.7 per cent to 71,700 from a year earlier, while Nissan's exports to Saudi Arabia trebled to 49,300.

In addition, Toyota said its vehicle exports in June fell 1.2 per cent to 148,200 from 149,900 in May but were up 7.8 per cent from 137,500 a year earlier, the first year-on-year rise in 14 months.

Toyota's June total included 59,200 to the U.S., up 11.6 per cent from a year earlier and 15,700 to the EEC, down 1.1 per cent.

Nissan exported 106,900 vehicles in June, down 11.5 per cent from 119,000 in May and down 17.8 per cent from 129,900 a year earlier. Its June total included 49,500 to the U.S., down 1.2 per cent, and 9,900 to the EEC, down 59.9 per cent.

Reuter

IRELAND'S INVESTMENT TROUBLES MOUNT

How those in need get IDA help

BY BRENDAN KEENAN IN DUBLIN

THE APPROPRIATELY-named Doreen Holdings was the subject, earlier this month, of a classic Irish rescue of a corporate damsel in distress.

The Irish State agencies and the commercial banks have become more and more accustomed to the role of white knight as the number of companies crying for help increase. As often as not these days, the charge is led by the Industrial Development Authority (IDA), which finds that, having helped foreign companies establish themselves in Ireland over many years, more help may be needed to keep them in business.

The rescue process is becoming increasingly sophisticated and is taking on a life of its own. The IDA's rescue division — as it is called — has increased its staff to 15. Last year it paid out £535m in assistance to troubled concerns, and the work is growing.

The activities of the rescue division may look small in comparison with the IDA's worldwide promotional activity to attract job-creating investment in Ireland. Last year, over 2,000 projects were negotiated, and these involved grant commitments by the agency totalling £130m.

The IDA's experience in international business helps when it has to look for potential takeovers for dead, or dying, companies. Of 80 rescue packages approved last year, 35 involved takeover, mostly by foreign companies.

As in other areas, the scale of things in Ireland permits close liaison between the different bodies which have an interest in troubled companies. These include For Teo, the state bank whose brief is to try to restore viability to such concerns.

The Industrial Credit Corporation, another state bank, is also a useful source of finance, while the commercial banks are more likely to take a favourable view if the IDA and other state agencies are involved in the package.

The troubled Doreen, for example, is an Irish clothing company which ran into deep trouble in the UK retail market.

The "rescue" involved £1.4m from IDA, £2.5m from For Teo by way of preference shares and subordinated loan stock and a further £2m from the banks.

More than money is involved, however. IDA executives believe their system is ahead of similar operations abroad because of the growing sophistication of their monitoring process and by their involvement in advice and restructuring as well as cash aid.

This is also the foreign investment agency's answer to those critics — and there are some — who wonder about the apparently inexorable spreading activities of what was originally a job promotions agency.

IDA's network of regional offices and its contacts with grant-aided firms puts it in a unique position, rivalled only by the banks, to spot early trouble signs. Executives claim, and bank managers agree, that they often spot the warning signs before the management.

The Irish banks hotly dispute that they are in any way tardy in coming to the aid of clients in trouble. However, some have made the point that a customer who is paying his way may resent and resist interference from the bank.

The rather different role of IDA, particularly its power to dish out grants, may make companies less reluctant to admit they need help.

If, as is often the case, a takeover seems the best option, then IDA's traditional role as a promotion agency takes over. It uses its marketing division, at home and abroad, to look for companies which might be interested.

IDA and the banks agree that giving or lending money is not enough. The rescue division, as well as giving advice and technical assistance, employs outside consultants and accountants to advise on restructuring and management changes.

Not that everyone who asks shall receive. This year is expected to be particularly rough for Irish industry, and there will have to be tight control over who receives the cash available.

The major difficulty with the rescue system is that, because it is in its own early stages of growth, there are no criteria for judging its success.

IDA was unable to say what proportion of the companies which received help actually survived, or what percentage of threatened jobs were saved.

On last year's figures, a total of 10,000 jobs were saved or created for the £535m spent. That looks like a good return, but how many of those jobs were, in effect, being paid for a second time?

It is left to the IDA to make the judgments. The recent Daily vote which effectively asked the agency to save the 600 jobs at the Fieldcrest towel plant in Kilkenny, without reference to commercial viability, suggests policy vacuum at the top.

Metal Box factories set up in India, Nigeria

BY MAURICE SAMUELSON

DRINK CANS, taken for granted in industrial countries, are being made for the first time in India and Nigeria with help from Metal Box, Britain's leading packaging company.

Canned beer has made its debut in India thanks to the manufacture of three-piece beer cans by Metal Box India, at its Faridabad factory in the north of the country.

Nigeria's first beverage cans are being made at Metal Box Nigeria's Ogbia plant for Coca-Cola and Pepsi-Cola, the U.S. soft drinks producers.

In India, £1.4m investment at Metal Box's Faridabad plant will provide up to 50m cans a year to United Breweries in Bangalore and Doburg Lager

brewery in Bombay. Although three-piece beverage cans are now becoming obsolete in Britain, Metal Box India built new can-making lines at its Calcutta plant rather than recondition older equipment brought in from abroad.

The breweries, however, are using reconditioned equipment to fill and close the cans. Initially, 10m cans a year are being supplied by Metal Box's plant at Neath, South Wales.

In Nigeria, the can-making lines are part of a total investment of more than £5m and each is able to produce 400 tins a minute for the rapidly-expanding soft drinks industry.

SHIPPING REPORT

Upturn in trade predicted

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WITH SHIPPING rates sunk in the summer doldrums, the industry is hopeful that the latter half of next year will see an upturn in seaborne trade.

Phillips and Drew, the London stockbrokers, expect a recovery in 1983, most of which should come in the second half. All three categories of world trade—oil, dry bulk and general cargoes—are expected to show growth which could total about 2 per cent, the company said in its latest shipping review.

This year, coal business is likely to stay weak as world energy demands fall and the price of oil goes down in real terms.

The economic recession is depressing iron ore shipments while grain trade, highly dependent on the Russian harvest, is expected to grow firmer. Oil volumes are likely to suffer their third successive major decline in 1982.

Rates last week were as discouraging as ever for ship owners. Denholm Coates said those in the dry cargo sector "managed to sag even further on a punch drunk market."

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World Economic Indicators

FOREIGN EXCHANGE RESERVES

(U.S.\$m)

	May '82	Apr. '82	Mar. '82	May '81
UK	11,130	11,441	11,957	11,977
Belgium	2,183	2,202	2,842	2,642
France	13,469	15,260	17,439	27,201
Italy	11,482	11,420	13,314	14,454
Japan	22,801	23,102	23,633	24,102
Netherlands	7,463	7,559	8,055	8,032
W. Germany	38,015	37,624	37,072	46,048
U.S.	9,189	10,090	9,120	10,599

Source: IMF

Mission seeks VW know-how

By Kenneth Gooding in Tokyo

A TEAM of engineers from Nissan, the Datsun Group of Japan, is to go to Germany to study how Volkswagen makes cars.

The trip is part of preparations Nissan is making to produce a version of the VW Santana for the Japanese and Asia Pacific markets.

Japanese customers want a German flavour to the car, and we must try to retain that in the cars assembled here. We are adaptable—we will learn how to assemble a European-style car, said Mr Noboru Ohta, general manager at the Zama plant, near Tokyo, where the Santana will be assembled.

He said Nissan was on schedule to start production in October, 1983, initially at the rate of 4,000 a month for the Japanese market and, within a year, to increase production by a thousand a month for export.

Zama's output is 35,000 cars a month, close to its capacity of 40,000, so a model currently being made there will be moved out this autumn to make way for Santana.

Nissan is not officially revealing the investment involved but industry sources suggested a modest ¥4bn-5bn (\$3m-11m).

Mexico may help Cuba on resort

BY RONALD BUCHANAN IN MEXICO CITY

MEXICO MAY help Cuba develop an offshore holiday resort modelled on Cancun, the Caribbean venue of last year's north-south economic summit.

The project could include investment from the Mexican private sector under terms of Cuba's recently approved law on foreign investment. For the first time since the Cuban revolutionary government nationalised foreign companies two decades ago, it is now seeking foreign investment.

The resort proposal was raised here in two days of talks at the third meeting of the Cuban-Mexican mixed commission on economic co-operation. The commission was established

four years ago on the initiative of President Fidel Castro of Cuba and Jose Lopez Portillo of Mexico. Both sides emphasised the political significance of the talks, which also looked at co-operation in the sugar and oil industries, in agriculture and in fisheries.

The head of the Cuban mission, Sr Hector Rodriguez Llopart, said the meeting took place amid "renewed aggression" by the U.S. in Central America and the Caribbean.

For the Mexicans, Sr Jose Andres de Oteyza, the Industry Minister, said the talks were a re-affirmation of Mexico's traditional policy of working together

with other countries in the region, no matter what their social systems.

Venezuela is hoping to buy 25 multiple rocket launcher systems from Israel at an estimated cost of \$83.7m. AP reports from Caracas. Negotiations over the sale of the highly sophisticated weapons are currently under way between the Venezuelan armed forces and Israeli military industries, reports El Diario de Caracas, the morning newspaper.

Venezuela is currently embroiled in a frontier dispute with Guyana to the east, and it also has a long-simmering dispute with its western neighbour Colombia.

Ruston resumes turbine set deliveries to Russia

BY OUR WORLD TRADE STAFF

RUSTON GAS TURBINES, part of the GEC group, is resuming deliveries of gas turbine generating sets to the Soviet Union for use on the controversial Siberia-West Europe gas pipeline.

The Lincoln company's £20m order for 35 sets had appeared threatened when, nearly three weeks ago, the Soviet authorities sent instructions to suspend deliveries until further notice. The reason for the suspension was not given, but may have been related to the U.S. declaration of a ban on the use of American technology in the construction of the pipeline.

But last Wednesday, Ruston received a message that the suspension instructions had been rescinded and that shipments could resume.

Following the first Soviet move, Ruston contacted its subcontractors to suspend their deliveries. Now it is taking steps to have deliveries resumed later in the summer. The Ruston factory closes for its summer break at the end of this week.

The Soviet contract will keep the factory in work for at least a year. Had it been cancelled there might have been large-scale redundancies.

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UK NEWS

Rail strike had limited impact on industry

TWO WEEKS ago an emergency operations room, complete with a blackboard, was set up by the West Midlands Engineering Employers' Association to deal with problems stemming from the rail strike. Yesterday, as the strike was called off, the blackboard was still blank.

There could be no more final confirmation of the fact that the freight train long ago ceased to be a vital means of communication for Britain's manufacturing industry.

And that explains why during two weeks of strike action by the Associated Society of Locomotive Engineers and Firemen over British Rail's attempts to impose flexible rostering, there was remarkably little pressure from general industry to get the trains moving again.

Business commuters, particularly in London and the South East, have faced more disruption than industry. Staggered working weeks became a new experience for employees of insurance companies and banks in the City. Commercial Union, for example, arranged for employees with long journeys by rail to be picked up by a fleet of coaches early in the morning and returned late at night to avoid traffic congestion. Staff worked three days one week and two days the next to compensate.

The almost complete absence of Inter-City trains meant changes for executives who normally travel regularly between a London office and a manufacturing plant. Executives of Peggles, the Doncaster-based part of the Pegler Hattersley valve group, arranged meetings half way between London and Doncaster—apparently at considerable savings in time, petrol, and wear and tear on the people involved. BR's freight business has been whittled down gradually

BR's share of freight traffic has fallen so much, it is no longer vital to manufacturers, writes Hazel Duffy

BR's FREIGHT TRAFFIC

	1981	m. tonnes
Coal and coke	95	18
Iron and steel	16	16
Oil and chemicals	16	16
Building and construction	7	7
Freightliner	2	2
Other traffic	154	154
Total		184

Source: Railway Business Review

the power stations.

The start of the annual holiday in many parts of the country further diminished the effects of the shutdown. Furthermore the recession means that industry has been under far less pressure from irregular deliveries of raw materials or the despatch of finished goods than it would be if it was operating closer to capacity.

The steel industry has also suffered less during this dispute than during the Aslef stoppages at the start of the year which cost the British Steel Corporation £11m, simply because demand has slumped since the spring.

Aslef could not have chosen a less advantageous time for its strike if it desired the maximum impact on the freight network. Industry is carrying high stocks—coal stocks, for instance, are at their highest ever recorded level relative to consumption. Some 22.5m tonnes is stored at the pits and 24.6m tonnes is held in stock by customers, mainly at

scraped and new systems built at considerable cost if BSC decided to cut its dependence on rail. Mr Ian MacGregor, BSC chairman, has expressed his frustration with the growing unreliability of rail by threatening to concrete over the rail dock at Teesside if the strike had continued for long.

Most of industry found it could switch its freight needs from rail to road—or, as the oil industry did, to pipelines and coastal shipping. The Post Office, for instance, said that it was almost embarrassed by the ease of finding alternatives to rail—in its case air transport as well as road. Sir Peter Parker, BR chairman, told employees that the loss of the Post Office contract was a very real threat, although it seems unlikely that the mail would completely desert rail.

Industry is more coy about how much it cost to make these alternative arrangements. Where industry does use rail, it does so mainly for the very good reason that it is more economic. This is particularly the case for companies which have their own rail sidings, of which there are about 500 around the country. Some of these have been installed with the aid of government grants, in line with the policy of successive governments to encourage rail freight.

Examples of such companies are Guinness, which takes much of its bulk product by rail from its west London plant to other breweries for bottling; and Ford, which transports components between its plants in South Wales, and from Dagen-

ham to Halewood, by special trains. Neither company was anxious to broadcast its arrangements during the rail strike for fear of being blacked by trade unions sympathetic to Aslef. But it is clear that they were able to make contingency arrangements well in advance because of the advance notice given of the brief NUR strike which preceded the Aslef one.

Ford has said that it would return to rail after the strike, but BR freight managers are under no illusions that they will have to work hard to win back and keep all their customers, as they did after the dispute earlier this year.

There is another side to the coin: if BR wins its productivity battle with the unions, the freight operations stand to benefit substantially. Freight trains in Britain are notoriously overmanned compared with their Continental counterparts, with two and even three men being insisted upon by the unions where one-man operations predominate on Continental railways.

BR's freight division made considerable strides last year in reducing its losses in spite of the recession, largely by running down wagonload services and rationalising terminals and marshalling yards. But even before the strike, BR was not expecting to reach the financial target set for freight by the Government, while the changes in working practices being sought by BR still remain in the balance.

The Government's requirement is that freight must operate without a subsidy within the next three years. The end of the recession and much more efficient manning levels would assure that the target is met, but BR's customers will have to be convinced before then that it makes sense for them to stay with rail.

Alliance agrees its electoral reform plan

By Our Political Editor

THE Social Democrats and Liberals are expected to announce this week that they have agreed the form of electoral system they hope to introduce after the general election—either in government or as the price of co-operating with another party.

The two parties' joint commission, set up to consider which form of proportional representation the Alliance should back, has made its decision. It favours a form of preferential voting, based on the single transferable vote but modified to meet the criticism that the STV is unsuited to the British political tradition.

Under the proposed system the country would be divided for the most part into multi-member constituencies in which the STV would be used. The number of MPs returned to Westminster for any one party would reflect the share of the vote taken by that party's candidates. Most constituencies would return four or five MPs; a few could return as many as eight. In a few exceptional cases, however, single-member constituencies would be retained. In these the alternative-vote system would be used, voters stating their preference for the various candidates.

Until now, a main criticism of STV made by the other parties has been that it would end the traditional link between MPs and their voters by creating constituencies which had no logical reason to exist except that they were the right size. To meet this point the commission has proposed constituencies of varying sizes, related to existing communities and political entities.

A city like Wolverhampton would be one multi-member constituency while a constituency like Mr Jo Grimond's in the Orkneys, very thinly populated, would return just one MP rather than being merged into some large area with no real identity of its own.

The recommendation is expected to be unanimously supported even though when the commission started work some SDP members preferred a variation on the Additional Member system used in West Germany and other countries.

The report is expected to be published this week following a meeting tonight on the whole question of co-operation between the two parties in the wake of Mr Roy Jenkins's election as SDP leader.

Mr Jenkins and Mr David Steel, the Liberal leader, have drawn up an agenda covering various different aspects of co-operation including publicity, preparation for the general election and the vexed issue of those constituencies where negotiations over seats are deadlocked.

Heathrow Tube extension plan

By Mark Webster

THE UNDERGROUND extension to Heathrow Airport's fourth passenger terminal is likely to go ahead following a compromise proposed by the Greater London Council's Transport Committee on its financing.

If the proposal is accepted by the Department of Transport, the £27m capital costs would be covered by the GLC, and the British Airports Authority, each paying about one quarter, and the Department of Transport making up the balance through an increased transport supplementary grant.

The GLC said Government officials had agreed to the new formula and it would go to the Minister for final approval.

OFT reports rise in merger activity

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A SHARP growth in merger activity in 1981 is revealed in new statistics compiled by the Office of Fair Trading.

The figures show that the number of merger proposals falling within the scope of the 1973 Fair Trading Act rose by 17 per cent in 1981 to 164.

All mergers involving assets of more than £15m or a market share of 25 per cent or more are examined by the OFT to determine whether an investigation by the Monopolies and Mergers Commission is desirable.

The commission then has to decide if the proposed merger is in the public interest.

The OFT's figures also show that the assets involved in the mergers examined more than doubled. In 1980, the 140 mergers considered had total assets of £21.9bn, while last year the figure for the 164 mergers rose to £43.6bn.

This substantial increase is largely due to a rise in the number of merger proposals involving assets of more than £1bn. There were 10 of these in 1981, compared with four in 1980. But the OFT points out that they included a number of foreign mergers which are counted in UK statistics because of the presence of subsidiaries in this country.

In addition, two bids for the same company are normally counted twice in the statistics. Thus the two bids last year for The Royal Bank of Scotland—mergers which the commission eventually turned down—were double-counted.

The OFT therefore emphasises that 1981 was not "characterised

by a sudden increase in the contribution of large mergers to the concentration of industry in the UK."

Although most mergers last year were, as usual, from companies involved in the industrial and commercial sectors, the largest single group of proposals came from companies in the insurance, banking, and finance

MERGER ACTIVITY				
	Proposals	Assets involved, £bn	Acquired, £bn	Comd. mergers
1978	103	10,973	89	
1979	131	12,091	106	
1980	140	21,944	167	
1981	164	43,597	126	

Source: OFT

sectors. Some 40 of the 164 mergers came from these sectors.

The OFT's figures also show that the revival in merger activity in the food, drink, and tobacco sectors in 1980 was not sustained in 1981. There was, however, an increase in the leisure and entertainment industries.

The trend in the last few years away from conglomerate or diversifying mergers, also continued in 1981. Some 32 per cent of merger proposals last year were considered as conglomerate mergers.

Although this was slightly higher than in 1980, when the figure was 30 per cent, it is a sharp fall from the 35 per cent in 1979. Moreover, the proportion of assets involved in conglomerate mergers was 27 per cent last year, compared with 31 per cent in 1980.

New chief for Trustee Savings Bank appointed

BY WILLIAM HALL

MR PHILIP CHARLTON is to take over as chief general manager of the Trustee Savings Bank (TSB) group next November. His appointment coincides with a major restructuring of the TSB and its 16 regional branches. Mr Charlton's main task will be to ensure that they develop into fully fledged banks.

Mr Charlton, aged 51, succeeds Mr Tom Bryans, and has worked in the Trustee Savings Bank movement for 35 years. Mr Bryans has been chief general manager of the TSB since 1976, and has played a leading part in transforming them into commercial banks.

The 16 Trustee Savings Banks, with assets of over £2bn, have 1,650 branches, and employ over 20,000 staff. They now rank as Britain's fifth largest banking group and have close to 10m personal customers.

In recent years they have been diversifying rapidly, moving into personal lending and corporate business. Last year they took over United Dominions Trust, one of Britain's biggest finance companies.

Last week the TSBs made plans for a major restructuring of their business. This should lead to a consolidation of the 16 regional TSBs into a much smaller number of units and is likely to lead to an offer for sale of their shares to depositors and staff.

The changes are aimed at restructuring the organisation and preparing for legislation needed to enable them to develop into recognised banks.

Mr Charlton will be responsible for ensuring that the TSBs make the most of their new privileges. In recent years they have been losing market share to the commercial banks, because they have been restricted by onerous Treasury regulations.

Educated at Chester Grammar School, Mr Charlton joined the TSB in 1947. In 1966 he became general manager of Chester, Wrexham and North Wales TSB. In 1975 he became general manager of TSB Wales and Border Counties. Last year he was appointed deputy chief general manager of the TSB group central executive.

National Savings receipts show slight improvement

BY ERIC SHARP

NET RECEIPTS from National Savings showed a slight improvement in June, rising nearly £30m on the month to £153.7m.

This brings total net contributions by National Savings in the first three months of the current financial year to £368m.

The Treasury has set the Department of National Savings a target of £3bn in 1982/83 as its contribution to overall funding.

National Savings is thus running over 50 per cent below this target. The target was reached last year when total receipts would amount to £750m after three months.

Index-linked National Savings Certificates, still known as Granny Bonds, remained the most popular form of national savings. They contributed

£106.7m in June. Even so, this sum is well below the £182.2m invested in Granny Bonds in 1981/82.

Fixed-interest National Savings Certificates contributed £29.1m. The current net return of 8.92 per cent on the 24th issue is still below the net return of building society investment.

There was an improvement in the contribution from National Savings Bank investment amounting to £23.4m in June.

Here the current interest rate of 13 per cent gross is competitive with other forms of deposits.

Nevertheless, the Treasury will need to consider the returns on all National Savings products more attractive if it intends the Department of National Savings to achieve its £3bn target.

Survey warns of duty free 'havoc'

BY ARTHUR SANDLES

ABOLITION, or even modification, of the duty-free system—much mooted by the EEC Commission—would disrupt airport, airline and ferry economics and probably wreak havoc among manufacturers of liquor, fragrance and some tobacco products.

That is clear from the findings of a new survey of the international duty-free market. It looks at the sales to an estimated 250m people worldwide last year. Some £5bn was spent on tax-free purchases.

In Britain alone the British Airports Authority is said to rank 38th among UK shopping chains.

The 38th report, 'The Best in Most' by DFS (the DFS means either Duty-Free Shops or Duty-Free Stores), is produced by Sweden's Generation Publications.

It lists not only the world's sources of duty-free goods, but also the sales levels of 12,000 products in order of consumer preference and a comparison of price levels.

It suggests that a random \$100 shopping bag of duty-free goods from Schiphol airport in the Netherlands would cost \$142 in London's Heathrow, \$105 in Moscow, \$110 in Paris and \$149 in Helsinki.

Apply the same index to cross-Channel ferries produced £135 for British Sealink and £152 for Scandinavia's DFDS.

Elsewhere in the world, the airport at Tokyo scored \$130, Hong Kong \$118, Singapore \$109 and Bangkok \$118.

Topping 'the league' as the most popular alcoholic buy is the 70 cl bottle of Camus Napoleon Cognac, which was found at its cheapest in Rimini, Italy, at \$14.18 against a world duty-free average of \$24.27. It was most expensive aboard the Norwegian Jahre Lines at \$32.58.

But the Camus cognac is outshone by Johnnie Walker Black Label whisky, if all sizes of the whisky are included. Ojai was last year's cheapest source of a litre bottle of whisky at \$9.56. The international average for the same bottle was \$13.56

and the most expensive source was the Silja Line ferries in Scandinavia, where it was \$19.41.

Marlboro cigarettes not only find their way into more duty-free outlets than any other product—96.8 per cent of outlets sell them—but are also the most popular tobacco buy.

The best selling perfume product is Chanel No. 5, at its cheapest on Air France aircraft last year at \$23.10 for 14ml and most expensive at Christchurch airport in New Zealand at \$41.90. The average price was \$32.55.

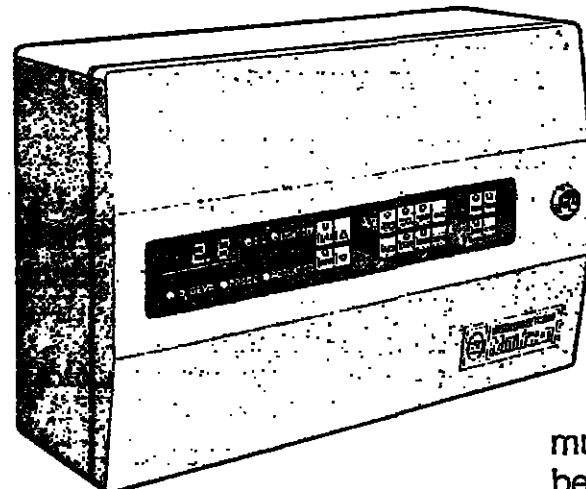
The report says the implementation of any threat of action against duty-free shops in Europe would amount all in all to nothing less than a disaster.

Although, says the report, the precise consequences could only be predicted in outline, a certain insight into the huge upheaval menacing them at least should cause all decision-makers to reflect considerably on both the time schedule and decision to do so.

Innovative.

Westinghouse is committed to many forms of innovative research worldwide, using the vast resources at its disposal to stretch the boundary of technology to new limits. From this flow many real benefits for industry—including increased efficiency, greater productivity, and reduced costs.

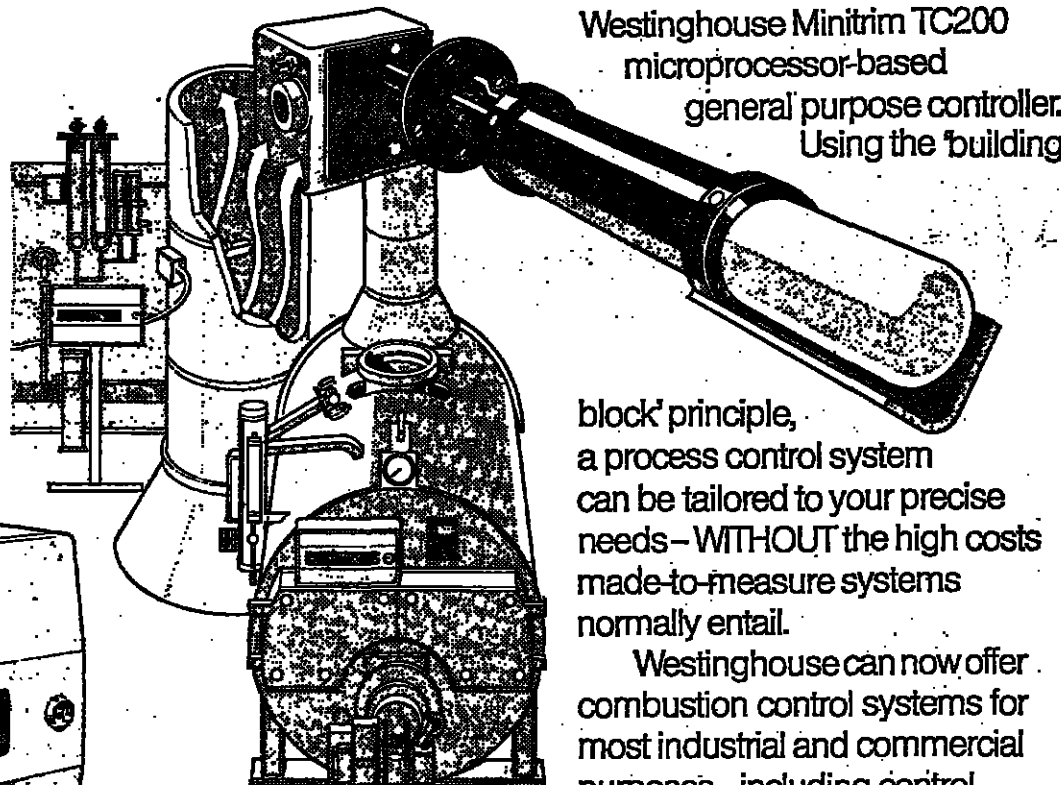
A classic example of this process is a whole series of innovative products for industry



stemming from fundamental Westinghouse research on fuel cells for spacecraft. These innovations enable Westinghouse to offer industry products which provide substantial energy savings at remarkably low cost.

The savings spring from faster, more accurate control of combustion in industrial processes, using proven Westinghouse technology which has now become a 'de facto' standard for industry.

Zirconium oxide probe-type sensors measure the free oxygen



remaining in a flue gas stream after all combustibles are consumed. Too little or too much oxygen means energy is being wasted—and even slight variations from the optimum can have a large effect on fuel bills.

The Westinghouse sensors are extremely sensitive and give a very rapid response. Their highly accurate signals are fed to Westinghouse control and trim actuator units which make the adjustments needed to optimise combustion.

A wide range of analysers and trim controllers has been developed to match different applications. Among the latest advances is the low-cost

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Westinghouse can now offer combustion control systems for most industrial and commercial purposes—including control panels, transmitters, manual/auto stations, recorders and indicators, electric and pneumatic power positioners and complete integrated combustion control systems.

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For full details of Westinghouse Combustion Control Systems and Services, contact Westinghouse Electronics and Control Group, Haden House, Argyle Way, Stevenage, Hertfordshire SG1 2AH.

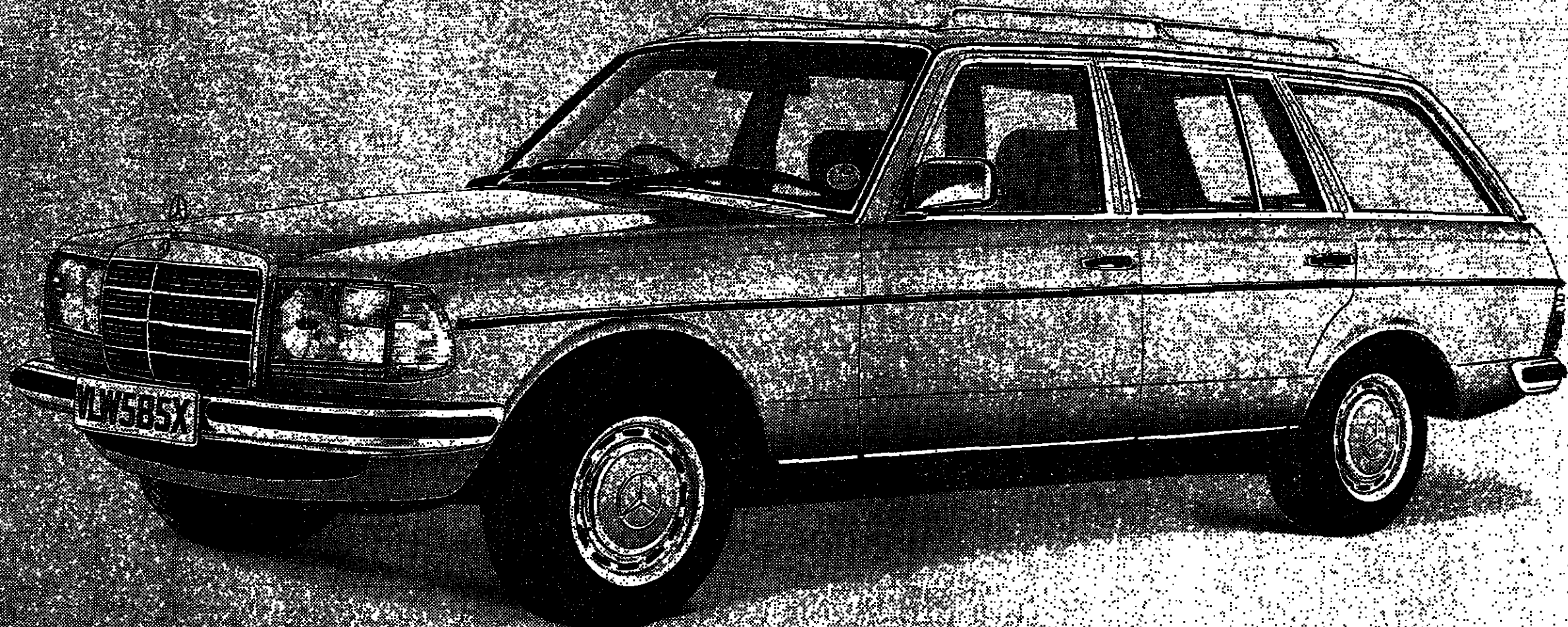
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Innovating ways to save energy and money is just one way leadership in technology makes Westinghouse one of the great driving forces of world industry. The full story is in a booklet, "This is Westinghouse." For a copy, please write to The Marketing Director, Westinghouse Electric Group, Regal House, London Road, Twickenham, Middx TW1 3QT.



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Before Mercedes-Benz approved its estate car for production, it had to behave like a Mercedes-Benz saloon car.

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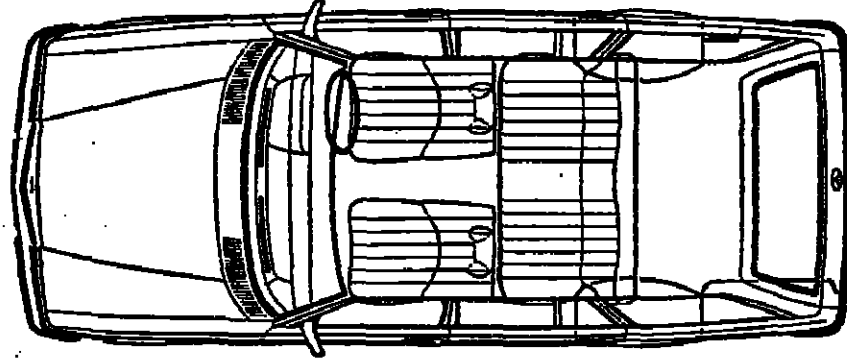
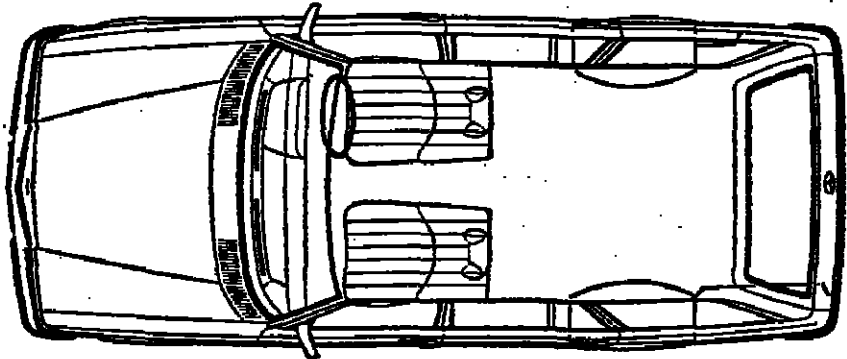
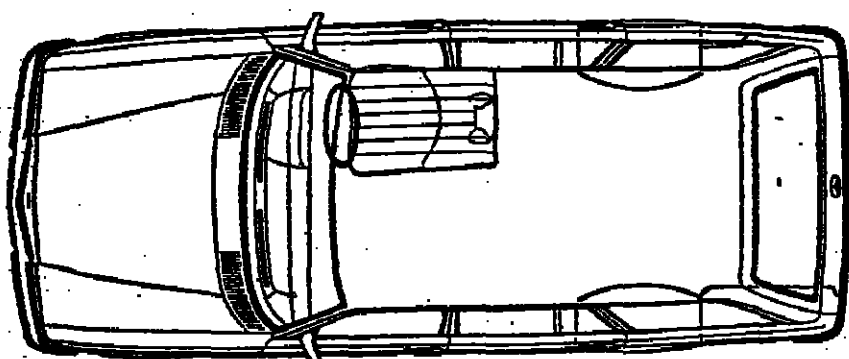
2. The very quick 280TE. Its 2.8 litre, fuel-injected twin overhead camshaft engine could move you and a heavy payload at speeds in excess of 120 mph, were it legal.

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Engineered like no other car in the world.



UK NEWS

Technology of robots 'crucial for industry'

By Robin Reeves, Wales Correspondent

A WARNING that British industry faces total eclipse by the end of the century unless it moves rapidly to utilise robot technology has been delivered by Dr Bernard Capaldi, managing director of Pendar Robotics.

Speaking at the official opening of Pendar's robot manufacturing plant just established at Ebbw Vale, South Wales, Dr Capaldi said that Japan's one-time flirtation with robots had now turned into a passionate love affair. British industry was in serious danger of falling behind its industrial competitors.

Japanese industry now employs 15,000 robots, compared with only 500 in the UK, he said. This was despite strenuous efforts by his own company and others to persuade British companies to invest in robots, he stressed.

"A disproportionate sales effort in the UK is being completely overshadowed by our actual sales results in the U.S., Far East and Australia," Dr Capaldi declared.

He also revealed that the company was discussing the possibility of manufacturing its robots in Japan jointly with a Japanese company. The Welsh manufacturing venture is being financed by Technical Development Capital, the venture capital arm of the Finance for Industry Group, and the Welsh Development Agency. ESC (Industry) and the Welsh Office have also provided help.

The new factory will employ only 15 people initially, but it is hoped to build up to 150 at the end of three years. Ebbw Vale will manufacture Pendar's Place-mate, a pneumatically-powered industrial robot, at a basic price of £13,000, which is said to be little more than half the price of its nearest rival.

It is suitable for hazardous or repetitive tasks such as paint spraying, palletising and stacking and machine loading.

Pendar is also developing, in conjunction with Birmingham University, prototypes for a second type of robot, the Locoman. This uses stepping motor technology rather than pneumatics in order to give great precision and accuracy in movement and thereby make the robots suitable for precision-assembly work.

MSC chief opposes privatisation of job services

By ALAN PIKE, INDUSTRIAL CORRESPONDENT

MR DAVID YOUNG, the new Chairman of the Manpower Services Commission, does not see scope for privatisation of the employment services and has told the Government so.

Union leaders feared that the appointment of Mr Young, a former adviser to Sir Keith Joseph at the Industry Department, represented a government attempt to hive off parts of the commission's responsibilities.

Mr Young, however, believes that PER — the commission's

professional and executive recruitment service which is the favourite candidate for privatisation among some ministers and Conservative backbenchers — should remain in the public sector.

He also believes the commission's network of high street Jobcentres must be regarded as existing for social purposes as well as business purposes.

Proposals for a review of the Jobcentre network were put

forward last month by an MSC study team in consultation with Sir Derek Rayner, the Prime Minister's adviser on efficiency. Although this will probably lead to closure of some Jobcentres it is unlikely there will be major changes in the network.

Mr Young's support for maintaining the existing boundaries of the public employment services, and the backing which he is giving to the Youth Training Scheme, should allay

some of the deep suspicion which his appointment provoked among trade unionists. At one stage this appeared to threaten the continued existence of the tripartite commission.

Tripartism is, in Mr Young's view, the best way yet devised of running the nation's manpower services. He is worried, however, about some detailed aspects of the commission's activities, particularly the way in which its Skillcentres are performing their training role.

Among the changes he will seek are:

- Recruitment of more instructors capable of teaching modern skills;
- Moving the training operation further into high-technology areas;
- Making the centres more flexible, including evening opening, so that they appeal to the employed who want to learn new skills, as well as to the unemployed;
- Developing links between Skillcentres and schools when

the Youth Training Scheme is launched next autumn.

Mr Young is convinced some young people will respond more enthusiastically to the industry-like atmosphere of Skillcentres than to the more academic approach of further education colleges.

He also believes the commission can make a contribution to help equip some trainees with the business skills necessary for the launch of their own companies.

Car dealers attack hire purchase restrictions

By John Griffiths

A CALL for the total abolition of hire purchase restrictions on cars has been issued by the Motor Agents' Association (MAA), which represents most of the UK vehicle retail trade.

The MAA, which has made a direct appeal to Sir Geoffrey Howe, Chancellor, is going much further than the Society of Motor Manufacturers and Traders (SMMT), which has also launched a campaign to get HP curbs relaxed.

Mr George Turnbull, the new president of the SMMT and chairman of Talbot, has said that a minimum deposit of 25 per cent, against the current one-third, and a repayment period extended from two years to three, could boost the new car market by 40,000-50,000 a year, and help to free a log jam in the used-car market which is also causing traders severe cash-flow problems.

But the MAA claims that the retail motor trade is in such desperate straits — with discounting rates in a new car market expected to fall to about 1.45m — that the relaxation urged by the SMMT is insufficient.

"Events have gone too far for such steps to provide the level of relief so desperately required," Mr Alan Dix, MAA general secretary, has told Sir Geoffrey.

Stocks were at an all-time high and profit margins "sashed to the bone". The Government had managed to abolish pay, price, dividend and foreign exchange controls without the economy collapsing and the Crowther report had also urged the abolition of credit controls.

The essential issue concerns the Government's tight monetary stance. Both the MAA and the SMMT stress that relaxation would not increase total credit demand.

It would lead only to a transfer of credit, in two ways: ● Through the dealers' financing of very high stock levels being transferred to customers; ● A change in the pattern of consumer spending.

In other words, consumers would be inclined to spend more on cars and commensurately less on other consumer goods.

The SMMT asserts that its relaxation proposals would result in a net benefit to the Exchequer of £25m. This is because of the extra 10 per cent duty levied on vehicle sales — the "car tax".

Referring to current industrial and economic troubles, Mr Dix says many people find public transport inadequate for getting to and from work — yet could not buy a car because of their inability to raise the requisite 33 per cent deposit. For many, a car was as basic a household need as a refrigerator.

Controls have been relaxed already for business cars, he points out, but most used cars are bought privately.

Prutec backs Charcoal Cloth

By David Fishlock, Science Editor

PRUTEC, THE high-technology investment arm of the Prudential Group, is investing £250,000 in Charcoal Cloth, a privately owned company of Wokingham, Berks, to triple its production of charcoal cloth.

The novel fabric was invented at the Chemical Defence Establishment, Porton, Wilts, as an absorbent for toxic vapours. It has been laminated with harder wearing fabrics to produce protective clothing for servicemen in combat.

It is also the basis of a new British respirator for the armed forces. In this layers of charcoal cloth replace the thick bed of carbon granules, making it easier for servicemen to breathe when wearing it.

Porton's invention, however, has found also many civilian uses. These include surgical masks and bandages that absorb unpleasant smells, industrial filter and pollution-control equipment.

Charcoal cloth has been available in small quantities since 1970. Not until the late 1970s, however, was a continuous manufacturing process demonstrated successfully, by Charcoal Cloth, a Porton licensee.

The company works closely with Porton and has a development contract for cloth of enhanced absorbency for the new service respirator.

Prutec said it was attracted by the wide diversity of uses for the material and by the potential it found for further investment in applications of charcoal cloth.

The company is selling its material to such groups as Racal, for industrial protection equipment, and Johnson & Johnson, for medical uses. It is also developing new uses itself. Mr Geoff Westcott, managing director, forecast that more than 70 per cent of the company's sales would be exports.

Chill wind tugs at tent industry's pegs

Tent-makers have been hit by recession, imports, and 'dumping'. Lisa Wood writes

A CHILL wind has tugged at the pegs of the tent industry over the past few years.

In 1977 the industry provided jobs, directly and indirectly, for about 10,000 people. Today the figure is below 4,000.

Black & Edgington, the camping, caravan and industrial clothing group, has closed three factories, in Bristol, Sidcup and Greenock, over the past few years and concentrated production at Port Glasgow. Recently a further 36 redundancies were announced at Port Glasgow, which employs about 200 to make ridge tents.

Imports and not just the recession are blamed by the industry for the decline of the manufacturing base. At the current negotiations on the Multi-Fibre Arrangement (MFA), British makers are pressing for their products to be included in the about 10 textile products deemed "super-sensitive" to foreign, particularly Far Eastern, competition.

Substantial cuts in import quotas are being sought by the UK industry.

According to the industry current MFA quotas set in 1977 were falsely high, being based on import figures for 1976 when Far Eastern products flooded the market uninterrupted.

For example, the annual quota from South Korea was set at 497 tonnes when estimated production of comparable tents

in the UK was 8,000 tonnes.

While the South Korean quota has remained at 497 tonnes the estimated UK production of lightweight—and frame—tents is estimated this year to be 1,700 tonnes only, in a market where consumption is estimated at 5,600 tonnes a year. Put another way, total UK production in 1977 was estimated to be worth £15m at then prices. Today the estimated value of UK production is £7.5m, a figure about 20 per cent down on that for last year.

The domestic industry grew from the making of canvas products, the pre-Second World War market being mainly youth and the military. After the war there was what one maker called an explosion of public awareness of the joys of family camping.

The French were fast off the mark in producing sophisticated frame-tents. The British, however, continued to concentrate on the ridge and large marquee-style tent. It was this ridge end of the market that Far Eastern makers identified and attacked with cheaper nylon and some cotton tents.

By the early 1970s, however, the European market was beginning to level off, leaving over-production in Europe and a flow of cheaper imports from

the Far East.

Mr James Hawley, of John James Hawley, tent-makers of Walsall, said: "We approached the French and Germans to try to get a European lobby, not to stop imports but to restrict them via the MFA which would at least have given us a chance to fight back. However, we received very little help because the French and Germans thought there was no chance of large-scale imports coming into their markets."

"After the MFA was set, Far Eastern makers started exporting to European countries and devastated their domestic markets. In France four or five major makers went out of business in the late 1970s. In England the result was that the domestic industry was almost halved."

According to Mr Hawley, UK makers now have started to compete successfully in the small-ridge-tent market through increased productivity. A new problem in the static market, however, is that imports are being offered at cut prices. "We have evidence of one or two importers who are liquidating stock. A small tent, for example, that would have been sold to the trade for £14 or £15 is being offered at about £10."

Seatbelt law applied soon

SEATBELT-wearing will become compulsory from early next year, Mrs Lynda Chalker, junior Transport Minister, said at the weekend.

The Commons voted last year, after a fiercely contested debate, to make it illegal not to wear a seatbelt.

This decision became law in the Transport Act with a review after three years in operation.

MPs will be asked next Thursday to support the government regulations, putting compulsion into practice. These will deal

partly with the classes of people who will be exempt from wearing belts.

Mrs Chalker said in her Wallace constituency: "Last year, more than 2,200 car drivers and passengers were killed and more than 30,000 seriously injured, some of whom will be disabled for life."

"The heartache this brings to family, friends and often employees cannot be counted, but the economic costs of loss of life or capability are very high indeed."

Whaling ban hopes fade

By RICHARD MOONEY

CONSERVATIONISTS' hopes of putting an end to commercial whaling, after 10 years of campaigning, could hinge on the attitudes of just five of the 35 national delegates likely to attend the annual meeting of the International Whaling Commission, which starts in Brighton today.

To succeed, the call for a ban — which has been defeated at every meeting since 1972 — must win the support of 27 — three-quarters — of the 38 member nations. But the conservationists' cause does not look hopeful.

Of the member nations, 22 are confidently expected to support a ban. The six whaling nations will obviously be against, and seven have not stated clear positions. The 36th country,

Dominica, has never turned up at an IWC meeting and is not expected to do so this year.

Of the unknowns, Chile, which only ceased whaling itself this year, seems more likely to abstain than to switch to the anti-whaling camp. South Africa has always abstained.

The vote could, therefore, depend on Mexico, China, Spain, Brazil and Argentina. The Argentine delegation, if it attends, is likely to continue on the anti-whaling side, though this is not certain, following the Falklands conflict.

Brazil, which has delayed a decision to cease whaling, tends to abstain on the ban issue. Mexico has previously been on the anti-whaling side, but a lack of commitment this year is believed to result from economic pressure by Japan

No early upturn expected in paper industry output

By ANDREW FISHER

THE HOPED-FOR upturn in British paper output this year is clearly not going to occur, the British Paper and Board Industry Federation says in a gloomy assessment of prospects.

Production in the first five months of the year fell by 2.8 per cent compared with the same period in 1981, and there are few confident enough to predict any marked improvement during the rest of the year.

Three UK mills have announced their closure and three

more have shut down since the federation came out with its previous review at the end of March.

"Short order books, restricted working at mills and constant pressure on margins against the background of instability in the international pulp market add up to a depressingly familiar situation," it says.

But the federation notes that import penetration has not been as high as was feared at one time. Although January figures showed the highest ever

percentage of the market gained by imports at 61 per cent, the overall January to March level was down to 57.3 per cent.

There is still a gap in the 1981 returns because of last year's customs strike. But the import share has been estimated at 58 per cent, based on the extent of previous capacity reductions and the operating rates of the surviving mills.

The U.S. recession is currently having a poor effect on prices of corrugated case

materials, the federation says, while competition from other EEC countries is stiffening as a result of over-capacity.

U.K. exports fortunately also seem to be at a high level, although they represent only a trickle set against the massive flood of imports.

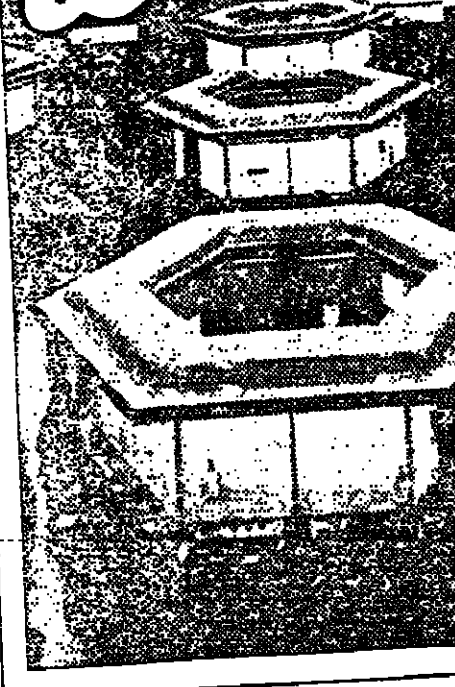
The federation welcomes the proposal, not yet confirmed, of United Paper Mills of Sweden to build an integrated pulp and paper mill in North Wales, especially as the UK would be exporting some 600,000 tonnes of pulp wood in 1982.

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National Savings Stock Register

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UK NEWS - LABOUR

Miners claim turnabout over threatened pit

BY DAVID GOODHART, LABOUR STAFF

MR JACK COLLINS, secretary of the Kent area of the National Union of Mineworkers, claimed yesterday that the National Coal Board was preparing to back down over its plans to transfer or make redundant 550 miners at Snowdown Colliery in Kent.

He said: "They have now indicated that they only want to sack about 250 miners. But we are still going to fight them all the way down the line."

Mr Arthur Scargill, president of the NUM, has repeatedly called for industrial action to stop the partial closure of Snowdown. Earlier this month he gave the coal board six weeks to withdraw its plans or face possible strike action.

But the board yesterday denied union allegations that the development work proposed for Snowdown would lead to job losses. An NCB statement said: "No miner will be forced out of the mine."

The board says Snowdown lost £2m last year and has a productivity rate less than 30 per cent of the national average. It is proposing a two-year halt on production there while £3m is spent developing a new seam.

"Everyone who has seen the conditions in the present working area realises that it is a hopeless mining prospect. No amount of skill and determination on the part of management and men can possibly overcome the physical problems," its statement said.

But Mr Collins said yesterday that a special report on Snowdown drawn up by Mr Arthur Owens, a mining engineer who works for the NUM, came to very different conclusions about its prospects.

There are now 800 men em-

ployed at Snowdown and the NCB have said they want to retain 250 with the rest taking voluntary redundancy or transferring to Tilmannstone or Betschanger. Mr Collins says the board now wants to retain as many as 500 miners at Snowdown.

The NCB still says that if the new seam proves profitable, recruitment will begin at Snowdown and men wanting to return from Tilmannstone and Betschanger will get priority.

"This system has been operated in all other collieries, the men leaving the industry getting the full payment provided for in the redundancy scheme and the transferred men the allowances under a separate arrangement."

"The coal board believe that they have proposed a reasonable way of dealing with the problem of Snowdown's enormous losses. Pits in similar difficulties have been put right after a development-only period. They are now profitable and providing secure employment."

The board is also urging the Kent area of the NUM to put forward their own proposals for Snowdown through the industry's colliery review procedure. The management union, the National Association of Colliery Overmen, Deputies and Shotfirs, backed by the British Association of Colliery Management, has already referred the issue to the national disputes procedure.

But Mr Collins said yesterday that the management union had been put up to it by the board and remained cynical about getting a satisfactory outcome from the review procedure.

Mr Collins yesterday sent a sarcastic telegram to Mr Len Murray asking: "Has the fight against the Tebbitt Bill started with the betrayal of Aslef?"

Sealink pay dispute may spread

By Our Labour Staff

A MASS MEETING of 570 seamen at Harwich will decide today whether to continue the 17-day dispute with Sealink UK over proposed pay cuts.

After a weekend meeting with the local management, Mr Alan Petre, chairman of the union dispute committee, said that only minor concessions had been made on the management's plans for a cut of £1.2m in the National Union of Seamen wages bill at the port.

Union officials, who say the pay cuts average 23.84 per cent, will not make a recommendation to the mass meeting but if strike action is confirmed, it could spread to some other Sealink ports.

Mr Petre said: "Once the precedent of dramatic pay cuts is established, we've got no chance—and I think other ports will give us backing."

A passenger ferry, two container ships and a twin ferry have been hit by the dispute, but passengers have been travelling with one of Sealink's Dutch partners.

Mr Petre also said that, if the dispute were made official, he would call on Dutch seamen to stop work.

The company says it has talked for six months about cutting costs on the loss-making Harwich lines without progress.

No closed shop reprieve for shipowners

BY BRIAN GROOM, LABOUR STAFF

SHIPOWNERS HAVE virtually given up hope that the Government will grant them a five-year reprieve from the closed shop provisions of the Employment Bill, now completing its progress through the Lords.

Without the reprieve they believe they would be particularly vulnerable to compensation claims of up to £30,000 for unfair dismissal.

The Government has rejected already a request from the General Council of British Shipping, representing principal UK shipowners, for exemption from the closed shop provisions.

The council does not oppose the Bill on principle, nor does it object to closed shop reviews, but it believes it needs time to overcome potential problems surrounding the 1921 agreement with the National Union of Seamen under which members must operate a closed shop.

Shipowners were given a measure of exemption from the closed-shop provisions of the Industrial Relations Act 1971. This time the only reprieve they will receive is the general one or two-year delay after Royal Assent. This the Government might give before it calls for

the first review of closed-shops.

The only concession the Government has made is in response to the council's claim that organising a ballot in a thousand ships, half of which rarely come to the UK, is impractical. An amendment makes clear that ballots can be held over more than one day, to ease communications problems.

The council believes it would be impossible to achieve an 80 per cent vote of those eligible and also difficult to reach the alternative 85 per cent majority of those voting needed to achieve a recognised closed-shop.

Attempts to hold any ballots in the face of hostility from the National Union of Seamen could cause tensions aboard ship.

In the Lords committee stage Lord Mottistone outlined, on the council's behalf, what might happen in the absence of a recognised closed-shop. Seamen would be tempted to tear up union cards so that the NUS would demand their sacking and they could claim compensation for unfair dismissal.

Because of the minimum crewing demanded by the Trade Department before ships can sail, vessels might then be expensively stuck in foreign

ports until a replacement crew member could be flown out.

Lord Mottistone tried to move an amendment, making it a defence for employers to show it was in the interest of the employee to be dismissed unfairly, and to show that the employer's business would suffer immediate and appreciable financial loss from such dismissal.

Lord Gowrie, for the Government, agreed to look into it but believed "any tribunal worth its salt would quickly rumble the kind of fraud being suggested by my noble friend." Lord Mottistone withdrew his amendment.

Idle tonnage may force low merchant navy pay deal

BY BRIAN GROOM, LABOUR STAFF

THE merchant navy's 30,000 officers and 25,000 UK ratings may have to accept pay rises this winter which fall below last year's 8 per cent package deals.

Shipowners want to reach lower settlements in the industry's national negotiations which start in September. This will delight Sir Geoffrey Howe, the Chancellor, and the Confederation of British Industry.

Both are trying to "talk down" the level of settlements, running across the economy at

an average of about 7 per cent.

The decision of the shipowners, however, will be determined by their own financial problems. Dry bulk cargo rates have recently shown a particularly dramatic fall and the tanker market remains gloomy. More of the world's merchant shipping tonnage is laid up than at any time for four years.

A number of companies would dearly love to pay the "zero" wage increase which Sir Geoffrey has advocated for some employers, but this is

recognised as impossible to achieve.

The National Union of Seamen, which represents ratings, passed a motion at its recent biennial meeting calling for a £160-a-week basic wage, in effect a 116 per cent increase on the present £74. The autumn pay claim, however, is likely to be for substantial but unquantified rises with specific extra elements.

National negotiations are conducted in the National Maritime Board, where employers are represented by the

General Council of British Shipping. Thirteen companies, employing a fifth of the industry's workforce of 60,000, have approached unions to discuss breaking away from national pay talks, a move supported by the GCBS.

Few of these are expected to pull out before the next pay round but within three or four years the industry may have a split bargaining system. Some will remain in national negotiations, while others bargain at company or sectoral level.

The NUS is broadly in favour

of the move to company bargaining, but is hesitating over giving too many exemptions from national strikes to individual employers. The officers' unions appear less favourable.

Some companies willing and able to reach their own deals were caught up in the NUS's national industrial action over pay 18 months ago. They wish to be exempted from this in future disputes, which do not directly involve them, but the union is wary of watering down its ability to mount national strikes.

Dockers step up bid for labour scheme extension

BY BRIAN GROOM, LABOUR STAFF

LEADERS OF Britain's 24,000 dockers are to step up efforts to persuade employers in ports outside the national dock labour scheme—the basis of dockers' "job for life" employment rights—that they should join it.

Failure to win agreement from at least one employer could lead to a renewed threat of a national strike. Employers, however, believe there is no mood for one either in the ports or among leaders of the Transport and General Workers Union.

The union called off a threatened national strike in May after the Government agreed to consider "specific and detailed" proposals for the inclusion in the scheme of particular ports.

The union has since approached employers in only eight of the 80-plus ports outside the scheme seeking agreement to a joint approach. The ports stretch from Peterhead and Montrose in Scotland to Watchet in Somerset.

All eight have either rejected the request, or seem set to do so. Employers there fear they will import the

inefficiency allegedly encouraged by the scheme in the older major ports, and do not wish to pay the payroll levy to the National Dock Labour Board which membership would entail.

In spite of the slow progress, TGUW leaders believe events will shortly gather momentum. If no employers agree to a joint approach, the union will have to consider making out a case on its own, but the Government is likely to be unresponsive.

Union leaders argue that their researches so far have dispelled the suggestion that their own members in non-scheme ports are lukewarm about joining it.

The impetus to bring them in has tended to come from dockers in scheme ports, who currently number some 17,000.

The growth of ports outside the scheme is seen as cutting away at the basis of dockers' unique employment rights, and some believe they have lost jobs because of the drift to non-scheme ports, which are assisted by the cost advantage of not having to pay the scheme's levy.

Liverpool strike averted

A THREATENED all-out strike by 30,000 Liverpool Corporation employees, due to start tomorrow, has been temporarily averted by an eleventh-hour intervention.

Representatives of the seven main unions involved are to meet Mr Alfred Stocks, the city's chief executive, to see if an agreement can be reached on the proposed hiring-off of some corporation work to private contractors. The unions fear it could lead to job-losses in an area with a 20 per cent unemployment rate.

Shop stewards, however, still agreed to stage a mass picket

at the two corporation wholesale markets from 9 am today. This could disrupt the movement of meat, fish, fruit and vegetables to Merseyside shops.

Employees are angry that the Liberal-controlled city council has agreed to transfer the cleaning of St. John's retail market in the city centre to a private company with an annual saving of £25,000. The contract is due to be signed on July 28.

The six cleaners involved were assured of alternative employment but 12 days ago stopped work in protest. The 40 cleaners and porters at the wholesale markets came out in sympathy.

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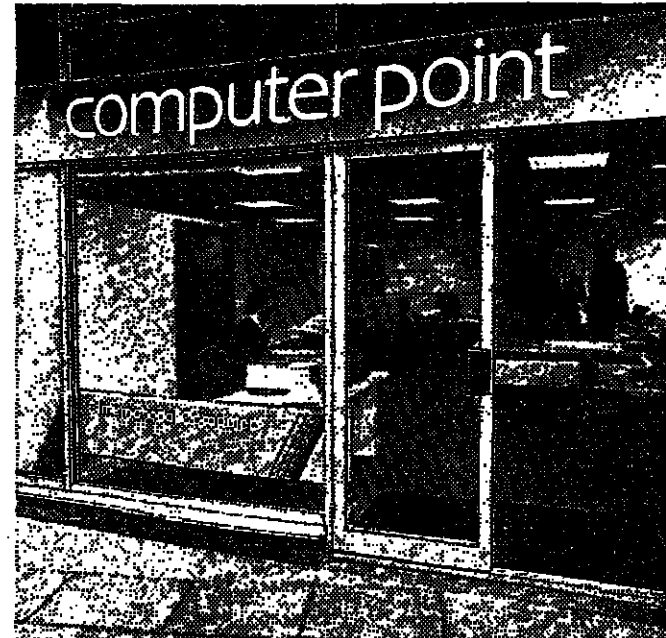
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BUILDING AND CIVIL ENGINEERING

New city for Mexico

DEVOLUTION has come to Mexico, along with its petrodollars. Banamex, the Mexican National Bank, is currently building a whole community development over several hundred acres to relocate 3,000 bank employees (a total of 8-9,000 people including families) at Queretaro, a hundred miles away from their present Mexico city base.

Total cost of the project will be over \$200m (£115m plus). There will be 1m sq ft of offices, houses, shops and other facilities including art galleries, auditoria, a possible theatre and a variety of indoor and outdoor sports facilities.

With the need to attract as

many employees as possible from Mexico City, on top of the sheer cost of the project, Banamex is clearly determined to get it right. In planning the office space it has turned to Environetics International Inc., the U.S. company which has made a name for itself as a leading space analysis consultant, and exponent of what has come to be known as "inside-out architecture."

Environetics has also been asked to carry out a detailed analysis of the potential impact of automation and available office technology on the space requirements. "We're writing the functional design specification of the building before the

architect, Ricardo Legoretta, begins to visualise the design form," says Donald Sim, chief executive of Environetics's London operation.

The report includes an evaluation of no less than 1,136 applications of technology which the bank might want to consider. This does not include banking automation as such, since Banamex already has it; but Environetics, through its management technology group, is looking at general operational automation in three main areas—interactive word processing, record retention and electronic mail, and telecommunications.

When Banamex management has reviewed the space analysis report and its implications, Environetics will produce a series of options covering space per head, per department and so on, and will run these through its computers and computer draughting machines to

produce differing uses of the total space over differing periods of time.

This will then constitute the architectural brief. In Banamex's case, it will be the architect's job to take these space requirements as the building blocks, or basic constraints, for the building he has to design. In other cases, Environetics will use these kinds of space criteria to evaluate the efficiency and suitability of any building for a client's particular needs.

Mr Sim emphasises that, in all cases, the same disciplines apply. "First," he says, "you create a database; then you translate this into a space or statistical analysis; then apply standards to turn the statistical analysis into actual space planning. Only then do you think about design in the aesthetic sense."

WILLIAM COCHRANE

Factory of the future

GIANT STEEL components for use in building projects such as power stations, oil rigs, bridges and flood barriers will be manufactured at Cleveland Bridge and Engineering's £26m complex at Yarm Lane, Darlington, which was officially opened this month.

Now part of multinational Trafalgar House, the company has operated for over a century from the centre of the town in Victorian premises, but its new home is claimed to be the world's most modern steel fabrication plant.

When the Duke of Kent pressed the button on computerised equipment that is now the essence of Cleveland's image the gesture heralded an ambitious long-term objective—to export Cleveland's products throughout the world at a time when demand for steel products has been hit by the international recession.

MICHAEL CASSELL

Cleveland's new facilities

cover 15 hectares with 26,500 square metres of covered accommodation. The plant has a capacity for 33,000 tonnes of heavy fabricated steelwork a year on single shift working, and Mr Eric Parker, Cleveland's managing director, hopes eventually to have three shifts running a week. Ninety five per cent of the company's orders are for export.

Going some of the way towards recovering the £26m investment are contracts including the October 6 Bridge and Fardos Flyover in Cairo, Hong Kong Bank, phase 1 and 2, and the Castle Peak B Hong Kong power station.

The company's major commitments in the UK involve finishing work at Drax power station, Kneeshaw Lupton Bridge in Wales, Scotland's Kilmacranie Essangal and Aik Girmig, Rough Project at Port Clarence, and Lee Bridge in the London area.

DEBORAH PICKERING

Challenge to concrete

A REVOLUTIONARY cement-less structural material which does not require water for its manufacture has been developed by a Frankfurt-based company. Comprised of 96 per cent calcium-free sand and 4 per cent chemical additive, the mixture can be pressed into cavity blocks, interior and exterior panels or facias, floors and load-bearing walls.

The additive, Gralitheton, was invented in 1974 by Helmut Hoedti and marketed three years later by his fledgling company Order Verwaltung GmbH. "We are not trying to compete directly with concrete products," Hoedti claims, "although we can be up to 40 per cent cheaper. But we do hope to revolutionise low-cost housing in the Third World."

With this objective in mind the company has designed a special low-cost dwelling to replace slums on the outskirts of Bombay. At a unit cost of DM 2,300 (£652), the 24m² single-storey home includes kitchen and shower, and is made completely from Gralitheton. A similar exercise for Malaysian development authorities has produced a 64m² house for DM 8,000 (£1,865).

The potential world market

for low-cost housing is vaguely estimated at between 200m-250m units, but Herr Hoedti's inroads are naturally more low-key. He has been invited by Indian authorities to outline the planning and financial requirements for a factory to manufacture panels to construct about 600 houses per day.

Surprisingly, Herr Hoedti has made progress in a country which has not been impressed with previous precast or prefabricated construction projects, largely due to the inability of locally produced sealants to make joined panels watertight.

The basic requirements for a Gralitheton production plant have no geographical restriction and very often occur in modern developed countries which also have housing problems or an economy plagued by ever-increasing building costs.

The criteria for a plant capable of 1,000m² output per eight-hour shift are:

- Abundant supply of calcium-free sand.
- Local chemical plant capable of producing Gralitheton resin.
- Initial investment of DM 3m (£699,000).
- Semi-skilled workforce of six/seven.

The plant and equipment is of combined German/Italian origin, whereas technical support is exclusively German. The Gralitheton resin—the key to the whole process—is extensively patented but according to Herr Hoedti "does not require a very sophisticated chemical plant to produce it."

Production costs of the resin are claimed to be low, permitting variations in the Gralitheton mix. The comparatively short curing time for resultant products drastically cuts extensive storage areas and energy costs. A 2 cm moulding requires eight minutes at 150° C, while hardening larger panels needs 30 minutes at 200° C.

Finished products are 33 per cent less dense than concrete, resistant against humidity and seawater, non-combustible and have a high tensile strength. Products are easily sawn for on-site assembly and can be milled or drilled for electric installation.

The product's greatest single advantage is the fact that water is not necessary for its manufacture. This alone gives it a competitive edge over any proposed cement factory, particularly

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In arid developing countries, the only operational plant to date is in Saudi Arabia but later this year a Gralitheton factory in Malaysia will commence production, while work on an Egyptian plant will begin in 1983. Herr Hoedti is now actively looking at Morocco, Colombia and Nigeria for possible joint ventures.

He acknowledges that America and Europe are huge potential markets and would look seriously at any suggested joint venture. "Our technology is proven, our market will exist as long as concrete products are sold, and our start-up costs are not high. After that, all you need is sand."

UK agent: Bob Terry, Marketing Consultants International, 50 Welsh Row, Nantwich, Cheshire, or Order Verwaltung GmbH, Kaiserhofstrasse 16, 6000 Frankfurt am Main 1, West Germany.

PAUL HANNON

Planning speed up

THE GOVERNMENT'S commitment to a speedy and efficient appeals system has received another welcome shot in the shape of the first report from its chief planning inspector.

According to Mr Stanley Midwinter, whose report is seen as part of a campaign to improve public understanding of the appeals system, the planning inspectorate's workload continued to grow in 1981, with a record 16,637 appeals lodged—a 2.6 per cent increase over 1980.

But despite the increase, the inspectorate raised the number of decisions forthcoming by 10 per cent, to a record 14,351—of which 12,605 came from inspectors. As a result, the number of appeals in hand fell by 13 per cent during the year to just over 7,600, the lowest level for ten years.

The appeals statistics comes shortly after figures showing that the number of planning applications received by English local authorities in the last quarter of 1981 reached only 89,000, the first time that applications have dipped below the 100,000 mark in any one quarter. Of these,

87 per cent were approved.

Mr Giles Shaw, parliamentary under-secretary of state at the Department of the Environment, wasted no time in claiming credit for the inspectorate's good performance, pointing to the series of measures which have been implemented in order to streamline the planning process, notably informal hearings, express appeals, moves to get earlier inquiries and procedural reform within the inspectorate itself.

Many of the changes have arisen as a result of the report from management consultants who examined the workings of the inspectorate a year ago. The Chief Planning Inspector says the increasingly efficient performance of the inspectorate has arisen as a direct result of improvements in productivity and internal reorganisation and that 1982 should see the current review and development programme largely completed.

"Chief Planning Inspector's Report for 1981," Room 10/10, Tollgate House, Houlton Street, Bristol, £1.15.

MICHAEL CASSELL

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DEBORAH PICKERING

Colour banding of modern brickwork

which can be summarised as follows:

- Brick makers should take steps to pre-mix bricks from different parts of the kiln before packaging. The likelihood of colour variations for a particular type of brick should be made known to the designer.
- The builder should give the supplier a realistic call-off programme in which batches are allocated to specific buildings. The quantities required in each stage of the delivery schedule should be carefully calculated.

For smaller jobs, where site storage facilities permit, all the bricks required should be delivered at one time.

● Bricks should be selected from different packs during laying to avoid patchiness arising from the fact that the overall colour in one pack may be slightly different from another, particularly where packs are drawn from different consignments. It is appreciated that this may introduce a cost penalty.

● Careful attention should be

given, at the mixing stage, to reduce colour variation of the mortar.

The author says that difficulties associated with colour variation can be minimised, if not overcome, provided all parties are aware of the realities of site situation and take appropriate action.

Colour Banding — The Consequences of Modern Handling Methods. From NCMHC, 82, New Cavendish Street, London W1.

Around the industry

● THE FIRST Mexican International Municipal Engineering and Public Works Exhibition will be held in the Sports Palace, Mexico City, from November 14-19 next year.

The show has been designed to coincide with ambitious Mexican urban development projects, the need for which has been generated by massive industrial and economical advancement over recent years.

Since it is the world's fourth largest oil producer, Mexico is now committed to upgrading urban facilities in the major cities of Guadalajara, Monterrey and Mexico City itself—the last has a population of 14m, expected to grow at a rate which will make it the biggest city in the world by the end of the century.

Mexico is also creating new towns and ports as part of a planned decentralisation policy. Despite recent cutbacks caused by the temporarily reduced world demand for oil, Mexico's determination to follow through its urban development policies has not been diminished.

A comprehensive CityMax 83 brochure will soon be available

from Philip Jenkinson, CityMax 83, 11, Manchester Square, London, W1. (01-486 1951.)

● AUSTRALIAN treasurer Mr John Howard says his government has given approval in principle for a major hotel development near the centre of Sydney. The A\$80m proposal has been put forward by Apley Park Hotel Company, a joint venture between Intercontinental Hotels Corporation (which would operate the hotel) and UK-based Sir Robert McAlpine and Sons.

The Australian government's policy requirement of at least joint Australian/foreign ownership and control would be met by the participation of the Commonwealth Superannuation Fund Investment Trust.

● AMONG THE French-made Sovemat range of vibrating compaction rollers which will be distributed in the UK solely by 800 Group member, George Cohen Machinery, is the ST85. One of three models offered in this country for the first time, this has a mechanical drive which, claims Cohen, is the most

manoeuvrable tandem model of its size attainable.

Making the range particularly attractive to buyers is its availability in a 12-month free credit basis—plus prices 5 to 20 per cent less than that of competitors, says the company.

GCM says it intends to capture 10 per cent of the market share here within the next 10 years.

● HOUSEBUYERS prepared to exchange contracts within six weeks on a Wimpey property in England and Wales will have free carpets and curtains. This incentive follows Wimpey's autumn marketing package which included 50 per cent subsidy on mortgage rate for the first year and expenses-paid package for first-time buyers.

The Homemaker deal offers a choice from 44 carpets in five ranges supplied by Carrington Virella, fitted prior to occupation in lounge, dining room, hall, stairs, landing, bedrooms and bedrooms.

An equally comprehensive choice of Dorma curtains is available with fitted curtain track to living rooms and bedrooms with roller blinds supplied to kitchen and bathroom.

UK CONTRACTS

Mowlem motorway job starts soon

WORK IS to start soon on the first section of the new A30 trunk road in Plymouth which has gone to JOHN MOWLEM under an £18.5m award.

The works include a three level interchange at Manadon and a two-level junction with Faraday Road. Eggbrook Road will be carried over the new road on a bridge while footbridges will be provided at Donnington Drive, Hollycroft Road and Beaumaris Road, and subways at Forder Valley Road and Linketty Lane West. A footbridge and subways will be built also at the Manadon interchange. The scheme has been designed by Devon County Council, and is expected to take three years to complete.

● FIVE NEW awards for NORTHWEST HOIST are together worth £11.4m, including a £4.2m scheme at Bristol Eye Hospital for the demolition of an existing block and construction of a new seven-storey building.

Another hospital job is £3m worth at Bolton General Hospital for a three-storey unit for the elderly and mentally infirm plus a two-storey geriatric ward block.

In London is a £4m construction of a supermarket shell and car park for International Stores in Brentford High Street.

Work in Scotland covers construction of a new coal preparation plant and associated rail despatch facilities in New Cumnock, with a value of £3.3m. Finally, Northwest Hoist Pipework Services has a £300,000 project for Phase II of the Dalnaculter outfall main for Strathclyde Council.

● MYTON (part of Taylor Woodrow group) has secured two refurbishment contracts which have a total value of £5.8m, plus office building in Glasgow.

Three floors of Barrington House in Gresham Street in the City are to be refurbished under a contract worth £1.5m which includes the provision of plant rooms and enclosures in the basement and on the roof of the building. The work is for the Legal and General Assurance Society.

The other refurbishing work

is valued at £1.3m and comprises the demolition and reconstruction of the internal floors and walls of a building at 44-46 Cannon Street in the City for Guardian Royal Exchange Assurance.

● Strathclyde Council has placed a £385,000 contract for construction of an office building for the Social Work Department at Norfolk Street/South Portland Street, Glasgow.

● A NEW £5m project for MILLER BUCKLEY comprises an office building with social facilities and manufacturing premises for ITT Cannon electrical components, at Basingstoke.

Under this contract the company has been totally responsible for planning stages from initial concept to detailed architectural and structural design and co-ordination of all construction services, such as mechanical and electrical.

● BRITISH BAKERIES has placed two schemes with a total value of just under £5m to WIMPEY for factory investments in Glasgow and Newcastle.

Both jobs are for building and

civil work, mechanical and electrical services, and cover a £3.5m first phase of a Mothers Pride bakery in Glasgow and a similar £412,000 scheme at Westerhope, Newcastle.

● BERNARD SUNLEY & SONS will construct a £3.5m eight storey office block in Bedford Park, Croydon, for Guardian Assurance.

The building will have a gross area of about 5,500 square metres and will be of reinforced concrete construction with concrete basement on piled foundations.

● A LEISURE complex, and refurbishment and extension of an existing hotel on the Langdale Estate, Cumbria, has been awarded to BOVIS under a £1.6m contract.

The centrepiece of a time-sharing holiday development, this project will feature 77 Norwegian-style lodges in the "holiday village." Bovis works involves constructing a three-storey complex which will provide swimming pool, gymnasium, squash courts, plus sauna and solarium.

OVERSEAS CONTRACTS

WEST MIDLANDS PIPEWORK ENGINEERING (PEP) has been awarded a £10m-plus contract from the Electricity Supply Commission of Zimbabwe for stage two of the Wankie power station project.

This is for the design, supply, fabrication and erection of the high-pressure critical services power piping for four 250 MW turbo generator and boiler units. PEP is a subsidiary of BSC Tubes Division whose Broomfield Works at Birmingham will supply the pipe for the contract.

● THE CONSORTIUM led by THE ECONOMIC STUDIES GROUP (ESG) with Davy Consultants and Pacion has been selected by the Mexican Government to carry out the economic and financial planning for four proposed new industrial port complexes at Altamira, Laguna del Ostion, Salina Cruz and Lázaro Cardenas. The consultancy contract is

worth some \$2.4m, and the technical bid was selected against intense competition from U.S., Scandinavian, French and Mexican consulting groups, says ESG, a member of the Rendel, Palmer and Tritton group of consulting engineers and economists.

● BALFOURS, in association with Saudi Arabian Dar Al Riyadh, has secured a contract for the study and design of sewerage, water drainage facilities for the town of Murrayyah in the central region of Saudi Arabia.

● OSV DESIGNS of 332, Carshalton Road, Carshalton, Surrey, has won a contract to design the air-conditioning, ventilation and domestic water services system for an accommodation module on an offshore platform in the Umm Al Daki field on the Arabian Gulf.



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BBC 2

6.40-7.55 Open University. 10.40 International Cricket. 12.50 pm Interval. 1.00 News. Weather. 1.25 Regional News for England (except London). London and SE only: Financial Report. 1.30 Postman Pat. 3.40 Your Songs of Praise Choice. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Herry, It's The King. 4.55 Newsround. 5.05 Ticket To Ride. 5.35 Paddington. 5.40 News. Weatherman. 6.00 South East at Six. 6.25 Nationwide. 6.55 Triangle (series). 7.20 Doctor Who and the Monsters. The Ice Warriors. 8.10 Panorama. 9.00 Nine O'clock News. Weatherman. 9.25 Play of the Month: Little Boy by the Month. Ibsen. Starring: Diana Rigg. Anthony Hopkins. 11.03 News Headlines. 11.05 B. A. In Music (new series) B. A. Robertson introduces a new late night show with conversation and music. 11.35 Taking The Strain. Series of programmes in which Noel Edmonds invents gates stress. 12.00-12.35 am Weatherman.

All IBA regions are London except at the following times:

ANGLIA

9.35 am Cartoon Time. 9.45 International Darts. 10.15 Clipse. 11.30 Hear Here. 11.35 Country People. 11.50 Winton. 1.20 pm Anglia News followed by weather forecast. 6.15 Different Smokes. 6.30 About 10.00 News at Ten followed by Anglia Late News and weather forecast. 10.30 Anglia Reports. 11.00 Thriller. 12.25 am Reflection. BORDER

BORDER

9.30 am History of the Motor Car. 9.55 Vicky the Viking. 10.15 Untamed World. 10.40 The Flying Kite. 11.00 Sesame Street. 1.20 pm Border News. 1.30 Van Der Valk. 2.30 Film: The Moon by Night. 5.15 Private Benjamin. 6.00 Lookaround Monday. 6.15 Campaign. 6.30 Try for It. 10.00 News at Ten and Border weather. 10.30 Thriller: I'm the Old He Wants To Kill. 11.50 Border News Summary. CENTRAL

CENTRAL

9.55 am The Gateway Way. 10.45 Beyond Wastoway. 11.35 Stingray. 1.20 pm Central News. 1.30 The Monday Screen Matinee: The Girl on the Headlines. 6.15 Survival. 6.20 Central News. 6.30 Minder. 6.40 Contrasts. 11.00 Central News. 11.05 Lou Grant. 12.05 am Come Close. (S) Stereo broadcast (when broadcast on VHS).

RADIO 1

5.00 am As Radio 2. 7.00 Steve Wright. 8.00 Simon Bates. 11.00 Mike Read. 12.30 pm Newsbeat. 12.45 Dave Lee Travis. 2.00 Paul Burnett. 4.30 Peter Powell including 5.30 Newsbeat. 7.00 Stayin' Alive with Andy Peebles. 8.00 David Jensen. 10.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Hunniford (S). 2.00 pm Ed Stewart (S). 4.30 David Hamilton (S) including 4.50 Sports Desk. 6.45 News. Sport. 6.00 John Dunn (S).

TELEVISION

Tonight's Choice

Tonight is conscience night. BBC1 (Panorama), agonises over unemployment and one hopes, probably in vain, that it will not offer the same Right-wing platitudes about lean and fit industry and Left-wing solaces on reflection without a care about competitiveness.

BBC2 concentrates on parts of the world which do not enjoy the luxury of such a debate. This week the first of a new series, Third Eye, looks at the Philippines. It does so with the aid of Jose Diokno, a socially aware Filipino lawyer who has already run foul of the present regime. Less than a month ago I was in the Philippines, a huge multilingual conglomeration of islands and cultures. It will be interesting to see if the small screen can lift a corner of the curtain on such a huge problem.

Escape of the most delightful kind can be found on ITV in the form of A. J. Wentworth BA, starring the late Arthur Lowe. Set very much in my own school age it is therefore perhaps peculiarly attractive. Will the kids of today ever believe that we were so naive, and gained such great pleasure from such simple things?

ARTHUR SANDLES

BBC 2

6.40-7.55 am Open University. 10.30 Play School. 1.20 pm International Cricket: England v Pakistan from Old Trafford. 2.25 News. Summary. Weather. 2.30 Two Foot Tomorrow. The courageous story of Nick Castle. 3.20 The Paul Daniels Magic Show. 9.00 Sing Country from the International Silk Cut Festival. 9.50 Third Eye-The Philippines. 10.45 Newsnight. 11.30-12.05 am International Cricket: England v Pakistan from Old Trafford. 12.20 The Paul Daniels Magic Show.

CHANNEL

1.20 pm Channel Lunchtime News. What's On Where and weather. 5.15 News. 6.00 Channel Report. 6.30 Happy Days. 10.25 Channel Late News and weather. 10.40 Thriller: Anatomy of Terror. 12.05 News and weather. In French followed by weather forecast.

GRANADA

9.30 am First Thing. 9.35 Sesame Street. 10.35 Morning Matinee: "And Father Came Too". 1.20 pm North News. 6.00 Summer at Six and area weather forecast. 8.30 Pro-Celebrity Angling. 9.00 Granada News. 10.30 Monday Movie: "That Summer". 12.15 North Headlines and area weather forecast.

GRAMPIAN

9.30 am The History of the Motor Car. 9.50 Sport Billy. 10.15 Untamed World. 10.35 The Flying Kite. 11.00 Sesame Street. 1.20 pm North News. 6.00 Summer at Six and area weather forecast. 8.30 Pro-Celebrity Angling. 9.00 Granada News. 10.30 Monday Movie: "That Summer". 12.15 North Headlines and area weather forecast.

HTV

9.55 am 3-2-1 Contact. 10.25 Kum Kum. 10.45 Clipperton. 11.10 Vicky the Viking. 11.35 The Greatest Thinker-Mark. 1.20 pm HTV News. 6.15 Warner Brothers Cartoon. Mr. Merlin. 6.00 HTV News. 9.00 Minder. 10.28 HTV News. 10.30 Soap. 11.00 Police Story.

RADIO

(S) Including 6.50 Sports Desk and 7.30 Cricket Desk. 8.00 Folk On 2 (S). 9.00 Humphrey Lyttelton (S) including 9.35 Sports Desk. 10.00 The Law Game. 10.30 Star Sound. 11.00 Gillian Reynolds. 1.00 am Encore (S) Two's Best. 2.00-5.00 You And The Night And The Music (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 9.05 This Week's Composer (S). 10.00 Camera Barn (S). 10.45 Bach. 11.00 News. 11.05 Chopin (S). 11.20 Mahler's Third Symphony (S). 1.00 pm News. 1.05 Joseph Shillington. 2.00 Matinee Musicale (S). 3.00 New

LONDON

9.30 am Sport Billy. 9.50 Predictable Disaster. 10.45 Crazy World of Sport. 11.10 Little Mouse on the Prairie. 12.00 Cockleshell Kay. 12.10 pm Rain-bow. 12.30 Under Fives. 1.00 News. 1.30 Thames News. 1.30 Van Der Valk. 2.30 Monday Matinee: Anna Calder-Marshall. Timothy Dalton in Emily Brontë's "Wuthering Heights". 4.15 Dr Snuggles. 4.20 The Sooty Show. 4.45 Watch All Night. 5.15 Gambit. 5.45 News. 6.00 Thames News. With Andrew Gardner. Rita Carter. 6.25 Help! Community action with Viv Taylor Gee. 6.35 Crossroads. 7.00 The Krypton Factor. 7.30 Corcoran Street. 8.00 A. J. Wentworth, B.A. Arthur Lowe. Harry Andrews in "Mud Lark". 8.30 World In Action. 9.00 Quincy. Jack Klugman in "Cover Up". 10.00 News at Ten, followed by Thames News Headlines. 10.30 C. Y. and Zee. Starring Elizabeth Taylor, Michael Caine, Susannah York. 12.30 am "Sit Up and Listen" with Dame Cicely Saunders. * Indicates programmes in black and white.

TYNE TEES

9.30 am The Good Word. 9.35 North East News. 9.30 Hands. 9.55 Golfing Greats. 10.30 Cartoon Time. 10.35 Sylvester. 11.00 Sesame Street. 1.20 pm North East News and Lookaround. 2.30 Monday Matinee: "Either Dear Father". 5.15 The New Fred and Barney Show. 6.00 North East News. 6.02 Gambit. 6.30 Northern Life. 9.00 Minder. 10.30 North East News. 10.32 Thriller: "Cry Terror". 12.00 Learning from Others.

ULSTER

10.00 am Sesame Street. 11.10 World Leaders. 1.20 pm Lunchtime. 4.15 Ulster News. 5.15 Film: The New Fred and Barney Show. 6.00 Square One. 9.00 Minder. 10.30 Ulster News. 10.30 New Kind of Family. 11.00 Celebrity Angling.

YORKSHIRE

9.30 am Sesame Street. 10.30 Jason of Star Command. 10.55 World We Live In. 11.20 Rocker Robin Hood. 11.40 Children of Indonesia. 11.55 Captain Nemo. 1.20 pm Calendar News. 12.30 Monday Matinee: "State Secret". 5.15 The Two Of Us (New Series). 6.00 Calendar. 6.35 Happy Days. 9.00 Minder. 10.30 Brass in Concert. 11.15 Journey to the Unknown.

COAST TO COAST

9.30 am The Good Word. 9.35 North East News. 9.30 Hands. 9.55 Golfing Greats. 10.30 Cartoon Time. 10.35 Sylvester. 11.00 Sesame Street. 1.20 pm North East News and Lookaround. 2.30 Monday Matinee: "Either Dear Father". 5.15 The New Fred and Barney Show. 6.00 North East News. 6.02 Gambit. 6.30 Northern Life. 9.00 Minder. 10.30 North East News. 10.32 Thriller: "Cry Terror". 12.00 Learning from Others.

SCOTTISH

10.00 am Target. The Impossible. 10.25 Portrait of a Village. 10.30 Circus. 11.15 Adventures of Parsley. 11.30 Brass in Concert. 1.20 pm Scottish News. 2.30 Action and Adventure. 6.00 Scotland Today. 6.40 Crime Desk. 9.00 Minder. 10.00 News and Scotland News Headlines. 10.30 Late Call. 10.35 Police Story.

TSW

9.35 am Sesame Street. 10.35 Story Hour. 11.25 Untamed World. 11.50 Sply and Jake. 1.20 pm TSW News Headlines. 2.30 The Iron Maiden. 5.15 Here's Boomer. 6.00 Today South West. 6.30 Happy Days. 9.00 Lou Grant. 10.32 SVU Late News and Scotland News Headlines. 10.30 Late Call. 10.35 Police Story.

TVS

9.35 am Sesame Street. 10.35 Story Hour. 11.25 Untamed World. 10.00 Friends of My Friends. 10.25 Tarzan. 11.15 The Real World. 11.45 Larry the Lamb. 1.20 pm TVS News. 2.30 Monday Matinee: "That Lady From Peking". 5.15 Watch This Space. 6.30 Coast to Coast. 8.45 News at 5.45. 8.00

COOKERY WITH BOB SYMES

12.00 News. 12.02 pm You And Yours. 12.27 What Hot Javes. 1.00 The World At One: News. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Women's Hour. 3.00 News. 3.02 Afternoon Theatre. 4.30 Melton History. 4.40 Story Times: "Voices In The Garden" by Dirk Bogarde (S). 5.00 PM: News Magazine. 5.50 Shipping Forecast. 6.00 News. 6.02 Shipping Forecast. 6.30 The News Quiz (S). 7.00 News. 7.05 The Archers. 7.20 Start The Week With Richard Baker (S). 8.00 The Monday Play (S). 9.30 Kaleidoscope. 9.55 Weather. 10.00 The World Tonight: Minder. 10.30 Science Now. 11.00 A Book At Bedtime. 11.15 The Financial World Tonight. 11.30 Today In Parliament. 12.00 News. Weather. 12.15-12.25 am Shipping Forecast. Inshore Waters Forecast.

THE WEEK IN THE COURTS

Setback for recording companies

THE LEGAL battle against the bootleggers of recorded performances by artists continues unabated: the latest essay into the murky waters of copyright piracy and bootlegging of the pirated copies is, however, less than helpful to the recording companies who seek to protect their proprietary interest.

In *RCA Corporation v Pollard* Mr Justice Vinelott recently ruled that, while performers are protected by the law and can bring actions against the bootlegger, the recording companies with an exclusive recording contract cannot so readily invoke the law's assistance.

The history of the courts' attempts to fill the gap in the law started with a case in 1978 called *Ex parte Island Records Ltd*. That was an unopposed application for an order against a defendant who, without the consent of the performers, had made records of musical performances for the purposes of trade. That unlicensed recording was a criminal offence, punishable by a relatively trivial fine under the Dramatic and Musical Performers' Protection Act 1958.

The application for the order was made by performers, whose performances had been "bootlegged" by the defendant without their consent, together with the recording companies with whom the performers had entered into exclusive contracts. The application by the performers could be granted on traditional grounds, that the legislature had given a specific protection to performers as a particular class of individuals.

The burning question was, and still is, whether the recording companies would have been entitled to obtain such an order in civil proceedings to which

the performers, whose performances had been bootlegged, were not parties. Could they do alone what they could certainly achieve in association with the performers?

At the end of last year Mr Julian Jeffs, QC, a patent lawyer of renown, sitting as an additional High Court judge, had held in *Warner Bros Records Inc v Parr* that the legislation protecting performers did in fact confer not only on performers the right not to have their performances recorded but also accorded to the recording companies the right not to have their recordings reproduced unless, of course, consent was given in writing.

In effect he was saying that the legislation had been passed not merely for the protection of performers but for their recordings companies. Mr Justice Vinelott decorously dissented from that view. He found nothing in the legislation which gave so much as a hint that the protection to performers of dramatic and musical performances extended to protection for the recording companies, whether they had exclusive contracts or not. He noted that performers needed the protection which Parliament gave them, because without the intervention of a statute a performer could not claim copyright in an ephemeral live performance.

The primary protection afforded by the 1958 Act was by way of making it a criminal offence to make a record of a live performance without the consent of the performer. The Act extended that protection by making it an offence to deal by way of trade, or to use for the purposes of public performance, any record so made.

The law gave a further, but indirect, protection because it

is always open to a recording company, on entering into an exclusive contract with a performer, to require the performer at its request, and on being given a proper indemnity as to costs, to institute proceedings in the civil courts to restrain a threatened breach of the performer's rights. That fact conclusively pointed to the law's unwillingness to allow recording companies on their own behalf to bring such proceedings independently of the performer.

In the *Island Records* case Lord Denning had put the argument for protection to the recording companies in their own right on a broader base. This did not depend upon the scope and language of the statute by which the bootlegger committed a criminal offence against the victim, who was the performer. Lord Denning, in a characteristically innovative way, said that whenever a lawful business carried on by one individual in fact suffers damage as the consequence of a contravention by another individual of any statutory prohibition, the former has a civil right of action against the latter for such damage.

That judicial heterodoxy was roundly declared not to be the law by the House of Lords in the famous *Rhodesian sanctions* case, *Lovell v Laidlaw*. There the Law Lords held that a breach of the sanctions orders, made as a part of the economic boycott of Rhodesia during the days of rebellion, did not give a trader any right of action against someone alleged to be breaking the sanctions orders. Lord Diplock went on to say that Lord Denning was wrong. Mr Justice Vinelott was forced, therefore, to accede to an appli-

cation by the defendant bootlegger that the recording company's claim should be struck out.

But there was a crumb of comfort for the recording company in a second ruling by the judge. He said that, where a recording company had an exclusive right to record the performances, it might be able to establish a right of property in the performances and, therefore, it might have a cause of action against a defendant, because, in trading in bootlegged records, the defendant had directly or indirectly interfered with that property right. This is known as the tort of actionable interference with contractual rights, whereby a breach of contract is brought about by some act of a third party which is itself unlawful. Direct persuasion, or procurement, or inducement, applied by a third party to the contract breaker, with knowledge of the contract and with the intention of bringing about its breach, is a wrongful act in itself, and is actionable.

Evidence of such an interference with other people's contractual rights might not be forthcoming. The direct approach of a right in the recording company to go after the bootlegger, irrespective of the performer's attitude, seems, therefore, to be urgently required. It should form part of any new legislation protecting industrial and intellectual property.

[1982] 1 W.L.R. 979
[1978] Ch. 122
[1982] 1 W.L.R. 993
[1982] A.C. 173

JUSTINIAN

RACING

BY DOMINIC WIGAN

GOLDEN FLEECE won his Derby in the style of a champion, but one cannot help wondering whether that view of the O'Brien colt sailing home in solitary splendour at Epsom might have given way to a very different picture.

Assert, a twelfth-hour defection from the Derby has since proved himself on paper the superior of Golden Fleece, while on Saturday Jalmood gave a clear indication at Ayr that he, too, would have been thereabouts at Epsom, had he

not pulled a muscle on the descent to Tattenham Corner. Sent up to the Scottish course for the Mecca Scottish Derby on a 1,200-mile round-trip from Arundel, Jalmood justified a considerable gamble under Steve Caution's cool handling.

Settled at the back of the five-runner field until approaching the distance, Sheikh Mohammed's bay was then asked to quicken past Palace Gold and Norwich, who had finished a long way in front of him at Epsom, when fifth and sixth, respectively.

Although his response was not immediate on Saturday, Jalmood fairly ate up the ground

once under full steam and, after cutting down Norwich's advantage 300 yards out, forged to a comfortable victory.

Jalmood, whose winning margin over a runner-up to whom he was conceding 6 lbs would have been bigger had he gone for the lead earlier, will miss the King George VI and Queen Elizabeth Diamond Stakes and be aimed for the Benson and Hedges Gold Cup.

One impressive recent winner, who will not miss the King George, is Height of Fashion. She was recently sold by the Queen for around £1m to Sheikh Hamdan al-Maktoum. The West Isley-trained filly is

every inch an athlete, but not a matter of potential physical quality for the paddock and the Queen probably made the right decision.

It was a few years back that Dunfermline, with all the qualities of a female Eastern European athlete, overcome Alleged in the St. Ledger before embarking on what has so far proved a totally barren career at stud.

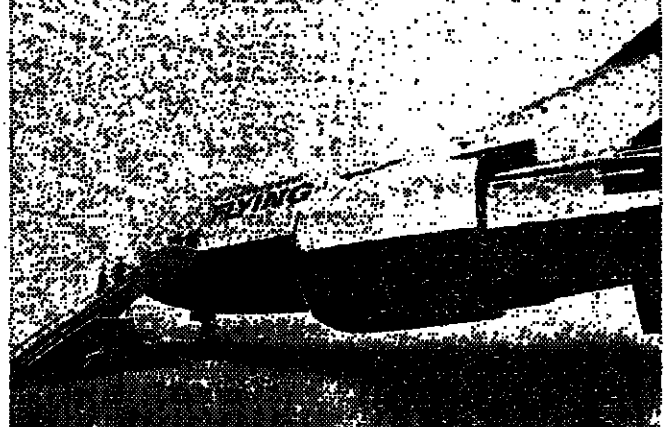
AYR
2.30—Easy Star***
3.30—Mubarak of Kuwait**
WINDSOR
6.30—Wild Coast*
7.50—Silk Sari

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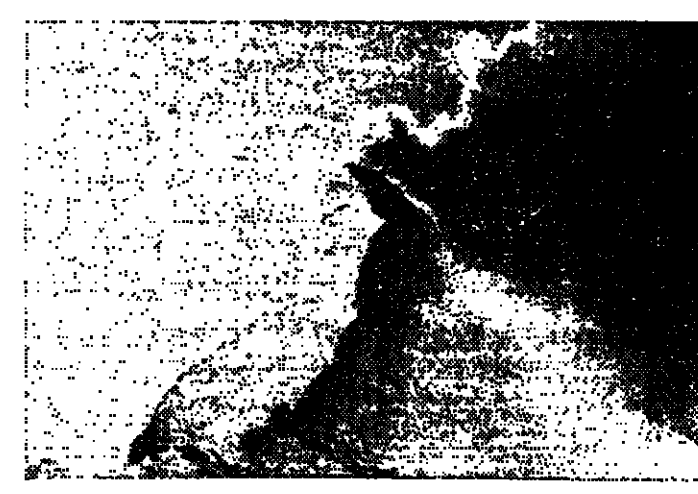
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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

Why Rank Xerox is sending executives home

BY ARNOLD KRANSDORFF

ROGER WALKER is a former personnel manager who resigned his job last October to go solo. When he goes to work today, he will walk a few yards down the corridor of his home near Milton Keynes.

There, in his former spare room, he has installed modern office furniture, a telephone and a micro-computer. One of the first things he will do is contact his former boss.

In itself, Walker's situation is not unusual. Many individuals with ambitions which extend beyond a traditional corporate career, start out on their own from home. Some even get their former bosses to employ them in a consultancy capacity.

This is exactly what has happened to Walker. But where his situation differs is that his contractual arrangement is not a soft form of redundancy.

Walker, aged 37, used to be a salaried member of staff at the international headquarters of Rank Xerox in London. He is the first of about 150 key support staff that the company plans to employ in an imaginative—and possibly revolutionary—experiment that could set a pattern for many other companies.

The company found no difficulty in persuading Walker to become a pioneer. He had always wanted to be self-employed and was going to leave anyway—without the guaranteed consultancy contract he now enjoys. When he heard about the scheme he volunteered to be the company guinea pig and submit running reports on his progress.

The main rationale behind the idea is that if sufficient selected employees can be persuaded to remove themselves from the payroll, and yet continue to work for the company, it will be able to make substantial savings on non-salary-related costs.

Rank Xerox calls the new concept *networking*.

Apart from the cost savings element, the exercise has two other objectives—to provide a practical model for the self-employed professional setting up an office at home and to demonstrate how the latest technology can help bridge the geographical gap with head office.

In Rank Xerox's case, the initial motivation for the whole experiment arose out of an examination of direct and indirect employment costs. Taking into account factors such as



Roger Walker (left), Rank Xerox's guinea pig "networker," communicates with Phil Jenkins, his former boss at headquarters, via a computer link.

pension, perks, canteen and sports facilities and office rental, a rough rule of thumb is that these can add up to three times payroll earnings, particularly for executives.

But at Rank Xerox this ratio was threatened by recent rate rises—up from £0.5m to more than £1m in the past two years. To its horror, the company found that overheads were equal to its headquarters payroll of around £15m a year.

"We saw that costs were getting out of hand," says Derek Hornby, director of staff support and a member of Rank Xerox's policy committee. "So we tried some brainstorming to come up with ways to get round the problem. Two of my staff eventually suggested *networking*."

"It did not take much brainpower to deduce that costs could be cut by getting rid of some of the overspill accommodation and relocating the 150-odd employees involved into head office. Unfortunately, however, headquarters was already full; hence the idea of getting some key employees to work from home."

Prime candidates for *networking* are those individuals whom a company does not wish to lose but whose jobs could be reduced to become part-

time. In Rank Xerox's case, this will probably include pension advisers, management training and computer personnel.

Hornby insists that the company is undertaking the experiment as a serious attempt to investigate an alternative to traditional ways of working. "All the individuals involved are seen as valued members of the company. It is not a soft form of redundancy."

Including non salary-related savings, Rank Xerox estimates that it could be £5m a year better off once all 150 *networkers* go out on their own by the end of next year. So far there are eight in the field.

From Rank Xerox's point of view, the arrangement has merit because it frees office space for overspill employees.

It also helps the workforce without an individual's services being lost to the company.

The *networking* concept was formulated against the background of considerable pressures on the company: intense competition in the midst of a recession, falling profits and a consequent drive to reduce the workforce. Part of this exercise, in his West London region, was managed by Roger Walker himself. In the process he eliminated his own job. But

Rank Xerox did not want to lose him.

From the individual's point of view, *networking* is clearly a calculated gamble, not least because he or she has consciously to trade the relative security of a corporate environment for the precarious status of the self-employed.

Counselling

More directly, the company pension has to be given up, as well as, for example, a company car, a secretary, a subsidised canteen and the use of a telephone for private calls—all indirect benefits which, in an executive's case, could add up to 40 per cent of basic salary.

To compensate for this Rank Xerox has put together what it thinks is an attractive—and fair—package.

In general each *networker* is offered a two-year, renewable contract to work for the company for a minimum period of two days a week. He or she is paid a market rate for services rendered.

Over a year this works out to an amount which is usually slightly less than the individual's gross annual salary at departure, says Rank Xerox. In addition, the company makes an ex-gratia payment based on

length of service—a so-called termination package which is probably similar to a normal redundancy payout.

On top of this the company helps the individual to furnish his new office; he is offered modern furniture and equipment, including a micro-computer, at advantageous prices. Leading up to his departure—and afterwards—he is also given extensive counselling, particularly on administrative and tax matters.

At face value the deal does not appear to be a particularly good substitute for working in a well-paying multinational. After all, an individual is giving up what is assumed to be a long-term career for a part-time, short-term contract that brings in less than might otherwise be earned.

As a self-employed person, the individual also has to pay his own national insurance contributions, provide for a pension and private health care and—if necessary—buy a car.

Moreover, there is the "social" side of working for a large organisation that has to be given up—the informal, supportive conversations with colleagues and the team involvement.

But Rank Xerox thinks that the part-time element of the

deal makes it a very attractive proposition, especially if the individual *networker* is psychologically suitable and ambitious.

Because the contract normally commits the *networker* to only two days a week, there is plenty of time to look for additional business. Although this can take time, one executive who resigned last December to become a *networker* already has a dozen clients.

"None is complaining that he is poor," says Hornby with a certain amount of relief in his voice. He admits that his greatest worry is that a *networker* will leave "and fall on his face."

Hornby says that only certain executives have been selected initially. "Clearly we need and will always have a 'core' staff within head office for day-to-day management. Many functions, however, can be fulfilled by *networkers*."

"They will not be staff as we understand the term; they will act as part-time consultants in their specialised field, and we expect and have found that they continue to demonstrate the same creativity and loyalty which they demonstrated when working inside head office."

Hornby explains that the company treats the individual *networker* as it would any other supplier—"the jobs to be done are defined and a price fixed for satisfactory completion of the task." The *networkers* are then "encouraged and trained to use the remainder of their time selling to other companies, or pursue other interests as they wish."

He says that the individual *networkers* are chosen because of their value to the company and he hopes that the association will continue beyond the initial contract. "We hope they will sign up again. The risk we run is that they are doing so well, they won't want to work for Rank Xerox."

Through using the *networking* concept Rank Xerox believes it is pioneering a new method of organising work which allows for substantial contributions, provides for a pension and private health care and—if necessary—buy a car.

Moreover, there is the "social" side of working for a large organisation that has to be given up—the informal, supportive conversations with colleagues and the team involvement.

But Rank Xerox thinks that the part-time element of the

Business education to go on the air despite setbacks

BY ARNOLD KRANSDORFF

AFTER years of deliberation, including a short period when co-sponsorship with an outside educational body was considered, the Open University is to launch its own programme of home-study courses for managers.

The university's "Open Business School" starts in September next year with the first of 25 "post-experience" courses that could lead to a diploma. The courses are being specifically designed for the practical manager who has neither the time nor the funds to take a residential programme.

They will be less academic than first degree and higher degree programmes already put out by the Open University for business-orientated students.

Effective

The university's existing programme covers such topics as statistics, organisational behaviour and systems modelling, while the new series of courses will include subjects like exporting, marketing, financial decision-making and personnel selection.

The first course will be called *The Effective Manager* and will require around 100 study hours to complete—the equivalent of a three-week residential programme. Most of the other courses will take between 50 and 100 hours.

The decision by the OU to go it alone follows the breakdown in January of talks with Henley, the Management College, to co-sponsor a degree-level management training programme.

The joint venture had appeal for both institutions with the OU contributing its experience in distance learning techniques, and Henley utilising its expertise in management education.

But negotiations collapsed over disagreement about educational objectives, and difficulties over aligning different institutional practices.

Henley has already announced its own home-study programme, which will start early next year. Costing about £250 per course, it will incorporate an integrated

package of texts, video and audio cassettes, with limited tutorial backup.

The Open University's courses will cost between £150 and £250 and use correspondence books, television (open circuit and video) and weekend schools. The whole exercise is being sponsored to the tune of £110,000 by the Foundation for Management Education, the body which in the 1960s raised the initial funds to establish the London and Manchester business schools.

To obtain an OU Diploma, a student will have to complete about 10 courses, attend a week-long residential course and undertake a short research project.

Professor Charles Handy, a visiting professor at the London Business School, has been appointed senior academic consultant. A director in charge of the new programme is expected to be announced later in the summer.

Brian Lund, the OU's programme co-ordinator, says that research showed that many thousands of managers felt the need for more training but they and their companies often could not afford to take time off to attend courses.

No limit

"What we are now offering will achieve the same results as a top quality residential course lasting several weeks but it will avoid all the hassle and a lot of the cost."

Lund says that the first course, which is costing around £250,000 to launch and run, will be limited to about 1,000 students. Subsequent courses will be open to many more.

"In strict terms there will be no limit to the numbers we can take," he adds.

To be cost-effective, however, Lund admits that he will "have to pull in very large numbers of students." With the Henley venture, this will be the first time that home-study management courses have been offered in the UK, so educationalists will no doubt be keeping a close eye on the response from industry and the public.

TECHNOLOGY

EDITED BY ALAN CANE

BARRY RILEY meets the creators of the most popular 'What if?' microcomputer program

VisiCorp on an upward sales curve

"SOFTWARE technology will be big news in the next 18 months," promises Dan Fylstra, chairman and co-founder of VisiCorp, the San Jose, California, software house which is widely credited with having made possible the explosion in the use of personal computers in the business environment.

The key product was VisiCalc, an electronic spreadsheet which dramatically reduced the learning time needed to make use of personal computers. It is claimed that more than a third of the personal computers used in business are equipped with VisiCalc.

This program, introduced in 1979, is a kind of electronic worksheet. It allows the user to enter alphabetic or numerical information in a row-and-column format. VisiCalc can cope with many number problems in areas like finance, investment, marketing or engineering.

Once the user has entered the data in the form of individual items, he can then begin to analyse the information and assess the impact of changes to any of the components.

For instance, any number in the problem can be altered, or

different percentage changes applied, and the model will instantly calculate the effect on all the other numbers. At present VisiCalc sells in the U.S. for about \$250.

Since VisiCorp was founded in 1978 it has shipped more than 500,000 software packages, and is on a rapid growth curve. Sales are at present running at an annual rate of more than \$30m.

Power

Although VisiCalc was developed by a New England company called Software Arts, and VisiCorp continues to deal with outside designers, the company has built up a big internal program development capacity and does roughly 75 per cent of its work in-house.

It says this emphasis is necessary because it aims to build a strong market position on the basis of an integrated system of business application programs.

VisiCorp is preparing for the introduction of the next generation of personal computers which will offer four or five times the power of the present generation, and will open up many new possibilities for software designers.

Apart from VisiCalc, the company at present markets a

range of products including the VisiPlot graphics program, the VisiDex information retrieval program and the VisiSchedule program which facilitates the planning of future tasks and commitments.

VisiCorp sees its business as that of providing ways of improving productivity in offices. This will be made possible by the widespread adoption of personal computers by large companies.

So far most personal computers used in business have been bought on behalf of individuals for their own use. But now, VisiCorp believes, the computer industry is on the edge of a big step in extra market penetration.

According to Dan Fylstra, personal computers have been used almost as toys, and certainly on an experimental basis. "Now, personal computers have clearly become legitimate tools in companies," he claims.

But this poses a big challenge to the software designers. User friendliness is now a critical factor. Whereas up to now most users of personal computers in business have been enthusiastic to some degree, and have been prepared to make substantial efforts to master the machines, the hardware will increasingly

come under the control of users who are indifferent, or even hostile.

This will not be such a receptive market for the present range of VisiCorp programs, which typically come with a hefty 200-page instruction manual.

The company is therefore planning for major changes of approach in launching its second generation programs. While the first generation is being marketed through an elaborate dealer network, VisiCorp has now also recognised the need to work closely with the big "Fortune 1,000" companies which it hopes will represent a big additional market.

Feedback

Such companies are large enough to buy hundreds of personal computers at a time, making this a potentially attractive direct market for the accompanying software. Meanwhile, VisiCorp is building on existing users of its products in order to broaden the appeal of its next generation of software.

Hardware reliability is expected to take a quantum leap, with prices, however, staying at about the \$4,000-\$5,000

level. Because of this, says Dan Fylstra, "software designers don't have to compromise any more." The problems are seen as relating more to human interaction than to technology.

VisiCorp's aim is to provide a whole system of interlinking software. The products will be easy to use: much more instructional material will be included on the diskette and there will be only a few pages of printed guidance. All the software products will be available at once, so that the user can move instantly from one to another.

For example, the personal computer user will be able to carry out word processing, financial planning, statistics and graphics, and other operations, without changing programs or interrupting his chain of thought.

The development of such software is seen as being essential to the success of the next generation of personal computers.

Just as the present range of hardware such as Apple II has relied heavily upon programs like the VisiCalc, so the next generation will need to be backed by software which will make personal computers easily acceptable in a broad range of office occupations.

Data display

Graphox system

A SYSTEM just introduced by Graphox of Oxford allows an executive to build up his own files of data about the business and display the accumulated result in graphical form, in colour, on a desk-top screen.

According to Graphox, this database approach has previously required an expensive mini or even a supermini computer. By implementing the idea on a microcomputer, it has been possible to produce a system that can display full facilities in colour at a price of £14,700, lesser facilities, in monochrome, can be offered from £3,600.

Since the user is unlikely to be a computer expert, great attention has been paid to simplicity of operation and speed. Data entry uses a very rapid question-and-answer technique and the user just follows simple prompts. The historical data entry routines permit the entry of large quantities of data over a long time period. There are comprehensive error checking routines.

At any time on demand the machine will reproduce the data in time v. variable form in a few seconds. Sorting and annotation of graphs, which can be in continuous line or histogram form, is automatic. The built-in micro takes care of data divisions on the x-axis and unit divisions on the y-axis.

The use of colours on the screen can be changed to suit current requirements and up to seven can be employed. Hard copy of anything on the screen can be produced.

Apart from being able to scan backwards and forwards in time, "windowing" in on any particular period, it is also possible to apply statistical routines to the data. Up to four moving averages can be applied and techniques such as regression can be employed.

The system, called Dataplot, will later be capable of taking data from an existing mainframe or minicomputer so as to update existing stored graphs. More on 0865 42587.

GEOFFREY CHARLISH

How you raise the money is the exciting part of the computers and software scene

Two marketing examples after a little help

BY ALAN CANE

THE EXCITEMENT in microcomputers and their software lies less these days in the products themselves and more in the ways their makers secured the necessary finance and marketed the results.

Good examples are two newish UK companies, Iona, a recent addition to the Unlisted Securities Market, which makes the "Iona" microcomputer, and TABS, creators of general purpose business software for microcomputers which has been given a hefty chunk of finance by Hambros Bank.

Isonet was started by David Atkins and David Greetham, both had considerable experience of the computer world through their computer bureau Century Computer Centre, which provided the initial finance during the two years they were designing and building the "Iona."

It is a comparatively orthodox 8-bit machine, nicely styled in a futuristic black with some attractive bells and whistles.

A single key, for example, is used to "boot" (install in the computer's own memory using a few simple built-in instructions) in the most popular microcomputer operating system, CP/M.

Supplier

The main memory can be expanded to 262,144 bytes by clever electronic switching and eight colours in 64 shades are available.

All this on a system which sells for about £3,000 complete with screen, colour printer and 5 1/4 in floppy disc drive.

The drive is single and units can be stacked one on top of another. The drive supplier is

Shugart and Mr Atkins shies away from the idea of using a mini-Winchester hard disc: "When they are reliable enough we will consider them."

The Iona is sold through a dealer network (30 appointed and discussion going on with another 30). The idea is that the machine is cheap and modular (educational establishments, for example, need not take a disc drive, they can make do with a cassette for storage).

The customer is expected to work closely with the dealer to get the most out of the machine.

If Isonet is building its dealer network, TABS already has 300—80 of them having taken a training course and passed an examination.

The company is run by Terry Poole, ex-Floating Point Systems, and its general accounting software was designed and

written by co-director David Rogers, ex-Quest Automation.

A Hambros man, Jonathan Stuart, ex-Lescarrou of Cambridge, also sits on the board to watch over its investment of £150,000. Mr Stuart has the role at Hambros of looking for suitable high technology investment opportunities.

TABS offering is a suite of related microcomputer software packages, pre-written, generalised accounting software that should run on most popular machines including the Apple, Pet, IBM, Sirius and so on.

Each package—purchase ledger, nominal ledger and the like costs £199, less ambitious modules like sales order processing, cost £99.

An interesting feature of TABS system is the "dongle," a hardware device designed to prevent software piracy.

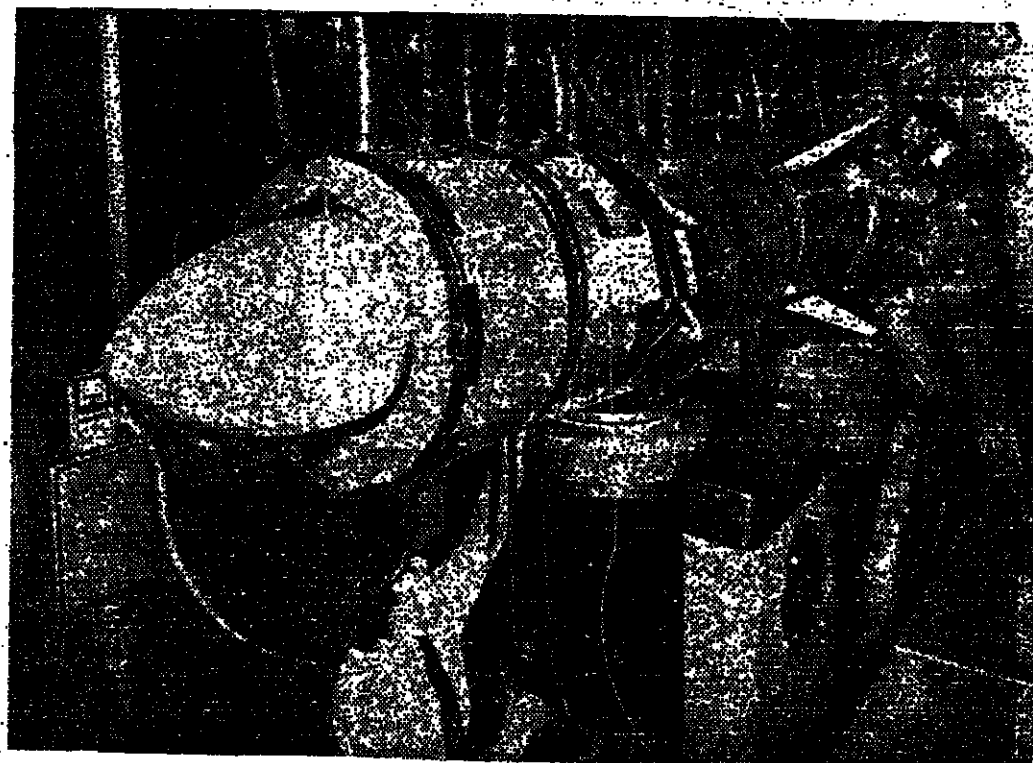
It is a little box given free with the package which fits on the printer port of the computer and allows only software with a certain serial number to run on a computer with the same number.

Nightmares

It is impossible, Terry Poole reckons, to completely debug (eliminate errors) in such generalised software, so he offers customers £5 for each bug they find.

He reckons that £2bn is now running yearly through the TABS system and has nightmares about the effect of a rounding-up error (eight bit machines are conventionally accurate to two decimal points) in VAT calculations—in the VATman's favour, of course.

Isonet on 01-248 4876; TABS on 0264 58933.



Commercial testing

Hatfield service from British Aerospace

British Aerospace Dynamics has decided to offer a commercial testing service at its Hatfield division. The company says the services include environmental, mechanical, acoustic, structural and fatigue testing. A full range of environmental conditions can be simulated for example and BAE says it has developed new forms of testing such as vibration simulation using acoustic energy. The picture shows a Sea Eagle missile prepared for combined vibration and temperature testing.

FINANCIAL TIMES SURVEY

Monday, July 19 1982

Netherlands

BANKING, FINANCE AND INVESTMENT

So long as the recovery comes soon the gently-deflating cushion of past profit on which the banks are resting can once again be filled with fresh air. Meanwhile the banks and financial sector generally reflect the relatively parlous state of the economy

Looking overseas for development

By WALTER ELLIS, Amsterdam Correspondent

LAST YEAR at about this time Dutch financiers and businessmen were looking ahead, a trifle self-consciously, to the economic recovery. Today they have put such foolishness behind them and are getting on with the job in hand.

It is rough enough for everyone, but when all is said and done the Netherlands remains a cosy and contented place in which to live and no one doubts that when the upturn does at long last arrive, the Dutch, if not in the driving seat, will at least be helping work the indicators.

It has been said before and it remains true so long as the number employed is substantially greater than the total out of work, there may be social problems but the economy keeps ticking over. In Holland, there are at present some 1m people out of work—10 per cent of the labour force—and 41m in jobs. The result is that the unions are less demanding, there are fewer strikes and those companies, the great majority, which do survive will tend to be slimmer and fitter when the time comes to step up production.

So it is that the Amsterdam banking community manages to view with something approaching equanimity the ever-lengthening recession. They do not like it; they fear its heavy hand. They tend not to believe, however, that it is they who will be hit, and of course, with very few exceptions, they are right. Banks have reserves. They may have to dig into them, as at present, but that is what they are for, and so long as the recovery comes round with-

in the next year or two the gently deflating cushion of past profit on which the banks are resting can once again be filled with fresh air. Industry's bellows will be the better oiled and ready for the task.

No prizes, though, for perceiving that this is not the attitude of those made redundant or who are unable to find work after 12 years or more of full-time education. Nor is it the way in which the picture is seen by those thousands of small businessmen whose dreams of becoming big were shattered by the hands of the official receiver.

The unemployed in the Netherlands not only face months, or an eternity, of waiting for work, they also have to contend with a growing political consensus that unemployment benefits should be cut and those affected forced to try harder to find a job. Struggling businessmen have to accept that bankruptcies are at their highest level since records began.

For some, then, it is "Bleak

House" — for others "Vanity Fair." It is in this context that Dutch ministers, bankers, portfolio managers, stockbrokers and market analysts live and work and draw their conclusions. What are they telling us?

The Government is led by Mr Dries van Agt, as all Dutch governments are these days. Mr Van Agt is leader of the Christian Democrat Party, a large, right-of-centre body. Since 1978 he has presided over a centre-right government of Christian Democrats and Liberals, a centre-left coalition of Christian Democrats, Labour Party and Democrats '66 and the present "rump" administration of Christian Democrats and D'66, which holds office until the general election of September 8.

After the election it is expected that he will form his fourth government, either with the right-wing Liberals alone or with the Liberals and D'66. Only an unexpected left-wing revival or an equally astounding collapse of his own party could prevent his carrying on.

Mr Van Agt is a stern fellow who believes completely in the need for large-scale public spending cuts. The Liberals agree, and D'66 — at present a weak and feeble grouping of well-fed dissidents — appears to as well. Even the Labour Party sees some merit in cuts, while demanding job creation at the same time.

The result of this hard-line drift into Thatcherism is that a programme of major spending cuts is almost inevitable for the rest of this year and 1983. Mr Van Agt has proposed reductions for the period totalling fl 11.6bn, and he has just received strong backing for his approach — and encouragement to go further — from a state commission on industry headed by Mr Gerrit Wagner, a former president of Shell.

The aim is to bring central and local government budget deficits below the current high level of 9.75 per cent of national income, and the extent of the problem can be judged by remarks this month by Mr Willem Duisenberg, the president of the central bank, that the state will have to borrow fl 30bn this year alone if it is to meet its existing commitments.

Debt provisions

The banks, meanwhile, reflect the relatively parlous state of the economy in their own results. Last year, only Algemene Bank Nederland (ABN) of the big four banks boosted its profits, by 10.5 per cent, and 52 per cent of these earnings came from business transacted abroad.

Amsterdam-Rotterdam Bank (Amro) saw a drop of 5 per cent, Rabobank 1 per cent and Nederlandse Middenstands Bank (NMB) a whopping 19 per cent. All of the banks have had to increase their provision

for debt allocations substantially, and Dr Andre Batenberg, the chairman of ABN, said recently that there were signs more was being used up than was being paid in.

Each of the big banks, as well as several of the smaller and the main merchant banks, sees overseas business as the key to development, and all are seeking to be main banker to Dutch companies abroad and foreign companies in Holland. ABN has always been important outside the country, but Amro is following swiftly behind and both NMB and Rabo are launching new foreign ventures practically all the time.

Margins are tight overseas, and the competition is fierce, but the potential is there and Dutch banks seem determined to increase their market share wherever they trade.

At home, interest rates are down, mortgages are still high and only savings are holding up as private customers prepare for the rainy day that may be just around the corner. Domestic investment, especially

in industry, is still seen as risky, and the rising trend of bankruptcies — as many as 8,500 registered companies could go bust this year — is doing nothing to change that view.

Banks are now described as a sound long-term investment (when were they anything else?), with their earnings outlook dominated by loan-loss provisions and improvement in interest margins. However, in view of the depressed mortgage and property market, mortgage banks are expected to continue to make losses.

In the insurance sector, life assurance business has fallen and there is increased competition in the non-life area, but Nationale Nederlanden and Amev, it is said, could still turn in a handsome profit due to higher investment income.

Amsterdam's centuries-old bourse continues to suffer from the general world drift away from equities, and there have been no new issues for some years. Other, larger stock exchanges are too near and too important to enable the home-grown variety to do much more than tick over.

The grandly-named European Options Exchange actually got out of the red in its last financial year, but it, too, has been a low-key affair and the prospects for 1983 are only marginally more exciting. Both institutions work and have a real role to play. Neither seems set to live up to its full potential.

In terms of trade, the companies which provide much of the business of the Dutch exchanges have been doing rather well. True, a growing number of small ventures have been liquidated, but with all the misery that entails. Against that, however, many others have fought stoutly against the recession, and the



Mr Van Agt, Prime Minister: stern approach to major spending cuts



Mr Gerrit Wagner, head of a state commission on industry: strong backing

Dutch balance of trade in the first quarter of this year was extremely healthy.

The surplus was fl 6bn, and even allowing for an improvement in the sales of natural gas this is fl 4.3bn up on the first three months of 1981.

The central bank and the Ministry of Finance both believe that the strategy of tying the guilder closely to the D-mark is paying dividends, and they say that even the recent devaluations within the European monetary system of the French franc, the Belgian franc and the lire will in the medium-term have little impact on Holland's competitive position.

It is argued that wage demands in the Netherlands have been so moderate this year (less than 5 per cent on average, with inflation at 6.4 per cent) and productivity gains so substan-

tial that the cost of Dutch exports will be down to previous levels within as little as three months. All the while, imports from many countries are growing cheaper.

Over the next year, the Government here — virtually any government — can be expected to wield the axe with vigour in the fight to reduce public expenditure. Many people will get hurt in the process. The hope is that enough robust and healthy citizens will be left to get things really moving again and that the casualties will not cause too much bother.

The financial community acquiesces entirely and is doing its best to help by plundering foreign markets. No doubt the result will be a prosperous Holland, but the price for some will be high.

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Editorial production: Arthur Dawson. Design Philip Hunt.	

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Face the facts.

NMB Bank's key figures as at December 31, 1981 (in millions of Dutch guilders - 1 US\$ = Dfl. 2.47).

Balance sheet total	Dfl. 55,513
Total deposits	Dfl. 52,383
Debtors	Dfl. 32,100
Total shareholders' equity and subordinated loans	Dfl. 2,163

Some highlights from our 1981 Annual Report (54th financial year):

• The combined balance sheet total increased in 1981 by 16% to more than Dfl. 55 billion.

• Debtors increased by 12% to more than Dfl. 32 billion from Dfl. 28.661 billion at the end of 1980. This increase is largely attributable to the growth of our foreign loan portfolio.

• As part of our branch office programme, a number of NMB branches were opened in 1981. The total number of NMB branches at home and abroad amounted to 481 at the end of the year, with employees totalling 10,918.

• NMB Bank has subsidiaries and branches in Paris, Zürich, Geneva, Curaçao, New York, London and Representative Offices in Caracas, Mexico City, São Paulo, Hong Kong, Singapore and Bahrain.

• As a member of the Inter-Alpha Group of Banks, we have a joint representative office in Tokyo.

• Revenue from stock exchange business again showed an even greater percentage rise than overall stock exchange turnover.

• Eurodeposits accounted for 18% of the combined balance sheet total.

If you wish to receive our 1981 Annual Report please contact our nearest NMB Bank office or NMB Bank Amsterdam, P.O. Box 1800, telex 11402.

NMB Bank U.K. branch: 2 Copthall Avenue, London EC2R 7BD, telephone 6285311, telex: 8956217.

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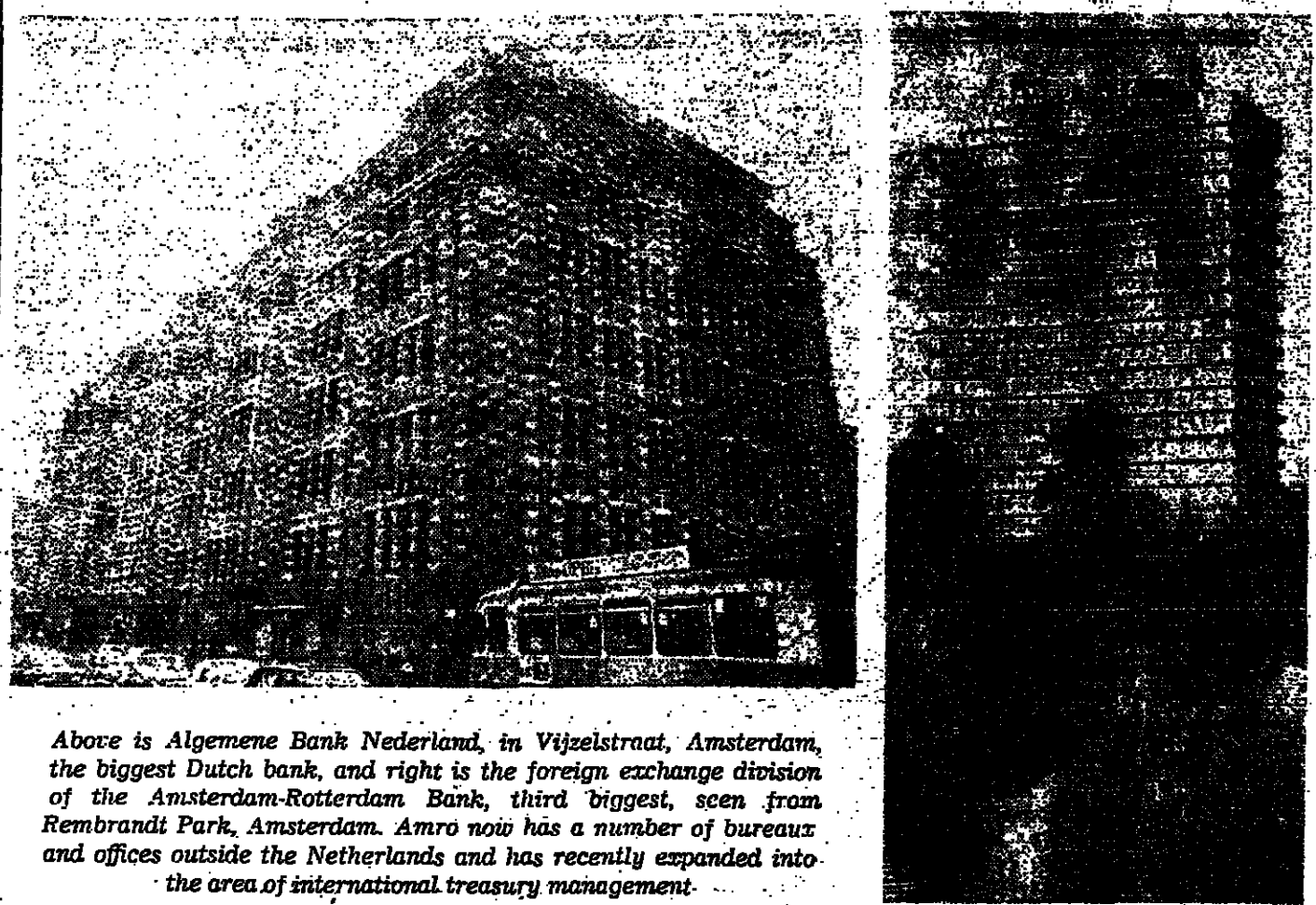
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NETHERLANDS BANKING AND FINANCE II



Above is Algemene Bank Nederland, in Vijzelstraat, Amsterdam, the biggest Dutch bank, and right is the foreign exchange division of the Amsterdam-Rotterdam Bank, third biggest, seen from Rembrandt Park, Amsterdam. Amro now has a number of bureaux and offices outside the Netherlands and has recently expanded into the area of international treasury management.

Faced with a continuing squeeze on profits the big four are seizing chances to extend their foothold abroad

Eyes on the international scene for expansion

Banking

CONFIDENCE, that essential element in financial affairs, is far from dead in Dutch banking. Despite an enduring profits squeeze, industrial recession and the imminence of a state-owned postbank, bankers in the Netherlands are generally sanguine about their prospects for the next 12 months.

They do not expect a sudden turnaround into Sixties-style growth, but they continue to husband their domestic resources with calm and authority while extending their foothold in international markets.

Lending remains the main activity, of course. But, with Algemene Bank Nederland and Amsterdam-Rotterdam to the fore, the country's big banks are now also of growing importance as intermediaries between investors and borrowers in industry. They are also more active than ever in the capital markets.

Abroad, ABN, with its long tradition of overseas banking dating back to imperial times, continues to steam on in majesty, making good use of its substantial network of foreign bureaux and customers. Amro, meanwhile, has been working hard to refine its 1970 image of mature, international house—considerable success. It now has a number of bureaux and offices outside the Netherlands and has recently expanded into the area of international treasury management. Neither bank shows any sign of flagging.

ABN is the biggest Dutch bank, Amro is number three—just behind Rabobank, the federation of agricultural banks. Rabobank had a satisfactory year last year, with net profits down a mere 1 per cent on 1980, and is now beginning to look around the international field. It is not quoted on the Stock Exchange, but feels none the worse for it and now is established abroad in New York, Frankfurt and the Dutch Antilles.

Nederlandsche Middenstandsbank, smallest of the big four, experienced hard times in 1981. Its profits dropped by 19 per cent, against the previous year and it continues to be hit by

the facts of its deep involvement with small and medium-sized businesses in the Netherlands, a large number of which are close to or beyond the brink of bankruptcy. It refuses to be despondent, however, and is another bank determined to make its mark on the international scene.

Once the state-owned Postbank takes off, as promised by the government, in January 1984, the Big Four are likely to become the Big Five, and of the present high street banks only Rabobank appears willing to face the competition.

But the Dutch are not yet banked to full capacity, and so long as profits on the foreign side do not become compressed out of existence, especially in the U.S., the preparations of all five groups will put them in a good position to take advantage of any big upsurge in business which follows the protracted world recession.

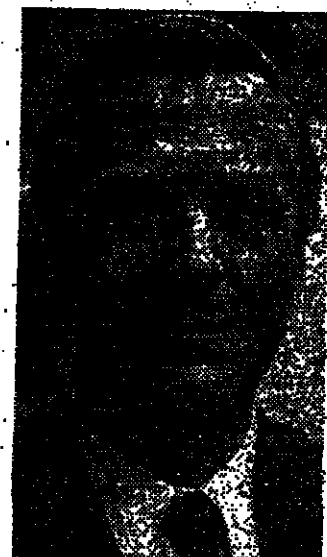
Simultaneously with these developments, the savings banks have been clustering together for warmth in the present frosty climate, forming such new groups as the Centrum Bank. Beyond the savings banks, then, and often linked with the bigger banks, are the Dutch wholesale banks, led by Pierson Holding en Pierson (part of Amro) and Bank Mees and Hope (ABN).

Wide range

These long-established institutions, corresponding approximately to Britain's merchant banks, are engaged in domestic and international loans but are perhaps best known for their wide range of services in the portfolio management field.

Pierson, which opened its own representative office in New York last year to add to its other overseas bureaux, found itself a little squeezed in 1981 and continues to face difficulties. Nevertheless, under the chairmanship of Mr Johan Kleijer, it still looks forward to an improvement in 1982. Mees and Hope's performance has proved somewhat more robust over the period. But it, too, has had its problems, as had the third merchant bank, Van Lanschot, also long established.

Relationships between the clearing banks and the central bank (Nederlandsche Bank) are



Mr Johan Kleijer, chairman of Pierson Holding en Pierson: looking for an improvement in 1983.

almost suspiciously good. Senior officials from each of the main clearing banks maintain that there is excellent consultation by the Central Bank, and though there are occasional grouches about the bank's supervisory powers, it would seem that the mother institution and her daughters are in search of the same goals and have experienced little conflict.

The departure last year of the legendary Dr. Jelle Zijlstra as chairman of the Central Bank and his replacement by the former Labour Party minister, Mr. Willem Duisenberg, has so far done nothing to upset this harmony, even though it was Mr. Duisenberg who first presented a Bill for the creation of a Postbank, dreaded by the commercial banks because it will provide competition in the high streets.

The Postbank is a problem for 1984 and beyond. The growth of debt provision, however, has been with the banks for several years and shows no signs of going away. Only the banks themselves and the Central Bank know exactly to what extent the rash of bankruptcies in the Netherlands is eating into the fruits of previous years' earnings, but it is clear that more is going out of debt provision than is going into it.

Last year, ABN increased its

provisions by 65 per cent to a record Fl. 495m, while Amro added to its total by Fl. 475m—a rise of 66 per cent. Rabobank raised its provision by 25 per cent and MB by 48 per cent. Naturally the various houses are not pleased with this melancholy development, and their only comfort is that the reserves are well placed to take the strain. Naturally, too, the banks do not welcome suggestions that they may be adding to their provisions for debt in order to disguise true profits and minimise their tax burden.

Helping other companies to overcome the recession is another salient feature of modern-day Dutch banking. With NMB being taken the lead, most of the big banks, in co-operation with insurance companies and local authorities, now run venture capital subsidiaries.

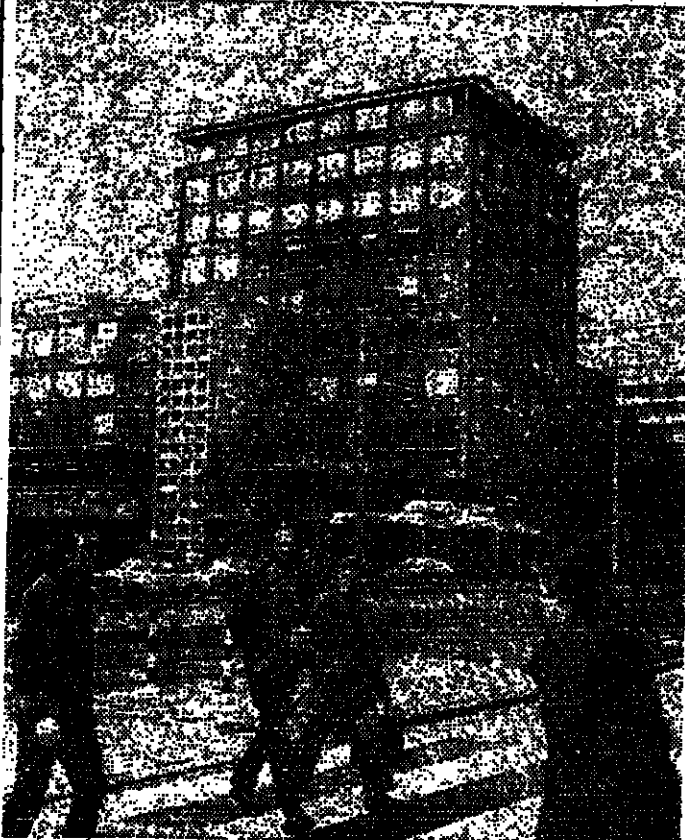
This follows a relaxation of the rules on direct bank participation in industry and means that for up to five years—at which point they must sell their holdings—banks can become involved in the ownership of up to 50 per cent of a non-bank venture, with the government taking 50 per cent of the risk. So far, not as many companies have taken advantage of the new scheme as had been hoped, but it has been in operation for only six months and needs time before it can be properly assessed.

Smaller banking institutions, including foreign banks and mortgage banks, face the same basic problems as their Dutch counterparts. Banque de Paris et des Pays Bas is by now almost accepted as a native bank. Slavenburgs, 50 per cent owned by Credit Lyonnais, continues to struggle for its place in the market.

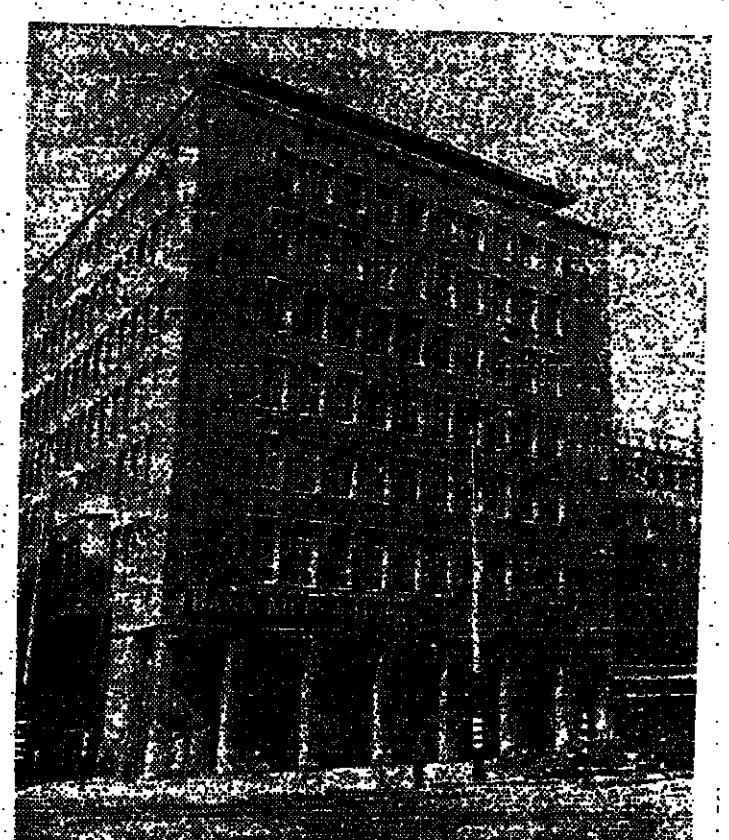
Westland-Hypotheekbank, one of the most important mortgage institutions, made a substantial loss last year and faces much the same depressed housing market in 1982.

Over the next year, profits at all the banks will have to be hard-won. Only ABN increased its earnings last year—by 10 per cent—and continued reliance is likely to be put on the contribution of overseas operations. The Big Four are casting around in desperation but with determination in foreign markets. For the moment, at any rate, their best hopes may well reside there.

Walter Ellis



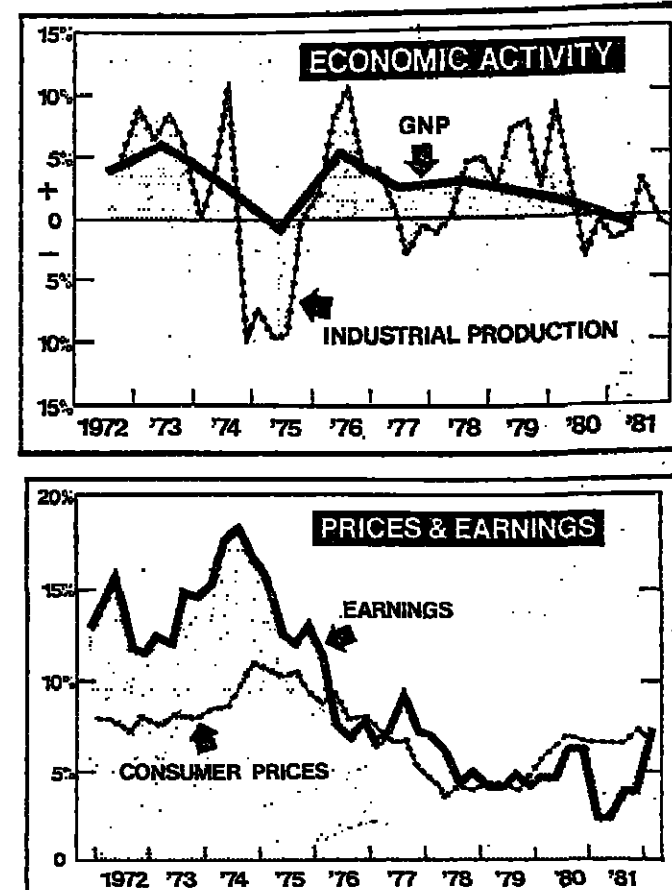
The Rotterdam offices of Slavenburgs Bank and, right, Bank Mees & Hope, one of the Dutch wholesale banks which is linked with ABN.



NETHERLANDS BANKING AND FINANCE III



The foreign exchange dealing room of the Amro Bank in Amsterdam



If the guilder is a satellite, it is moving in a high orbit and gazing down at most competitors. Walter Ellis reports

Why the link with the D-Mark is proving vital

The Guilder

TYING THEIR country's currency to the Deutsche Mark would for many people seem an act of madness, not unlike self-flagellation. For the Dutch, however, the experiment has been a considerable success, and the D-Mark and the guilder now power through the European Monetary System (EMS) in tandem, with the West German leader steering the course but with its Dutch partner following every twist and turn of the way.

Hague and Amsterdam, bankers and officials are almost scornful of the French failure. "Why did they try to run before they could walk?" the Dutch wanted to know.

Of course, like many comparisons, that between the guilder and the franc is easy to make but less easy to justify. Holland is a small country which has prospered greatly from its membership of the European Community — to which it sees itself as the gateway — as well as from its membership of Benelux and its proximity to the heartland of German industry.

The Netherlands has an open economy, some 5 per cent of its gross domestic product being traded abroad. But of its trade, no less than 30 per cent, is with West Germany and 20 per cent with Belgium. So that it is a matter of necessity as well

as conviction that it should keep its currency broadly in line with those of its neighbours.

The German link, in particular, is vital. Bonn and the Bundesbank have run a tight ship in the last few years, and the result is a resurgence of the Federal economy and of West German demand for high quality goods.

Valuable roll

Holland sees itself as fulfilling a valuable role in this context and believes rightly that an equation of currencies does wonders for stable trade relations.

Last month's devaluation of the Belgian franc was something of a bitter pill for the Dutch. Even so, the economies of the two countries had been out of line for years, and for Holland the important thing

here is that competitiveness should be restored as quickly as possible.

According to the central bank and the finance ministry, the task of maintaining competitiveness is much less daunting than might appear. Wage moderation and job-shedding in Dutch industry have meant that productivity has begun to pick up strongly once more after a longish period in the doldrums. As Holland already has a high reputation for reliability and finish, the opportunities for an expansion of exports are clearly there, strong guilder or no. The fact of a robust currency means, in any case, that raw materials and semi-finished goods are cheaper than before, thus further helping to make good the exports premium.

Finally it is pointed out that, after the EMS realignment, only 40 per cent of exports are

now differently priced. For the rest, it is reckoned by the ministry that 3 per cent to 3.5 per cent of the fall in competitiveness will be won back within a year, leaving an overall appreciation of less than 2 per cent.

With its relatively low inflation rate (6 per cent and steady) and a strong guilder, the Netherlands is making real progress towards industrial recovery. The vitality of the economy as a whole remains delicate because of the spendthrift nature of successive governments until now, but trade is well into the black, with a surplus for the year of £1.15bn.

The country's budget deficit is, of course, heavy, comprising no less than 3.75 per cent of gross national income. In the long run, this could work against desired exchange rates, in the short-term, however, sales of natural gas, although

flagging, should help to keep the guilder up to the mark.

Exchange rate policy is a matter on which the Dutch hold strong views, and they do not relish being told by Paris that, in effect, the guilder has been revalued against the franc because of the latter's fall within the EMS. The Mitterrand Government maintains, it is said in The Hague, that because it was obliged to give certain economic undertakings as the price for a devaluation, so the Dutch and the Germans should introduce measures of their own, including a reduction of interest rates.

Not amused

Since interest rates in the Netherlands have already fallen this year from 14.5 per cent to 9.5 per cent (and 9.1 per cent for short-term, three month deposits), neither the central

bank nor the finance ministry is amused by this Gallic demand and have little intention of complying.

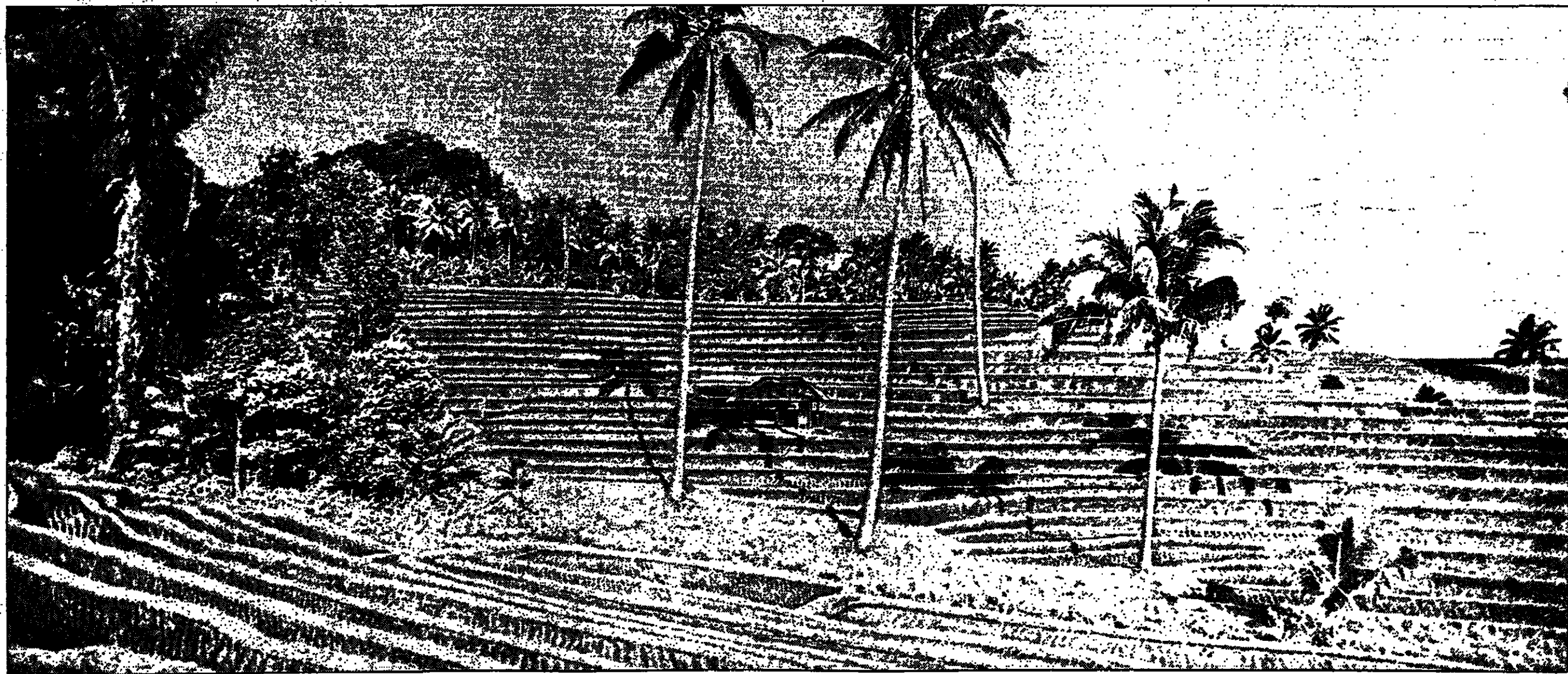
The central bank is hoping, however, that U.S. interest rates will fall and that the Dutch can profit from the resulting opening-up of markets, even if the advantage would be greater for the West Germans, with their healthy budget.

The central bank's monetary policy seeks to achieve exchange rate stability in relation to the other currencies of the EMS, especially the D-Mark, by influencing money market rates, preferably without intervening in the currency markets. The guilder is thus highly sensitive to movements of the D-Mark, particularly in relation to the dollar, and to the reaction of the central bank to those movements.

According to a recent paper by the economics department of

Pierson, Heldring and Pierson, the Dutch merchant bank, the guilder is now to a considerable extent a satellite currency of the D-Mark. When the Bundesbank began to pursue a different interest rates policy to the Americans late last year, the Dutch followed suit, and the differential between their two interest rates and that of the U.S. rose from 1 per cent to 2 per cent in November 1981 to 6 per cent to 7 per cent this April. This has caused the D-Mark and its captive, the guilder, to weaken sharply against the dollar—a development which Piersons feels is unlikely to be reversed unless there is a further sharp upwards movement in the U.S. "prime" rate.

If the guilder is a satellite, it is at least moving in a high orbit and gazing down at most of its competitors. That is no bad way for it to be. The next problem is to do something about that budget deficit.



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NETHERLANDS BANKING AND FINANCE IV

Walter Ellis on the relationship with the commercial banks

Supervision over four key areas

Central bank

HOLLAND'S CENTRAL BANK, under the benign but orthodox guidance of Mr Willem Duisenberg, a former socialist finance minister, seems to have few enemies at present. The disquiet which arose a few years ago over an increase in the central bank's control of the commercial banking sector has effectively died down, and a state of relaxed harmony has been restored.

Senior representatives of the big banks speak almost glowingly of the central institution, and no one even dares suggest that Mr Duisenberg's policies might be in any sense influenced by his life-long

membership of the Labour Party. On the contrary, the bluff, stocky Friesian is seen to be straight as a die in fiscal terms and to be a worthy successor to the much-revered Dr Jelle Zijlstra, a former head of the Bank for International Settlements, who retired from this Amsterdam job at the end of last year.

In the Netherlands, supervision of the various financial institutions by the central bank (Nederlandsche Bank) is regulated by the Act of supervision of the credit system, which charges the bank with both monetary and prudential control while leaving final responsibility for monetary and structural policy to the Government.

Insofar as the bank does have direct monetary powers it is in the area of credit control. The

bank is largely responsible for the creation of liquidity throughout the banking system, and it keeps a close eye on the commercial houses to prevent undesirable developments.

Credit control

At the end of last year, however, the central bank suspended credit control, and there is no sign this year that it will be reimposed. The clearers and others must still report back to the central bank on the state of their liquidity, but it is a monetary process only, with no present hint of restriction. What it could do if lending began to get out of control would be to set a percentage ceiling on total domestic credit expansion by the institutional lenders, less the growth in certain long-term liabilities.

Prudential supervision aims

at the sound business conduct of the banks in four key areas: liquidity, solvency, the admission of new credit institutions and structural policy.

● **Liquidity:** credit institutions are required to hold liquid assets against certain sums owed to customers.

● **Solvency:** the equity of a credit institution must be sufficient to meet risks inherent in the operation of the business. The banks must have an equity at least covering a set percentage of certain investments.

● **Admission of new credit institutions:** a permit will be granted only if three requirements are met — minimum equity, adequate day-to-day management and the publication of annual accounts.

● **Structural policy:** the consent

of the central bank is required before any reduction in equity, for the acquisition of participation in other ventures, for the takeover of liabilities and assets of other enterprises or institutions and for mergers.

Applications for membership of the Dutch credit club are dealt with by the central bank and by the Ministry of Finance. The bank evaluates new institutions on the basis of "conflict with sound banking practice" (concentration of power) and "considerations of public interest" (is it a good risk?). Successful applicants are then further vetted by the ministry.

The central bank is concerned to prevent an interlocking of banking and insurance, and in consequence does not permit new participations of banks in the equity of insurance companies of more than 5 per cent. Insurance companies may invest up to a level of 15 per cent of the equity of banks, but no more than 5 per cent of the stock may be voted.

If the above makes the Dutch central bank sound rather a cold fish, the personality and views of its president should do something to restore a human perspective.

In an interview earlier this month with the Amsterdam Liberal daily, Het Parool, Mr Duisenberg spoke briefly of his socialist convictions. He denied first that he was a socialist banker, describing himself instead as a central bank president who happened to be a member of the Labour Party. He welcomed what he perceived to be a new sense of realism by

Mr Willem Duisenberg, president of the central bank: he is a socialist but an orthodox—even right-wing—banker whose top priority is the revival of the Dutch economy. Right: the central bank in Amsterdam

the Labour Party over economic affairs—but still detected a fatal inability to concentrate on earning before spending.

For himself, he said, he was "an orthodox—even a right-wing—banker," who saw as his first priority the revival of the Dutch economy through the restoration of investment. Only when the money had been earned could thought be given to its distribution, and only then would he begin to think as a member of the Labour Party.

Mr Duisenberg noted that the state this year would borrow some £1.3bn (£10.5bn) and said that, despite promised cuts in public spending of as much as £1.12bn over the next 18 months, something had to be

done to get the economy back on the rails.

One problem area was the state's repayments of its loans. Repayments made on loans of previous years, which were then borrowed back, now amounted to 10 per cent of the total budget deficit—itsself now 0.75 per cent of national income.

In an effort to redeem the situation, the state had begun to lend out money on increasingly attractive terms, with shorter maturities and higher interest rates. This only stored up payments difficulties, and new and old loans were now falling due at the same time, fundamentally altering the pattern of debt.

The 10 per cent margin of debt over deficit was rising to more like 30 or 40 per cent.

and it was no longer possible for the Government always to re-borrow its repayments.

The basis of government financing, Mr Duisenberg said, was becoming ever more shaky. The burden was increasing and it was high time that finance demand was examined and not just expenditure. The central bank president was aware of the needs of families and the unemployed.

He argued, however, that it would be better to act now to prevent our grandchildren from starving than to refuse to accept a slight cut in existing social security benefits. "If our social services dropped to the level of those in Denmark—another enlightened country—would that really be so indecent?" he said.

After five years' wrangling, proposals for Postbank's establishment have been issued

High Street banks worried by potential threat

Postbank

HOLLAND'S state-owned Postbank, which will aim to provide a wide range of banking facilities through the national Post Office network should, barring accidents, begin operations on January 1, 1984. After five years of ideological wrangling and prevarication, proposals for the bank's establishment were published this month and were expected to be debated in Parliament before the end of the year.

The Postbank, first put forward in 1977 by the then Labour Party Finance Minister, Mr Willem Duisenberg, now Governor of the central bank, has been opposed from the start by the commercial banks, which see it as a potential threat backed up by the resources of the state. Only Rabobank, the federation of Dutch agricultural banks and co-operatives, has a good word to say for the project and then only because it has come to see it as inevitable, requiring practical observations rather than abuse.

Privately, it should perhaps be said, not all bankers are

against the concept of a Postbank. What they reject absolutely—as was made clear in a statement after publication of the intended legislation—is the proposal that it should enjoy taxation at a rate of 88 per cent while they suffer 48 per cent and that its corporate lending should be state guaranteed.

They are also concerned that the staff will remain civil servants, enjoying inflation-proof pensions and virtual job security, and feel that they are being asked to cope with a new source of competition at a time when they are relatively weak and in no position to take on aggressive state marketing.

A rival

That is the private view. Publicly, bankers are stern in their disapproval. They hope that their interests will be best served this way, with an accommodation following detailed negotiations.

The Postbank, under the presidency of Mr Cornelis Schotman, hopes to become a fully-fledged rival to the commercial banks but stresses that while its shares are to be 100 per cent owned by the state it will not be given special advantages.

The commercial banks have argued consistently that the Postbank should not have a privileged tax status and that its staff, as civil servants, should not be required to work non-banking hours. They seem particularly concerned about the effects of a new institution, with hundreds of branches—the post offices—open on Saturday mornings. Their fears, on this score at least, could well prove justified since, according to Mr Schotman, it is hoped that the member of post offices opening on Saturdays will now increase from around 300 to more than 500.

The new proposal is in almost complete accord with draft legislation drawn up in 1977 by Mr Duisenberg, which fell victim to the arrival of a Centre-Right administration under the Christian Democrat leader Mr Dries van Agt. Plans for the Postbank were revived under the next van Agt cabinet, in which the Labour Party was involved, and have been maintained under the present Agt administration despite the fact that the Socialists walked out of the Cabinet in mid-May, causing elections to be called for September 8 next.

No major political problems are seen for the early progress of the Parliamentary Bill, which is expected to be debated later in the year. But a shift to the Right in September could delay its progress into law.

Under the proposed terms the money services of the Dutch postal Giro system and those of the existing state savings bank will be removed from the control of the Department of Posts and Telecommunications and given to the new Postbank. The fact that the new bank—a limited liability company—will be able to lend money to industry is likely to mean that a number of companies benefiting from its help will use its

other services as well, including payments of salaries. The High Street banks already have their own Giro payment scheme but this is linked to the Post Office Giro and would continue to be so under the new arrangements. Thus there would be something of a state-owned monopoly of payments.

It is estimated that the Postbank will be the fifth largest bank in the Netherlands after the Nederlandse Middenstandsbank. The present state savings bank and Giro system combined have been losing business to the commercial banks in the past two years but a revival in their fortunes is likely once they are amalgamated and expanded.

Attempts at increasing the range of services provided by the existing postal banks have been underway for some time. The Post Office Savings Bank and postal giro service have added Eurocard to their activities, linking them to the business of more than 1,500 shops, hotels and restaurants which accept it in payment in the Netherlands.

Post Office banks also now offer insurance for the package holidays which they, like their commercial rivals, have sold for several years.

Nevertheless, it is corporate lending to industry which the Postbank would most wish to exploit under the planned new arrangements. Commercial overdraft facilities and the acceptance of deposits from companies would really take the bank into the big league. With private customers, corporate clients and responsibility for a unified payments system within the country's financial institu-

tions, it would be a force to be reckoned with. Some 280,000 transfers each day are made between the banks and the Post Office system at present, and although the machinery operates sufficiently well within each unit, the interface between them has been described by one leading banker as "nearly medieval." An improvement in the manually-operated transfer system would certainly be welcomed by industry and the public at large. The high street banks, however, are anxious that this should not be at their expense.

Shilly-shallying

Some indications of the delicacy of the whole problem can be gauged from the political shilly-shallying which has accompanied the drafting of the necessary parliamentary Bill. Earlier this month, the basic plan was ready for adoption by the interim Cabinet and it was revealed that a first airing in parliament was imminent.

First, though, the Finance Minister, Mr Fons Van Der Stee, fell ill then the Prime Minister said that he was too busy preparing for a trip to Egypt. Delay followed delay. It was generally felt that the Bill itself was not endangered, merely that the Government was a little lacking in enthusiasm. The state of the parties after the autumn elections should now determine once and for all what the time table is and how soon real progress will begin towards the 1984 proposed starting date.

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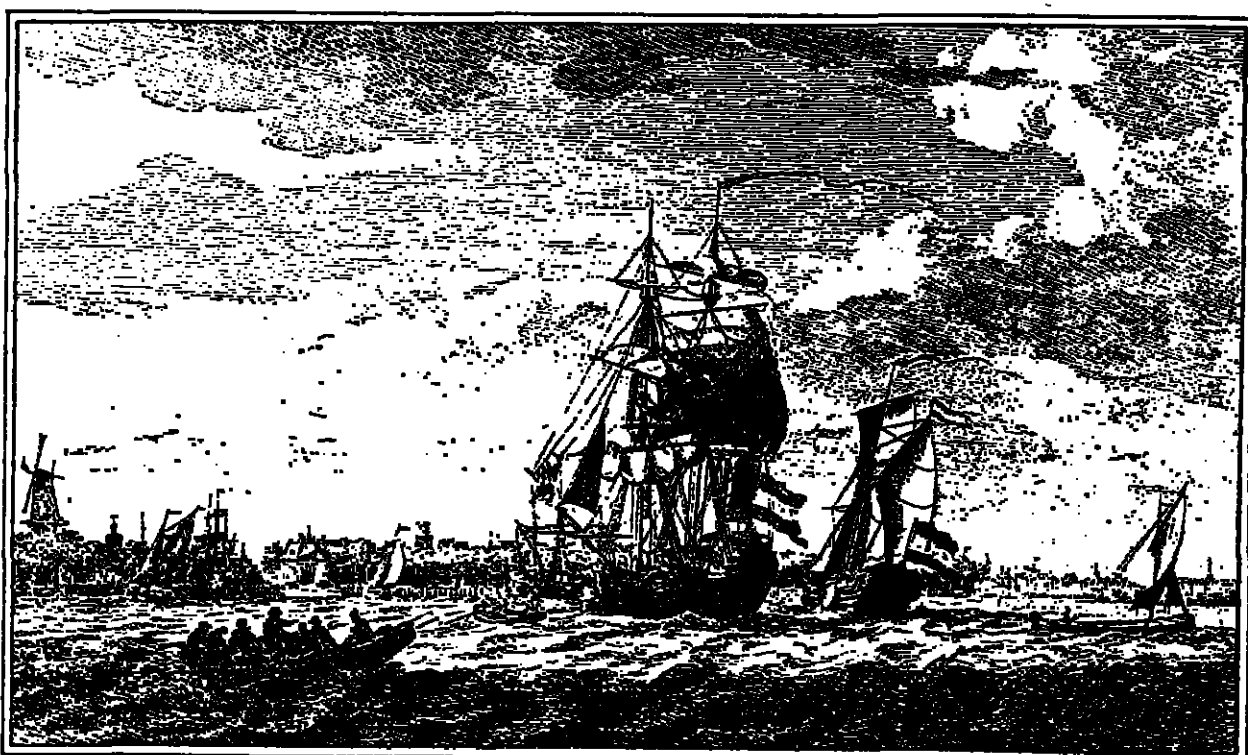
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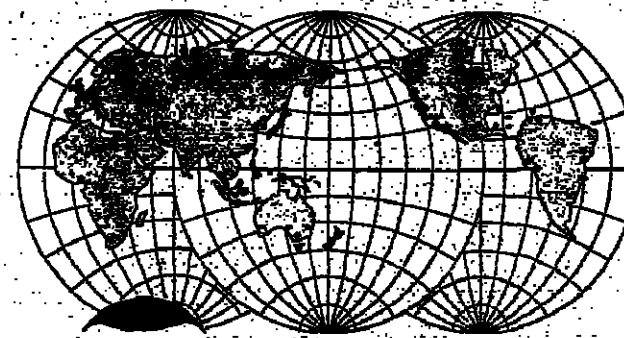
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NETHERLANDS BANKING AND FINANCE V

Walter Ellis discusses the troubled sector

A cruel price to pay for specialisation

Mortgage banks

THE SUDDEN intervention this month by the Dutch central bank in the chaotic affairs of the mortgage banks, has again highlighted the crisis created in the mortgage bank sector by the lasting slump in property prices.

Central bank action was made necessary by the refusal of several major pension funds to rescue the mortgage banks from imminent collapse. Normally, the major financial institutions rally round one another in times of distress, but on this occasion several key funds were unwilling to risk getting their fingers burned, even on an errand of mercy, and those smaller institutions, which were anxious to prevent bankruptcy proceedings, were insufficient to act on their own.

The central bank intervened in the affairs of the mortgage banks under legislation enacted three years ago granting it supervisory powers over mortgage banks. The legislation guarantees debts to a maximum of 25,000 per cent but excludes responsibility for debentures. The mortgage banks' publicly issued debentures at the end of 1981 totalled 283.3m.

In the climate of uncertainty which followed the mortgage banks' retreat into receivership, Westland-Utrecht reminded investors that WUW was 20 times as large as the mortgage banks and enjoyed a long-established solidity. Despite its own earlier troubles, WUW was continuing to issue debentures as usual.

Tilburgsche's plight, however, which may yet result in closure—is only the most stark of the many sorry tales surrounding mortgage business in the Netherlands today.

Without a rising property market, mortgage institutions are severely limited in their capacity for growth, and this is very much the case in Holland. Moreover when bankruptcies are at record levels and unemployment rises to more than 10 per cent of the labour force, troubles have ceased to come in singly.

In 1977, Holland's specialised mortgage banks held 29 per cent of new mortgages in a fast-growing market. In 1980, the figure had come down to 20 per cent, and last year they held only 14 per cent. At the end of the first quarter of this year, 8 per cent was all they had left of new business, and there is little hope of real improvement.

Calamitous

To illustrate the calamitous nature of the change, consider the following Financial Times report on Westland-Utrecht from July 1978, covering the 1977 results. "Westland-Utrecht took 8 per cent of the 21.42bn market for new mortgages last year. Its mortgage portfolio rose to 21.8bn from 21.5bn the year before, and profits were 52 per cent up at 21.46m. The housing sector accounts for 65 per cent of WUW's portfolio, but it has been expanding its

project development activity in recent years and has ambitious plans to increase its operations throughout Europe." The FT that year also spoke of the optimism of "Friesland-Groningsche, the second-largest mortgage bank, and referred to the 'strong expansion' of Tilburgsche.

Times have not so much changed, they have completely revised their molecular structure. Talks of growth and overseas expansion today would seem like intrusion into private grief, and what we are witnessing in the mortgage business in Holland is a corollary of under-takers waiting for the corpse.

Whether or not there can be a revival in the longer-term depends very much on the ability of the mortgage banks to

WESTLAND-UTRECHT		
	Net profits	Provisions
	Fl (m)	Fl (m)
1976	30.5	8.5
1977	46.4	19.3
1978	61.9	16
1979	55.7	11
1980	20.5	23
1981	122.7	220
Losses		

being on in these deadly times. There are some signs that Westland-Utrecht may yet do a Lazarus, and merchant bankers, Pierson Helderling and Pierson, have just issued a forecast for the troubled bank speaking of a smaller loss than last year. Pierson's does not, however, see any real improvement in earnings.

In the first quarter of this year, WUW made an operating profit of 21.3m, which compares with 21.3m during the same period in 1981. But this was entirely swallowed up by the need to transfer cash into provision for debt, and the final result was a loss of 21.3m. Some 400 mortgages were issued by the bank between January and March this year, to a value of 21.5m, against a 1981 12-month total of 2,500 and a value of 21.3m.

As has already been observed, the bank lies not with Westland-Utrecht but with the state of the market, and this in turn depends on the national and, ultimately, the world economy. Thus, WUW could be forgiven for saying that the world is against it. It is though, fighting back and looks ahead cautiously to an improvement this year.

Last year, share prices in the company fell by 132; this year a drop of only 30 has been suggested, and in these straitened times any slowing down in the rate of decline is held to be an encouraging sign. The underlying problem with the mortgage banks has, of course, been the growing lack of public confidence in their activities. Mortgage bonds (Pandbrieven) are the principal measure of confidence by small investors, and for some time now these have ceased to be a valued commodity. People are turning to the bigger retail banks as a means of invest-

ment, and the inter-bank consortium set up last year under the chairmanship of the central bank to boost bond prices has had to intervene quite heavily to steady the market.

With the mortgage banks in difficulties, the willingness of small investors to place their savings with them has simply ebbed away, and their further decline has thus been part of a self-fulfilling prophecy on the part of the public.

Interest rates have risen to help stem the outflow of capital at the beginning of the year. The desire to win mortgage business, coupled with a general decline in Dutch rates, had brought the charge on mortgage borrowing down to 10.5 per cent. Now the cheapest rate, for state-guaranteed loans in the protected-housing sector, is 11.1 per cent, and unguaranteed loans cost 11.3 per cent.

With the U.S. prime rate remaining high and with the Netherlands' rate depending in part on the results of American manoeuvres, there is little chance that the Dutch ordinary mortgage cost will come down again much this year. Accordingly, new mortgage business is likely to remain sluggish while the big retail banks seem to set to pick up the bulk of any increased volume of saving.

One ray of hope: in the first quarter of this year, a number of potential house purchasers clearly felt that rates were going to come down further and surpassed their requests for loans. Since then, many will have come to realise that the situation is going to improve later rather than sooner, and those who are determined on a new home will have had to complete their applications. Figures for the second quarter may thus show some slight improvement.

Looking at the overall picture, it can be seen that new mortgage business in 1981 totalled 21.45bn, of which the mortgage banks held 21.45bn. A year earlier, the figures had been 21.59bn and 21.42bn, and for the first quarter of this year 21.77bn and 21.107bn. Clearly, ground is continuing to be lost.

But while Westland-Utrecht Hypotheekbank is likely to make another loss this year and Friesland-Groningsche profits will remain low, they at least seem set to survive, and perhaps even prosper again in the future. Not so the Tilburgsche. It now languishes in the hands of the receivers, its affairs being managed by a task force assembled by the central bank.

Any recovery here would be remarkable, and the chance is greater that it will end up submerged in a conglomerate or else its best bits sold off. At any rate, there will not be queues forming to invest in its future.

If this survey of the state of mortgage banks in the Netherlands has seemed entirely negative, it is because the banks involved have gone down with it during the property recession while the retail sector has merely caught a chill. This is the price paid for being dependent on one market, and now that their vulnerability has been so cruelly exposed we can perhaps expect changes in the future.

Increasing competition is making life tougher, says Michael van Os

Seeking to stop the decline

Savings banks

LIKE THE OTHER banks, the Dutch savings banks are also going through turbulent times. Competition is increasing, partly as a result of new institutions having appeared on the market and partly as a result of economic conditions.

In the Netherlands there are four main groups of savings banks. They are the Rabobank, accounting for 41 per cent of total Dutch saving deposits, the commercial banks (29 per cent), the savings banks (17 per cent) and the state Postgiro/RPS (14 per cent). Total deposits amounted to 21.37bn at the end of last year.

The figures make clear that life has been tough for the traditional Dutch savings banks whose market share has dwindled over the years since the commercial banks discovered the private clients in the sixties. This sector of the banking industry has been characterised by a continuing process of rationalisation. In 1970, for example, 150 savings banks were part of the Dutch Savings Banks Association. Today the number is around 40.

Mr H. Schiphorst, chairman of Centruunbank, the largest savings bank within the association—the association is celebrating its 75th anniversary—has strong views on the future of the savings banks. He feels that all remaining banks should be merged into one single bank within the next few years.

"That's the only way the continuously declining market share of the individual savings banks can be halted," he says. Mr Schiphorst does not believe the co-operative model is work-

ing. That view is strongly opposed by Mr Jan Van Hoorn, chairman of the much smaller co-operative Vereniging Van Bondsspaarbanken (CVB).

He argues that only by tight co-operation can the savings banks survive. The strong regional and local character of the savings banks would be better maintained.

Centruunbank, with a balance sheet total of 21.77bn at the end of last year, was created as the dominant Dutch savings bank almost exactly a year ago. Based in Nieuwegein, near Utrecht, it is the product of the biggest merger in the 160 or so years history of the Dutch savings banks movement. The banks that joined forces were Bondsspaarbank (Breda), Centruunbank (Amsterdam) and Spaarbank (Rotterdam).

Views differ

The strongly differing views on the future of the savings banks are among the many major problems the savings banks association in Amsterdam has to deal with. Mr Van Hoorn of the CVB is not pessimistic, however. "We have achieved economies of scale, we are highly automated and we offer clients an attractive retail banking package. In short, we're ready to meet any competition," he said.

In fact, a typical Dutch savings bank now offers deposit and savings account, savings deposits and certificates, mortgages, continuous credits, personal loans, home improvement loans, insurance, package holidays, foreign currencies and security transactions.

One factor the savings banks have to contend with is that the state Postgiro/RPS became an increasingly aggressive party in the retail markets the last few years. As it builds up to become a fully-fledged general



Rabobank headquarters in Utrecht. The bank accounts for 41 per cent of total Dutch savings deposits

bank competition will be stepped up even further. There are also unexpected developments such as the emergence on the retail savings market of a new one-branch savings bank called Roparco. It is part of the Rotterdam-based Robeco group, which is Europe's biggest investment complex. It offered attractive savings possibilities and has caused headaches, notably at Postgiro/RPS and the Rabobank.

In fact, the Dutch finance minister, Mr Fons Van Der Stee, specifically prevented Postgiro/RPS from marketing a similarly attractive account because of the damaging impact it could have on the position of the savings banks which were not able to match Roparco.

Another threat, looms ahead, while the savings banks enjoy

tax freedom when it comes to earnings from pure savings business—other business does carry the normal tax rate (48 per cent)—there are indications this situation may be coming to an end in several years time. Mr Schiphorst of the Centruunbank believes that continuing political uncertainty would probably cause a further delay in political decision-making on the tax move. But this does not mean that such a move, for which the savings banks competitors had been pressing for many years, has been put off indefinitely, Mr Schiphorst added.

He said that studies on the possible need to add wholesale activities to the savings banks retail activities were being carried out, also within the framework of the Dutch Savings

Banks Association. Certainly as far as the Centruunbank was concerned any action on this issue would be resisted pending further developments on the corporation tax issue.

In the meantime, however, the rationalisation process within the savings banks world continues unabated. There are indications that the Dutch public is turning to saving again. There is no reason why the banks should not be picking up a sizeable share of the new business.

As a bank economist remarked: "The country's unique social security system is under pressure and real wages are on the decline. We've noticed that the Dutch have started doing once more what they were so good at in the past: saving an apple for a rainy day."

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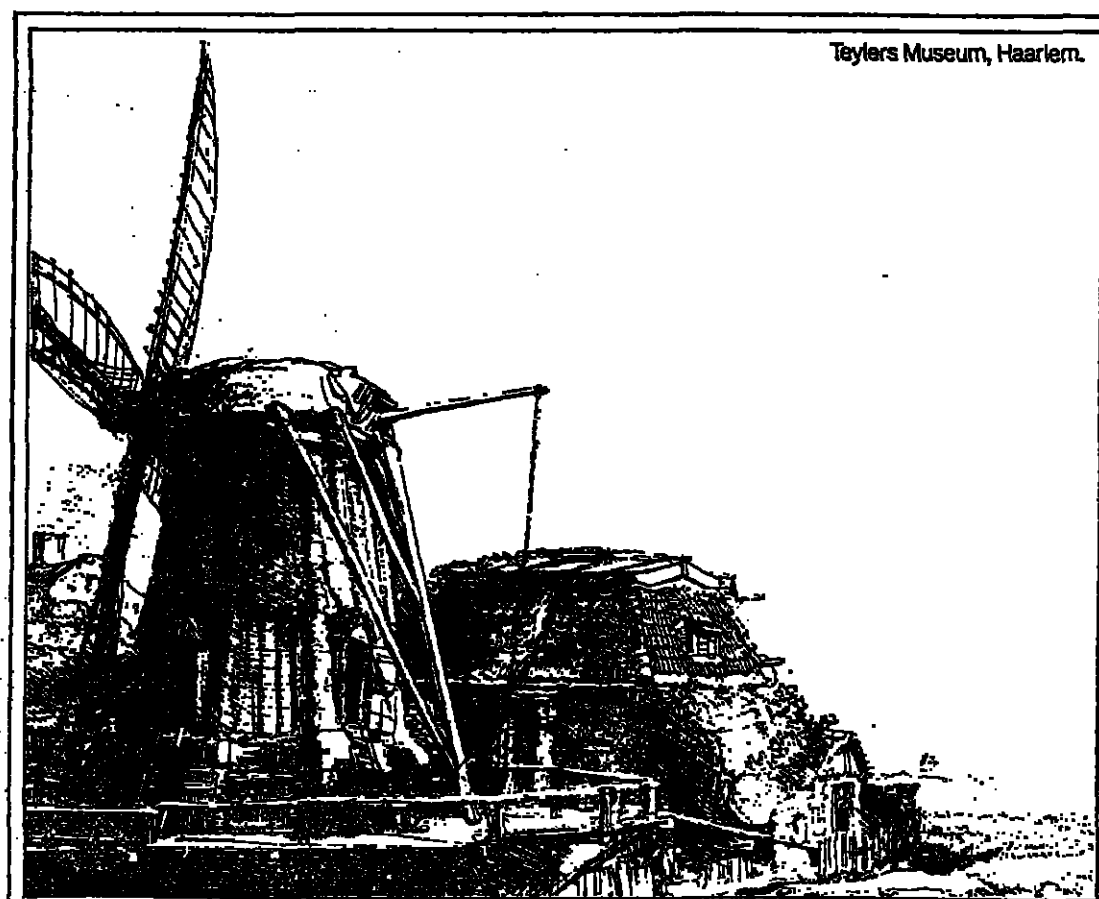
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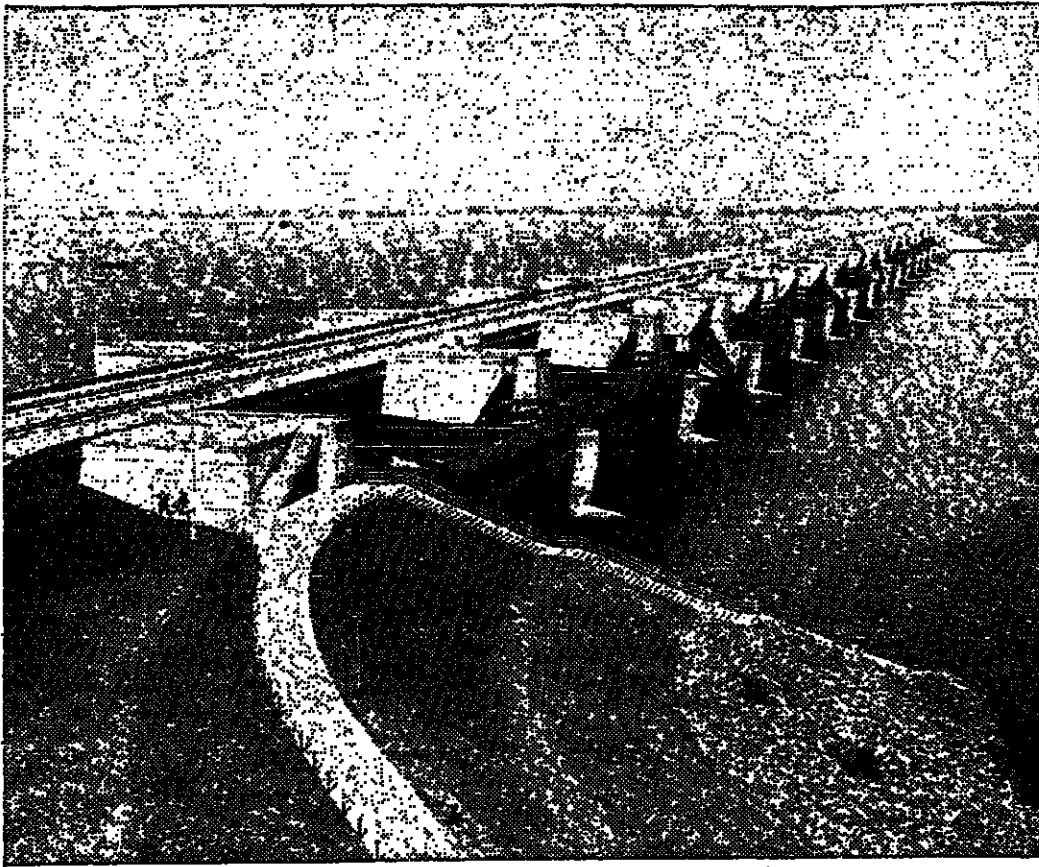
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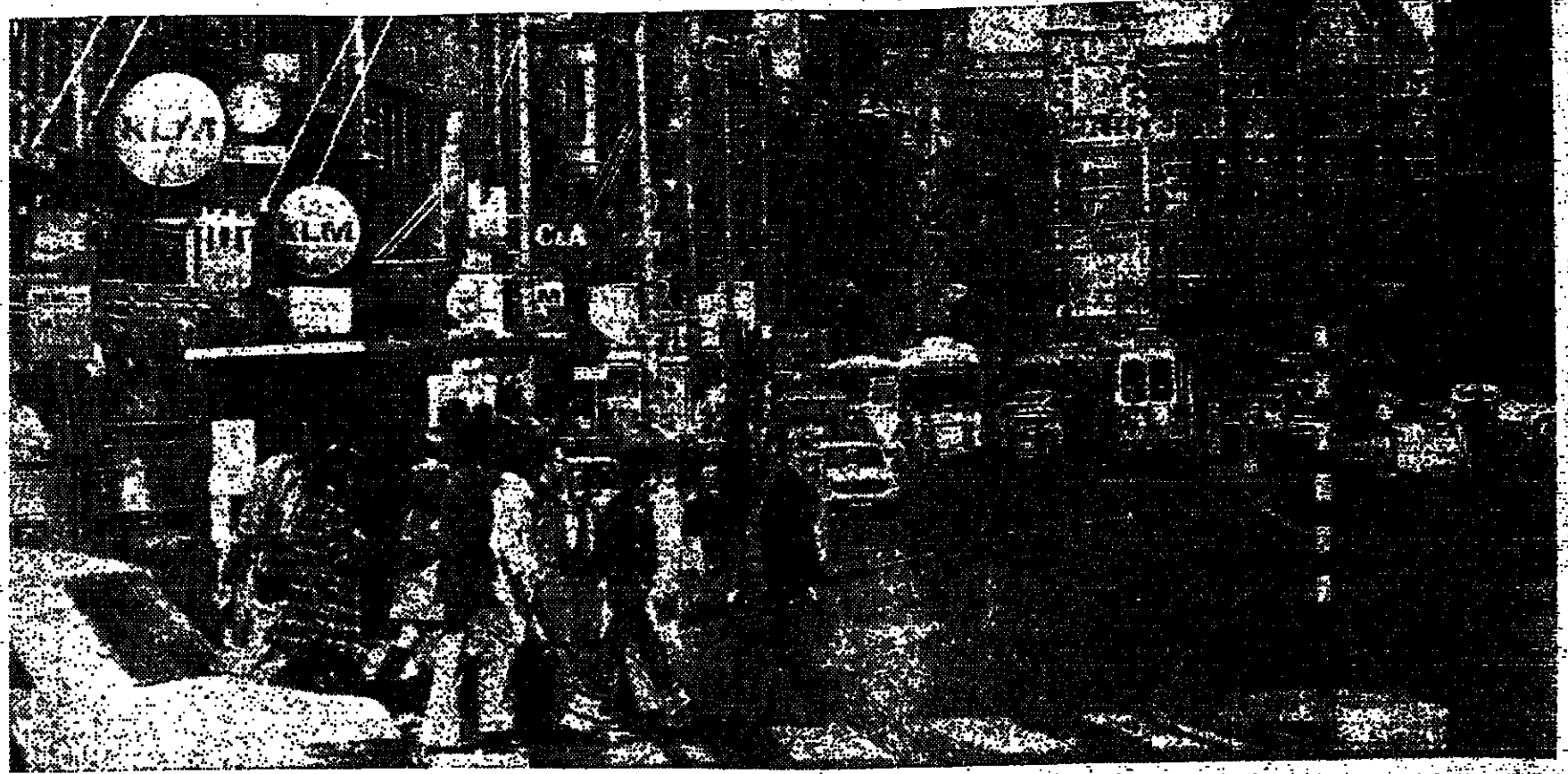


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NETHERLANDS BANKING AND FINANCE VI



The Damrak in the busy centre of Amsterdam where adverse conditions are being faced right across the property spectrum

Overall the domestic scene remains sluggish, says Jeffrey Brown

Office sector shows resilience

Property

"IN VIEW of the more attractive possibilities for property investment in other countries we have abstained from new investment in the Netherlands." So wrote the directors of one of Holland's biggest property groups in March of this year when explaining to shareholders a policy of allowing the company's domestic operations to run down.

Their pragmatic approach—Wereldhave, the company, saw the Dutch content of its property portfolio decline from 47 per cent to 38 per cent in 1981—at once crystallises the big problem for the Dutch property scene at the moment: a lack of excitement. It has a number of inherent strengths, and demand for prime situation has never diminished. The overall picture, however, is one of little or no movement, tainted with the occasional downside bias.

The office market remains marginally the most resilient,

especially in The Hague and Utrecht. There are many patchy areas, and among secondary situations evidence of weakness accumulates. Rents in Amsterdam, the largest individual market, have been stuck on a plateau for nearly two years, and the market is now beginning to talk about competition for lettings to the point where rents could start to come lower.

Demand from the public sector has been a major support for Dutch office space in recent years, and in 1981 government and semi-government organisations purchased or rented twice as much office accommodation as in 1980. But the public purse-strings are now being pulled tight: there is political uncertainty ahead of September's national elections, but little doubt that at the end of the day major savings in government spending will have to be made.

Industrial property has been under siege for some time. Over the past year the number of business closures has increased and any pretence at a demand-supply balance has now been firmly overturned. Dutch real gross national product

dropped by 1.3 per cent last year and industrial production shrank, having grown during the previous decade at well over 2 per cent a year. The economic picture has brightened for 1982, but a real and sustained recovery still looks to be some way off.

In the meantime the industrial and warehousing sectors are only protected from bottom place on the property charts by the continuing plight of the housing market. The market in residential property has been a black spot on the Dutch financial scene since 1979 and capital values are probably still lagging behind their levels of three years ago by more than one-fifth.

Retail markets are never easy to extrapolate but the slackness of consumer spending in Holland is not making life any easier for the mainstream shops market. Having risen by more than a tenth per annum during the 1970s, average wages in Holland went up by just over 5 per cent in 1981 and growth this year has remained sluggish. A common thread uniting the expressions of pain in all market sectors has been the financing

squeeze that property has had to bear. Earlier this year it began to look as though a great many prayers were about to be answered, when interest rates started to edge lower in line with the trend throughout the hard currency countries in Europe. Hopes in this direction, however, have suffered something of a reverse in recent weeks.

Fluid market

Within the Randstad, the area of greatest Dutch population density bounded by the cities of Amsterdam, Rotterdam, The Hague and Utrecht, there have been few fundamental changes this year. Utrecht, by virtue of its compactness, accessibility and communications advantages, remains the most interesting and fluid market. For the best locations, office rents have been hitting new peaks for Holland.

Utrecht has become something of an insurance industry centre, and support from this largely recession-proof sector is one reason for the resilience of its property markets. Office rents here, at the very top end, exceeded F1 350 a square metre, and fast growth on a small base

has also helped to protect capital values. Utrecht boasts a major shopping centre and on one level—taking a fairly superficial and glossy view—the city seems to be sustaining the disciplines of the boom of the late 1970s.

At the other end of the size scale, Amsterdam is struggling to hold together the cracks appearing right across its property spectrum. There is a fair bit of office over-supply, and a number of sizeable developments in the pipeline suggests that the strains are not going to be eased in the immediate future. It is in Amsterdam that agents' fear of a decline in office rents are at their highest.

As a major port, Rotterdam suffers keenly from the bluntness of economic activity and doubts about rents, capital values and new investment trail right across its warehouse, storage and industrial back-ground. For obvious reasons, government and government spending intrude deeply into the property consciousness of the Hague and in this respect a considerable number of question marks have begun to find their way into agents' minds.

Growth in earnings expected to be more modest

Overseas business likely to move ahead

Insurance

THE OPENING this year of Amsterdam's new insurance exchange—balled by some as a rival to Lloyd's of London—takes place against a flat trading background for the Dutch insurance industry. The big companies expect to keep profits moving ahead, but their earnings gains this year are likely to be modest. The growth of premiums is being hampered by economic recession and competition, and investment income has a lot to live up to in matching the returns of 1981.

The Dutch economy is probably in slightly better shape, with industrial production heading upwards again after last year's gentle decline. The major underwriting companies now have plenty of overseas business helping to ginger up the dullness of the domestic market. On their non-life books Dutch insurers are still having to bail out large parts of manufacturing industry, and this year the contingency provisions are not getting any smaller.

The industry is also having to come to grips with a number of structural problems. Within Holland the insurance business is remarkably mature, and the bigger companies have just about exhausted their capacity for expansion.

Dutch insurance premium income of around F1 7.7bn in 1981 represented something like 51 per cent of Gross National Product. This is right in line with a well-established European market such as the UK but it compares with little more than 3 per cent for West Germany and is considerably more advanced when compared with France.

In retrospect, it is not surprising that Nationale-Nederlanden, the biggest Dutch insurance company with about half of the local market for both life and non-life insurance, sparked off a wave of foreign expansion by

the industry when it paid \$330m for a major U.S. acquisition three years ago. Four other big acquisitions by the industry since then in the U.S. and Australia have added up to a total outlay of more than \$650m. This protective layer of foreign business has been injected in the nick of time. Weak motor business depresses

TOP THREE COMPANIES

	1981	1980
	Net profit (F m)	Gross profit (F m)
Nat-Nederlanden	396	9.4
Amey	164	2.8
Ennia	102	2.7

sed non-life profits at Nationale-Nederlanden and Ennia last year, and Amey managed to keep moving forward only by courtesy of its expanded U.S. operations. On average, motor underwriting accounts for 30 per cent of non-life premiums among Dutch insurance companies but closer to 60 per cent of non-life profits. At Nationale-Nederlanden, something like half of total underwriting profits come from its non-life side. The ratio is nearer to 40 per cent at Amey and little more than 20 per cent at Ennia which remains essentially a life company.

By comparison with non-life profits, margins on life insurance are far less cyclical. Even here economic belt-tightening is beginning to make itself felt: one by one the companies complain of rising competition and limited growth opportunities. Pensions-linked business continues to develop readily enough, but the collapse of the Dutch housing market has played havoc with the industry's mortgage operations. House prices in Holland are still lagging behind their 1978 levels by more than a fifth.

In the industry's main non-insurance operations, personal lending, the hogback over the past year has again been high interest rates.

These may have brought comfort to the companies' portfolios investment managers, but they have flattened many hard-pressed consumer finance departments. Bad debts and slimmer margins have been reflected recently in a string of poor results.

Among the big three companies, the most impressive profits performance last year came from Amey where net earnings rose by just under a fifth to F1 164m, allowing the dividend to be stepped up by close on a tenth. This year the company has continued to move ahead with overall net profits improving by 9 per cent for the first quarter of 1982 despite a severe setback on the non-life side, reversing the non-life gains of 1981.

Nationale-Nederlanden increased net profits by 11 per cent to F1 396m for 1981 and also pushed up the dividend. Overall underwriting profits rose by 2 per cent—masking a decline of an eighth on the non-life side—and investment income moved ahead. Domestic investment income rose by 14 per cent while the company's foreign portfolio increased their returns by 20 per cent, thanks partly to the strength of the dollar last year. At Ennia, net earnings improved by 15 per cent to F1 102m despite another sizeable provision for bad debts, and the dividend was raised. Ennia has continued to improve this year with first quarter net profits managing to grow by more than 5 per cent.

Amsterdam's new insurance exchange—a F1 6m new trading floor on the edge of the city centre—resulted from the failure of plans to merge the existing Amsterdam and Rotterdam exchanges, which between them handle something like a quarter of Dutch premium. It is hoped that the new building will eventually house its 35 member firms. Trading will take place over normal business hours—unlike the present Amsterdam exchange where business is conducted for a single hour, daily.

DUE TO RAPIDLY CHANGING CIRCUMSTANCES IN CURRENT MARKETS, PROFITABLE INVESTMENT IS NOT SIMPLY A MATTER OF KNOWLEDGE, IT IS RATHER A QUESTION OF TIME AND CAREFUL ATTENTION TO DETAIL.

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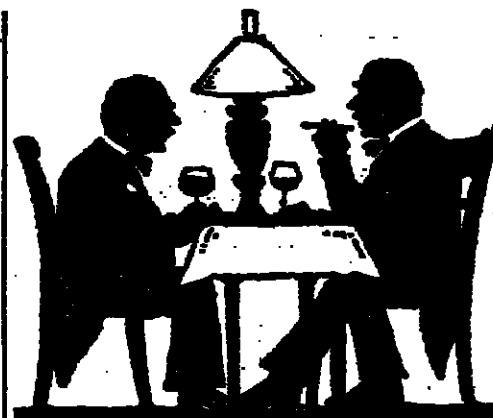
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NETHERLANDS BANKING AND FINANCE VII

Jeffrey Brown examines the reasons why turnover rose 70 per cent in the first half this year

Making the most of investor freedom

Bonds

THE BOND BUSINESS is what the Amsterdam bourse is all about these days. As the dealers on the equity pitches slumber on, bond traders have been flooded with business together with a record amount of new issues. For the first six months of this year, capital market turnover was a full 70 per cent up on the opening half of 1981.

Periodic bouts of turmoil in the world's financial markets explain the upsurge in activity. As interest rates swing wildly about at the hands of U.S. monetary policy, the Dutch for all their hard currency insulation have had no option but to ride with the market place. Since the central bank does not take positions—unlike the West German market—Amsterdam offers plenty of investor freedom, and there have been endless opportunities this year for switching from one bond maturity to another.

Pattern of events

The activity charts graphically illustrate the pattern of events. Total volume up to June was F127.2bn, against F116.1bn in the same 1981 period. During the months of April and May dealing volume was considerably more than doubled while the figure for March—at F16.9bn—was almost 24 times the monthly average for 1981.

The new issue background is dominated by the public sector with the government borrowing heavily to bridge the gap between revenue and expenditure. Taking in the latest state tender, where an 11 per cent coupon attracted F1.5bn of investor funds, the Government has so far this year raised F11.5bn of long-term money—compared to F10.8bn for the whole of 1981, and F17.4m in 1980.

Government domination of the capital market is unlikely to change in the foreseeable

future despite promises of curbs on public sector spending. Government spending totalled 84 per cent of gross domestic product in 1981 and is forecast to rise to 87 per cent for 1982. In 1979 when the public sector was already thought to be getting out of hand, the percentage stood at 51 per cent of gdp.

In the private sector the flow of new bonds issues has been less excessive. The banks have been less active this year, and the industrial bond market remains a dead duck. As in the UK, long-term fixed interest borrowing by manufacturing industry is being held firmly in check by weak profits and high coupon costs.

The Eurocapital market has remained active. New issues in 1981 were well up on the previous year, raising a total of \$2.1bn. The strength of the dollar, in foreign exchange markets last year help to inflate the dollar content which went up to 85 per cent of the total. European borrowers headed the new issue queue. Amsterdam's small and tightly controlled Euroguilder market continues to respond to investor interest.

Its new issue volume last year was around F1 bn.

The pattern of trading in the private placement market has been mixed. Government activity was sharply up and foreign interest increased in 1981, but private sector borrowing was much less evident. Having raised F1 4.8bn in 1980, the state tapped the market in unlisted bonds for F1 7.8bn last year.

Strong growth

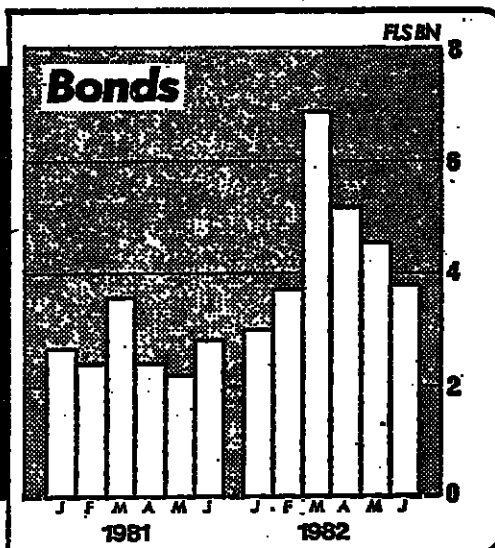
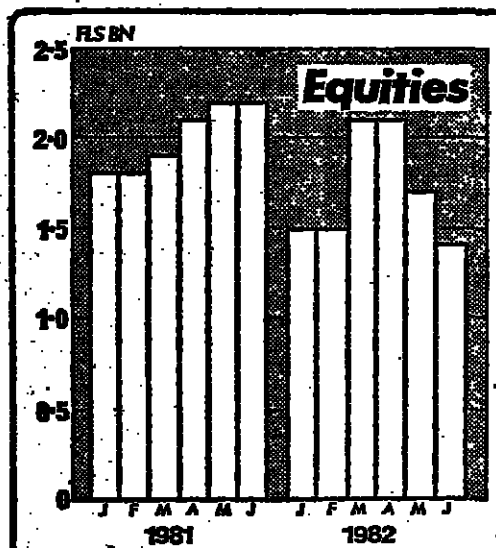
The growth of Amsterdam's private placement market has been little short of explosive in recent years. The strict regulation of the public markets by the central bank—which maintains a new issue calendar and keeps borrowers in an orderly queue—is partly an explanation. In contrast, private placement money can be requested and received within the space of a working week if necessary, and with a lot less bureaucratic fuss.

The market in unlisted bonds has swollen to the point where it accounts for something like a third of the total net supply and demand of Dutch capital.

Demand for funds stems from central government and local authorities as well as industry. The private pension funds are especially active in lending to this type of debt to the private sector.

The commercial banks act as intermediaries between the market parties and also provide some limited form of "market" for matching buyers and sellers. Private placements carry a coupon cost higher than that of the public bond market. The banks claim that the overall cost to the borrower is effectively held in check by lower documentation costs and easier servicing. With often only a handful of institutional lenders putting up the money, half-yearly interest payments are made quickly and cheaply.

Increasing interest in this type of investment is now coming from outside Holland. Dutch exchange control policy regarding capital exports through the private placement market has been relaxed in some respects. But the central bank maintains a watchful eye. Consent has to be sought for guilders loans which are raised partly or wholly by non-residents.



The number of shares listed declined by 40 per cent over the past decade

Sharp decline in dealings

Equities

INVESTORS have lost interest in share prices and the Amsterdam bourse is having to suffer along with everybody else. Its performance this year has been more resilient than most. Capital International's world equity index fell by 15 per cent in the first six months of 1982 within which Europe as a whole shed 10 per cent. Amsterdam's mid-term showing was a decline of 8.8 per cent.

Still, this may not be of much comfort to the traders and market makers who have seen dealing volume decline sharply and margins on what little business there is shrink further. Turnover in Dutch equities totalled F10.3bn in the six months to June, a drop of almost 15 per cent against the F1 12bn notched-up during the opening half of 1981. Even more worrying is the fact that dealing volume in May and June declined by 23 per cent and 36 per cent respectively.

The bourse has forgotten the last time that it had the smell of a new issue, and to cap it all rights issues—usually a fairly reliable form of stock market profit—have this year entirely dried up. In 1981 something like F1 370m of fresh capital was raised in rights issue form with a busy banking community responsible for F1 300m of the total.

Part of the trouble is that much of the steam has leaked out of the Dutch corporate sector in recent years—at a time when high interest rates have proved irresistibly attractive to the vast majority of fund managers.

Given a high wage cost base, a strong exchange rate with the guilder linked to the D-mark, and fairly restrictive labour laws—these have tended to check industry's attempts to protect trading margins through a rapid contraction of work-force levels—manufacturing companies have had to face a severe squeeze on profits.

The economic background remains unsettled. Having slipped back in 1981 along with Gross National Product, industrial output should have begun to move ahead again this year and company profits are already showing signs of a tentative recovery, but the outlook for dividends is mixed and yields on share prices still compare unfavourably when set alongside the returns available in the

money markets. Where published, first quarter results from Dutch companies point towards a marginal improvement this year. Overall in 1982 company profits could grow by more than a tenth. However, export based groups are likely to benefit less this year from dollar appreciation following the strong boost returns in 1981.

Economic uncertainties apart, share prices still have to grapple with a number of structural problems. Over the past decade the share market has shrunk physically with the number of shares listed declining by something like 40 per cent. This has had the effect of reducing marketability and heightening the dominance of the handful of internationally traded shares.

Top ten

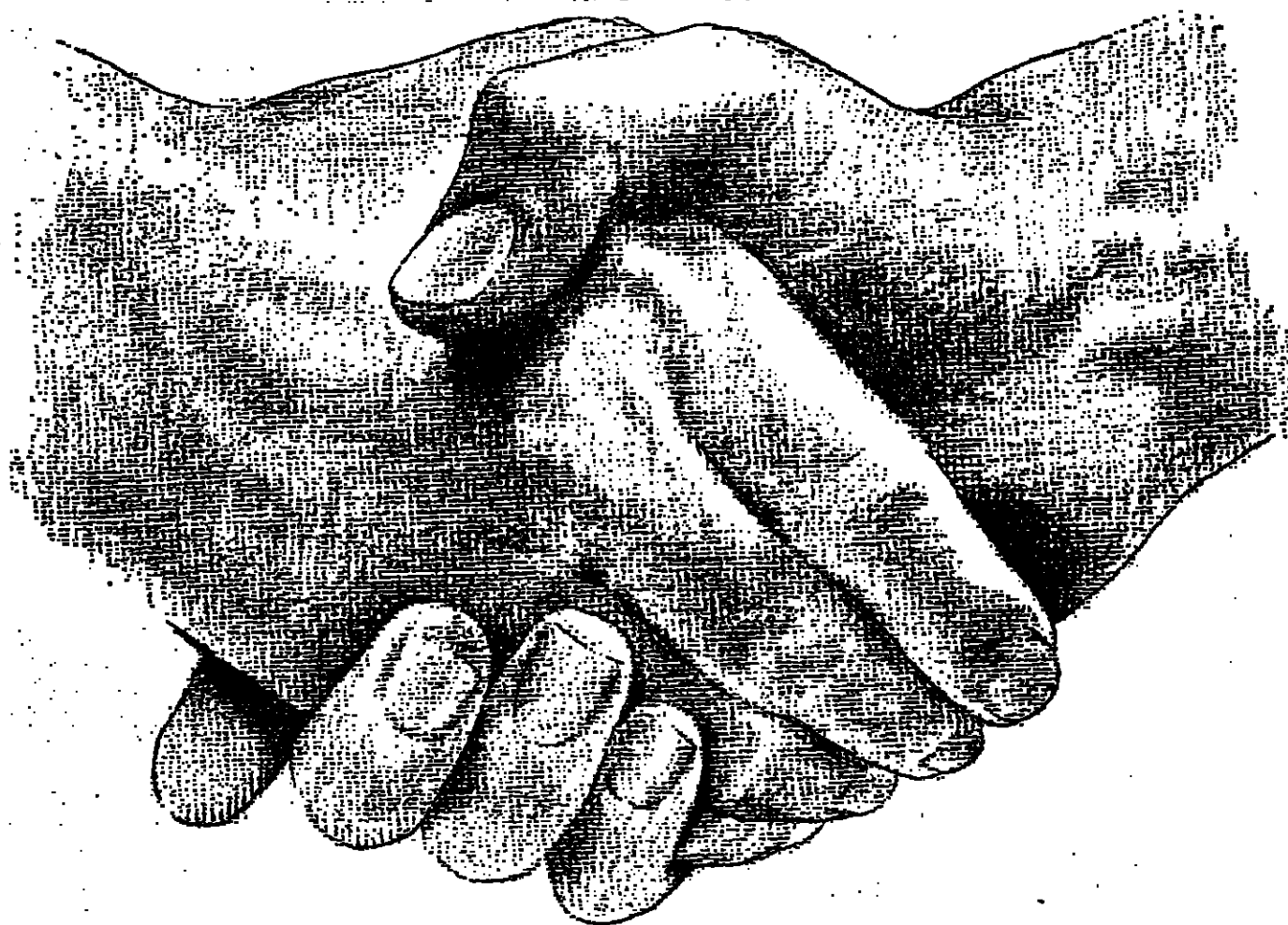
Ten companies account for more than 80 per cent of the total value of the bourse (see table, page 8). In the UK and France the major ten companies represent barely a quarter of their respective stock market capitalisations. In Holland three companies, Royal Dutch/Shell, Unilever and Philips, account for almost two-thirds of the market. Royal Dutch alone makes up more than 45 per cent.

For the men who run the bourse all this has plainly signalled less prosperous times. Their business in bonds has been expanding and few stock exchange members have yet been forced out onto the street. But their equity business could plainly be a lot brisker. The banks make no bones about the fact that they lose money on equity analysis.

Moves aimed at countering the decline are now beginning to bear fruit, however. Trading hours have been expanded, the recent formation of a parallel market could soon lead to one or two new issues and the bourse's system of dealing direct in U.S. shares is now firmly established.

The decision to list directly a number of U.S. shares has in fact been the most successful of the authorities moves to combat market shrinkage. The advantage of the new system is that it allows immediate comparison with shares prices on Wall Street. Like the old certificate trading that it replaces, the new system operates in conjunction with Bankers Trust Company in New York.

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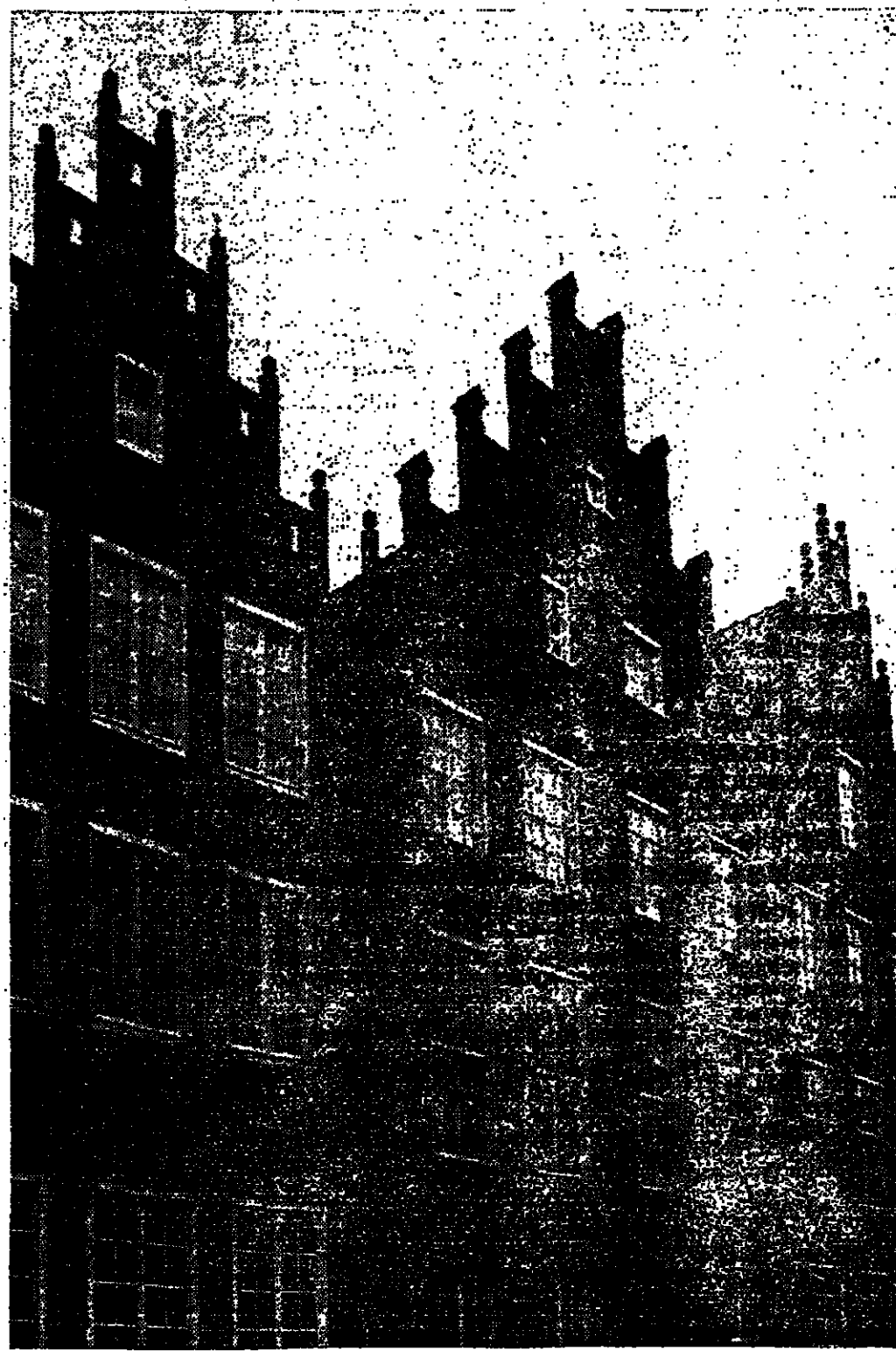
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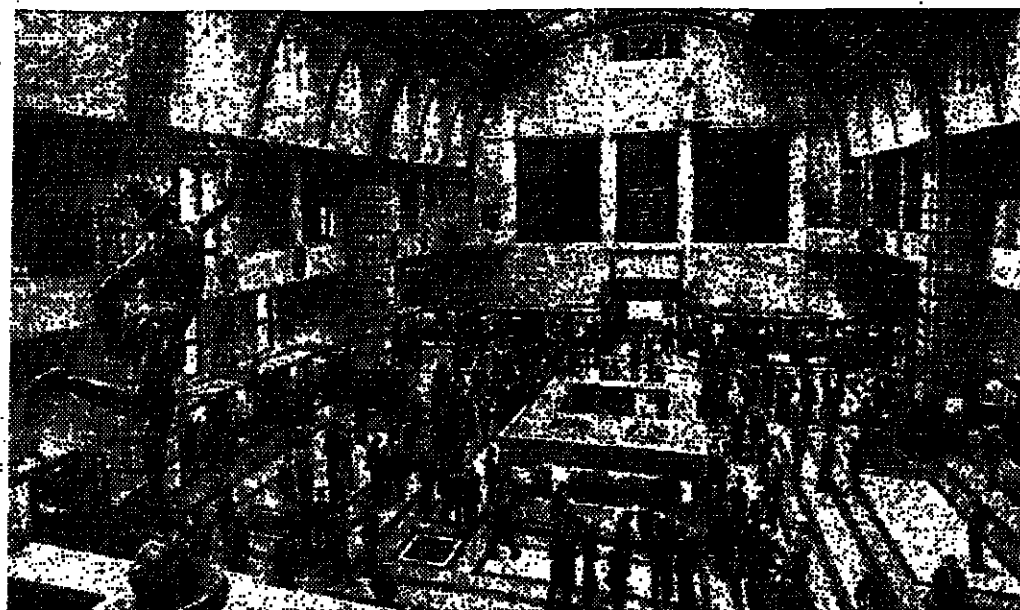
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NETHERLANDS BANKING AND FINANCE VIII



The floor of the Amsterdam Stock Exchange and (right) the gold corner of the European Options Exchange in Amsterdam

The regulation of this new business fits in with the authorities' policy of progressive reform, as Jeffrey Brown reports.

Small companies gain stepping stone

Parallel market

EARLIER THIS year the Dutch stock market added a new and potentially exciting string to its bow in the shape of an additional tier of share trading. Known as the parallel market, the new trading facility has absorbed the unofficial over-the-counter market which consisted of 12 small, mainly family-owned companies.

Since its inception in January, the parallel market has grown to 18 shares, two of which are apparently poised to jump into the big league and apply for a full listing on the Amsterdam stock exchange.

The new share market fits in with the policy of progressive reform pursued by the Amsterdam stock market authorities. The main aim of the parallel market is to provide a regulatory background for what hitherto was a wholly unofficial and mildly embarrassing side-line among a number of stock market dealing firms.

In return for resigning themselves to officialdom—albeit of a relatively relaxed and inexpensive kind—the participating companies are presented with a number of opportunities. The parallel market will make life

easier for small companies to raise capital—it has already successfully dispatched its first issue—and provides a stepping stone to anyone bold enough to seek a full stock exchange listing.

Over-the-counter trading became established in direct response to the financial and fiscal needs of private Dutch companies dominated by family shareholdings. It gave them ammunition with which to fend off over-enthusiastic asset valuations from the tax authorities, and it provided an outlet for the exchange of shares.

The new parallel market continues to supply these needs, but in greater depth. The official Amsterdam Stock Exchange Gazette publishes a price quotation on a daily basis together with details of the volume of any share deals. For family-owned companies information about dealing activity can be important: few things splinter family relationships quicker than unfounded rumours of cloak-and-dagger share transactions.

To comply with the new market regulations companies have to have a minimum nominal capital of Fl 2.5m, the same as for a full official listing. Unlike its more prestigious counterpart, the parallel market demands that listing requirements need not extend beyond

10 per cent of total capital. And even then companies like mortgage banks or consultants with intricate capital structures are treated flexibly. Unlike a full listing, no portion of capital need be freely available to the market.

However, companies listed on the parallel market are expected to provide a fair amount of financial information—something the old over-the-counter market never went in for. There are also fees. The Amsterdam stock exchange authorities take an initial handling fee of Fl 1,000 and charge an annual fee thereafter of Fl 2,000 for shares and Fl 500 for debt.

The disclosure regulations start with a prospectus. But the rules here are fairly relaxed. "The prospectus required for the parallel market can be of a much simpler design (than for the official market). It is sufficient that the last annual report be published along with an appendix containing the prospectus requirements. There are also less stringent requirements as to its distribution," says the stock exchange's guide to the new market.

Thereafter disclosure centres on half-yearly progress reports and a set of annual accounts. Half-year reports have to be made by the end of the third quarter of a given financial year. There is also a requirement concerning additional sensitive information. "Any interim development which one can assume would have a significant influence on the share price is to be issued immediately," the guide demands.

Trading in the new market takes place during normal

bourse hours, from 9.30 am to 4.30 pm. The two brokers who ran the over-the-counter market have continued to act as specialists, but there is an important difference between official market and parallel market trading.

The Amsterdam stock exchange guide emphasises this point. "Trading is possible during this period, which can be described as a continuous quotation in a closed pitch. Trading can take place during official bourse hours, but a client cannot insist on the direct execution of an order... there is normally a system of sequential trading depending on the extent to which the parties can reach agreement."

The new market is still very small. For the first quarter of this year dealing volume totalled Fl 51m, whereas the official equity market will usually knock up a cash turnover of more than Fl 2bn in a single month. But it has been remarkably active. A venture capital company, Bever, raised new funds earlier this year by placing 160,000 shares at Fl 85 each.

Speculation over imminent moves from the parallel market to a full stock exchange listing centre on two companies—Holland Sea Search, a rig

management and exploration group, and Douwe Egberts, the tea, coffee and tobacco company.

Douwe Egberts came under the umbrella of Consolidated Foods, of the U.S. in 1977 when the founding family sold 65 per cent of its shares. Two years later they paralled out a further 10 per cent to the Dutch insurance group, Nationale-Nederlanden. In the spring of 1980, Douwe Egberts placed a small number of shares on the over-the-counter market in what was described at the time as a first step towards gaining a full stock market listing.

Holland Sea Search, a rig

MARKET CAPITALISATION THE TOP TEN (Total capitalisation \$21bn)

	\$m	% of total
Royal Dutch/Shell	8,534	40.1
Unilever	1,528	7.3
Philips	1,208	5.7
Algemene Bank	855	4.1
Nat-Nederlanden	796	3.8
Amro Bank	624	3.0
Heineken	344	1.7
Aznv	340	1.6
NMB	236	1.1
Abn	202	1.0
Total	16,887	81.1

management and exploration group, and Douwe Egberts, the tea, coffee and tobacco company.

Douwe Egberts came under the umbrella of Consolidated Foods, of the U.S. in 1977 when the founding family sold 65 per cent of its shares. Two years later they paralled out a further 10 per cent to the Dutch insurance group, Nationale-Nederlanden. In the spring of 1980, Douwe Egberts placed a small number of shares on the over-the-counter market in what was described at the time as a first step towards gaining a full stock market listing.

Confidence in further rise
in volume this year

Breakthrough into profit

Options exchange

AMSTERDAM'S traded options market, the European Options Exchange, has stepped down off its tightrope. The market makers, the banks, have been covering their dealing expenses for some time and the exchange itself is now making a profit—and starting to repay its parent company, the stock exchange, for the heavy subsidies provided during the early, loss-making years.

For the exchange the breakthrough into profit is of crucial financial importance. The task of spreading a new investment gospel is often thankless but when it costs money the process is always at the mercy of its detractors. As it is the difficult days are now over, or so it seems. The exchange now regards itself as a firmly established, working forum.

Helped by an impressive rise in the number of options traded, the EOE chalked up its first ever profit of Fl 26,000 (\$9,560) in 1981, and the early months of 1982 have continued the profit trend. The first quarter has already chipped in profits of some Fls 100,000 and contract volume in recent months has been running comfortably in excess of 5,000 daily.

The seasonally slack summer months have now arrived, but the exchange is talking confidently of a further expansion of volume later in the year, helped by the introduction of currency options.

Bullion

The exchange currently offers investors 25 options on Dutch, U.S. German and Belgian shares as well as five options on a range of Dutch government bonds. There is also a single bullion option aimed at gold investors and the exchange adds to its sold service by extending trading hours through links with the Montreal stock exchange. Plans to extend these links to include trading in Vancouver could well see gold trading in Amsterdam extended from its present 12-hour day to between 15 and 16 hours.

Ambitious as ever, the EOE hopes by the end of the year to introduce a world first: trading in currency options. There is likely to be a tentative beginning but, ultimately, the exchange hopes to offer trading in U.S. and Canadian dollars, German marks, sterling and guilders.

For the moment though its main business consists of domestic share and bond options. Out of a total cash turnover of Fls 398m in 1981, Dutch

options accounted for Fls 351m with Philips, the electrical giant, far and away the most widely-traded option. Turnover in German equity options rose, but U.S. options fared badly with volume falling sharply on the back of mounting uncertainty on Wall Street.

Even so, there is a quiet satisfaction in Amsterdam at the progress the exchange has made over the past four years. It almost foundered at birth since the original plans for the formation of a joint market with London came to nothing, but the exchange soldiered on, and although it has never been the runaway, Chicago-style success its founders had hoped for it is at least proving itself viable.

Conservative

Yet a number of problems continue to block the path of smooth progress. European investment institutions tend to be conservative, un-schooled in the ways of option markets; there are technical difficulties to trading options in shares subject to varying regulations in their country of domicile; and the exchange has yet to reforge its links with London to the extent that UK-listed securities are included in its range of options.

Still, the uncertainty and volatility of the world's financial markets is likely to fuel demand by investors for the services of traded options. For its part, the EOE believes that a growing number of both institutional and private investors are coming to the conclusion that options can be used to limit potential losses in the value of the shares, bonds or whatever they represent. Certainly, high inflation is making investors much more demanding of short-term investment performance.

Although the London and Amsterdam stock market authorities maintain friendly links, not everybody sees scope for direct co-operation between the two centres within the framework of an options market. The interests of the Dutch banks are an obvious stumbling block. They make the market in Holland and their methods differ radically from those of the UK broking and jobbing community. However, the EOE is keen to work more closely with London and "would respond quickly to any signal".

Over the longer term the possibility of an expanding options market in London could pose an obvious threat to Amsterdam—as could the plans for a market in financial futures in London sometime in the autumn, but the Dutch are sanguine enough on this point. Time will tell, they say. For the moment the exchange is confident that its wide range of option services can continue to attract custom.

J. R.

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BRITAIN'S MICRO-ELECTRONICS BOOM

Thames Valley '8-bit rat race'

By Carla Rapoport

ABOUT 35 years ago a group of prominent British engineers was called in by the Government to give its opinion of the impact of the newly invented computer. After some study, the experts decided there would be enough work in Britain to require a total of five computers.

The computer revolution took more than Britain by surprise. IBM, the American communications giant, apparently made fewer than 20 of its first computers because it thought the world could not cope. But Americans swiftly recovered from their disbelief: the computer industry came of age in places like Sunnyvale, California and Highway 128, Massachusetts.

The trip back across the Atlantic has been a long one, and it has been largely directed by Americans. But a stretch of road west of London, the M4, has now made it on to the international electronics map. And like other locales infected with microelectronic fever, British towns like Woking, Bracknell, Swindon and Reading, to name a few, just aren't the same these days.

Don't expect swimming pools in the car park or board meetings in a hot tub when you travel to Britain's silicon valley. But you will find senior British executives taking a course in "Constructive Confrontation" at the Swindon offices of the U.S. company Intel. In Woking you will find the same Allied Micro Services inscribed on the tallest, newest building in town and at 8 pm you'll find lights burning brightly. Just down the road you will find Goldsborough Park, one of the largest private home developments in Europe, with some 6,000 homes built or under construction.

At the heart of all this upheaval is what one participant calls the "8-bit rat race". In the micro-computer boom which has put electronics under everyone's nose, venture capital, once as rare as gold dust, is now beginning to flow into the Thames Valley.

Britain's Silicon Valley is still tiny compared to the one in Northern California. But at a time when the recession is still biting deeply across Britain, it is refreshing to find managing directors who are bouncing with enthusiasm.

Who then are these energetic people and how do they differ from the rest of us? Why are they working so hard and what are they getting out of it? Meet three representatives here—if they get things right, you may well hear more of them later.

Not much lunch

ROD SAAR doesn't eat much lunch. "I'd like to be lean and mean. I avoid business lunches like the plague. You have to be healthy and physically fit for this business."

Mr Saar is a handsome, impeccably-dressed man in his forties with bright blue eyes and grey hair. Eighteen months ago he was appointed managing director of Newbury Labs, a manufacturer of VDU's and printing terminals. The results have been dramatic: in the first quarter of 1982, sales doubled to £2.2m while profits climbed to £268,000 from £16,000 a year earlier.

A few weeks ago, Newbury merged with Data Recording Equipment and Mr Saar became marketing director of the new company, Data Recording Instruments, a wholly owned subsidiary of the British Technology Group with a combined turnover of £34m.

Five years ago, Mr Saar was an RAF officer. After 18 years in the military, he went to IBM and left two years later "because I was bored."

"IBM is a bucket of eels. Get one bad eel and it makes no difference. The levels of decision-making go up and up and never stop. On the other hand, it's good training. I took it and went elsewhere."

In the corner of his new Staines office stands an easel with an over-size tablet of drawing paper. He draws with large felt pens and talks animatedly about his company's marketing strategy.

Mr Saar has scrapped the straight commission system and gives his sales staff points based on the profit margin of each piece of equipment sold. "We want to be marketing and sales driven, not production driven. We don't want to build Concordes."

In the south, he says, there is a floating population of computer salesmen. "Some stay long enough to take your secrets and then go. There is always



John Elsdon (left): 17-hour day; Tom Fitzpatrick: manic appetite for work; Rod Saar (right): sales driven

a lack of good ones, so you grow your own," he says.

Selling is razzamatazz, according to Mr Saar. "An unemployed actor will rent a suit and a Rolls-Royce and arrive. We need that kind of visibility and invention here." To keep up the spirit, Mr Saar gives out prizes, colour TVs, fancy cars and excellent benefits.

Keeping up exactly its price. "Divorce seems to be a hazard of the business. All my bosses were divorced. We do tend to take our work home with us," he says, adding that he has not had a holiday in two years. The emphasis throughout the industry on keeping fit is almost a survival mechanism, he says. "At my last job, three of the guys died of heart attacks and one was only 37."

Franchise lure

"AMERICA has the ability to build the product and market it. We can build 'em, but we can't seem to find the market."

Ever since he and a partner opened their doors over a chemist's shop a few years ago, Tom Fitzpatrick has been determined to disprove his own theory on British marketing. This determination, plus a manic appetite for work, appears to have paid off. LSI Computers has just moved into its own headquarters in St John's, a bustling community in Surrey. When the company

goes public this autumn, Mr Fitzpatrick, a slightly-built, 42-year-old Scot, will be worth a few million.

LSI designs and sells peripherals and microprocessors. Its main market—products in the £500 to £5,000 range—is almost completely dominated by American and Japanese companies.

"You have to be an innovator. You have to keep saying: 'Is there something more we can do?' In the U.S., everyone has a new idea and then a better one."

Mr Fitzpatrick's current brainstorm is to franchise his operation. "Who has ever heard of a McDonalds of computers?" he asks with a grin. He admits that keeping top salesmen is a problem and selling is crucial to the business. Franchises, he explains, are a way to beef up sales and at the same time hire quality salesmen from the big companies and get them to start up on their own—with the LSI logo and LSI equipment.

To kick off the project, he put a small ad in a Sunday paper about 18 months ago. More than 200 responses poured in from people at IBM, ICL and others. Three franchises were launched and each was a success. Now 20 new shops are under development. Mr Fitzpatrick expects the franchisees to nearly triple LSI's sales next year, from £7m currently to more than £20m.

and taught himself about computers through tinkering and observation from the time he was 17.

Mr Elsdon has a large, spacious office with a solid black wall of cupboards on one side and soft, spongy sofas scattered about. After his staff goes home, he commonly acts as the switchboard operator, politely taking all calls. Most often, it's an employee.

"They know I'm here. If there is any little problem, they can call me," he says. "It's amazing how removed you can get if you aren't available."

He also tends well to their financial needs. Like most computer companies, health care, cars, and pensions are standard. He says ABS engineers earn up to £17,000, plus benefits. Salesmen earn between £25,000 and £35,000, while sales managers earn up to £45,000.

Mr Elsdon says it is essential in his business to adapt to his employees. "If you get the right people, you do for them. You move them. You put computers in their homes, you encourage them to work whenever they like... at night, mornings, at home. Even at the factory, we let people take the soldering work home."

Pushing out the product, however, remains Mr Elsdon's prime concern. "Selling is a bit like taking drugs," he says. "It's a thrill making the deal."

A major reason for looking after his employees is to prevent their leaving ABS and setting up on their own or going to a competitor. "They need off, take five of your employees and set up in competition. It's annoying, but the bigger you get, the less able you are to cover all bases and that is where the smaller guys can get in. They know what you aren't providing, so they set up in a garage and start making it."

In order to harness some of this energy, Mr Elsdon encourages designers to set up on their own with ABS equipment and sell their results to the parent.

Unlike counterparts in the industry, Mr Elsdon owns only a tiny bit of his baby through profit-sharing in Trafalgar House. I don't mind. I'm looking forward to the challenge ahead, trying to achieve a real industrial success with someone else's money."



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Letters to the Editor

Acceptable face

From Mr Allan F. Hodgson

Sir,—As someone actively involved in so-called "faceless funding," I would like to take issue with your correspondents Mr Groves and Mr Smith (July 14).

Earlier this year, the Northern Venture Capital Syndicate was formed, as an approved investment fund under the Business Start-up Scheme, with the aim of concentrating on new and young ventures located in Scotland and the North of England. We have experienced no lack of approaches from entrepreneurs—rather the reverse—and consider several to have substantial potential. I therefore do not share Mr Groves' pessimistic view that entrepreneurs are to be found only in the South-East.

However, Mr Smith is surely expecting too much if sources of finance are to distribute cash without adequate information

of funding

about an investment. In our experience most entrepreneurs have willingly provided detailed information about their ventures with a high standard of presentation. Few have found it necessary to bring along their professional advisers at an early stage. In other instances we have devoted time to advising less sophisticated businessmen on the presentation of their project. Indeed, we have found the response to our requests to be a valuable method of distinguishing between the determined entrepreneur with faith in his proposal and the dreamer looking for a soft touch. If Mr Smith has met with an "unhelpful response from investors," I can only suggest that he widens his net to include "faceless funders" north of Preston. Allan F. Hodgson, Director, Hodgson Martin Ventures, 4c, St Andrew Square, Edinburgh.

the prices and valuations underlying the reported figures were not consistently based with those used in planning. An accountant who fails in these respects is lapsing from professional standards and exposing himself to disciplinary action. In this situation, detailed rules about measurement and valuation which comprise many of the Statements of Standard Accounting Practice can only invade and threaten to destroy professional judgment. After the trauma of SSAP 16, let us hope the accountancy bodies will think again before launching any more. Amory Pakenham-Walsh, Trinity College, Dublin 2.

A case of sour grapes

From Mr R. A. Brisley

Sir,—The object surely of CCA is to communicate to interested parties through published stewardship statements the effect of inflation on the operating capacity of an enterprise. SSAP 16 fulfils this role.

The Keymer Haslam faction seem to imply that a simple statement appended to historical cost statements showing the effect of inflation on shareholders funds will satisfy this need more efficiently and accurately than adherence to SSAP 16. I question their ability to produce such supplementary statements more cost effectively than those required by SSAP 16. If the mechanics of their proposed statement are simple and less time consuming, then it is likely to be less objective than CCA under SSAP 16.

On the question of cost, start up costs aside, the cost of producing CCA accounts over a

number of years is not likely to exceed the cost of raising more equity in the future to merely finance current operating capacity. CCA would ensure that adequate capital is retained in the business to maintain its operating capacity. It is expensive for shareholders to suffer tax on dividends which should never have been paid, and then suffer the cost of raising further equity as well.

Further SSAP 16 is criticised for tending to make companies cash rich and open to dawn raids and asset strippers. This is unlikely. During the business cycle assets will constantly be replaced, consuming cash before it accumulates.

SSAP 16 has many positive advantages. The Keymer Haslam faction are negative in approach, partly spurred on by sour grapes, that they cannot share in the spurious CCA bonanza "enjoyed" by the Big Eight.

R. A. Brisley, 22 Sideling Tails, Yarm, Cleveland

A matter of style

From Mr F. P. Weavers

Sir,—I feel sure that Mr Kent wrote to you with his tongue in his cheek. Sadly, Section 78 of the Companies Act 1980 offers only the alternative of "p.l.c." for a public limited company.

I always felt it was a pity that such companies were not designated "public voluntary company" as the abbreviation would then have so accurately reflected the situation of contemporary society.

F. P. Weavers, 6, Beechnut Lane, Solihull.

First find a blue chip

From Mr J. W. L. Nichols

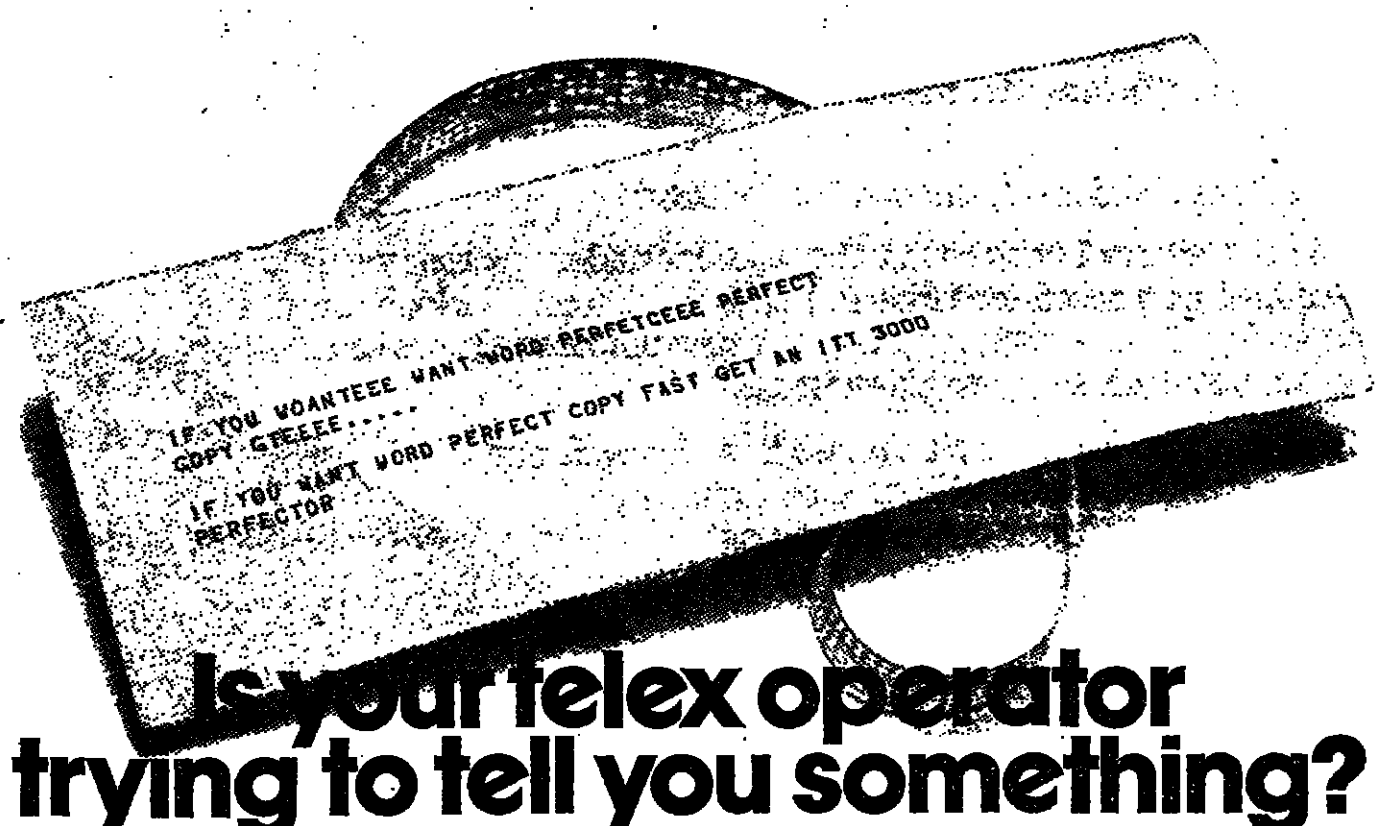
Sir,—I feel that both Mr Melchor (July 6) who complains of lack of entrepreneurs in the North of England, and Mr Groves (July 14) who boasts that the good entrepreneurs can be expected to emigrate to the South-East of England, overlook the meaning of the word entrepreneur, i.e. "one who undertakes an enterprise."

I suspect that a good entrepreneur who, incidentally, I would expect to be taking advantage of the Regional Development Grants available in the old industrial black spots of the North, would not seek the assistance of a supplier of so-called risk capital: the good entrepreneur will go it alone and get all the support he needs from the joint stock banks.

The type of person, however, who can use risk capital is one who has a product or idea to sell and either has no cash or collateral to finance it, or who assesses the present economic climate to be too hostile for him to have even the remotest chance of success on his own. Such a character is not likely to attract the sympathy of the high street bank or the purveyors of risk capital. The latter are, on the lookout, understandably, for new blue chip businesses.

The only real risk capital is the entrepreneur's and I suspect that both Mr Melchor's and Mr Groves' organisations are unknowingly bent on moon-raking.

J. W. L. Nichols, Mill House, Flinton St Peter, Halesworth, Suffolk.



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Companies and Markets

INTERNATIONAL CAPITAL MARKETS

CREDITS

Summer storms upset the holiday mood

THE EURO CREDIT market showed every sign of shutting down for the summer holidays last week, but this year it will take more than a good rest to lift the unusually sombre mood.

In Basel last week pessimistic central bankers estimated that at least \$200bn of international debt is of doubtful or potentially doubtful quality. This realisation, coinciding as it does with a number of mishaps in the banking world, has left some nerves in the Eurocredit market rather frayed.

It is still far from clear whether this will lead to a slow-down in normal levels of activity once the holiday period is over. The summer months are always quiet in the Eurocredit business and this year is no exception.

But some borrowers who need money are still gearing up to hammer home their attacks on the market. Chile, for example, last week lifted its restrictions discouraging its borrowers from picking up loans abroad with an average life of less than five and a half years.

Previously it had required borrowers to pay a minimum reserve requirement of up to 20 per cent on shorter-term borrowings which had acted as an effective block on this type of business, but banks are rather full up with medium-term Chilean paper and this change should open the door to new capital inflows.

Among current operations for Chile is a \$250m credit for the copper company Codelco and a \$50m co-financing loan with the Inter-American Development Bank being arranged through Long Term Credit Bank of Japan. This eight-year loan bears a margin of 1½ per cent over London interbank offered rates (Libor) for four years rising to 1½ thereafter or 1½ per cent over U.S. prime rate.

Mexico has indicated that it will use a more diversified approach to the market following the disappointing response to its recent \$2.5bn jumbo Eurocredit. As well as tapping regional banking markets it plans to increase its exposure to export credits, bankers' acceptances, leasing and bond issues, according to Sr Angel Gurria, a senior finance ministry official.

Sr Gurria said he was optimistic Mexico could meet its borrowing needs of \$11bn this year, about \$6.5bn is

already accounted for—but separate news last week that Mexico briefly in April drew \$600m out of its \$700m swap line with the U.S. Federal Reserve only served to underline the tightness of its cash-flow.

In Europe the \$250m mandate for Greece's Public Power Corporation was still awaited on Friday night amid signs of tough negotiations between the borrower and interested banks, but some new business is also reported out of Spain.

The Kingdom of Spain last week reportedly issued a surprise invitation to bid for a \$100m, four-year bank credit and signs that it continues to be keen to diversify its currency of borrowing.

Its state railway, Renfe is already arranging a package of around \$120m through Sumitomo Bank of which part will be made available in yen.

Possibly because interest rates on sterling are currently lower than those on dollars, sterling is enjoying a bout of popularity as a vehicle for international capital market borrowings.

In Portugal Electricidade de Portugal has completed a \$50m, two-year acceptance facility with a commission of 1 per cent arranged through HFI Samuel and Banco Ultramarino. Elsewhere Bank of Nova Scotia is arranging a \$600m credit for U.S. Steel. This is a club deal, and Bank of Nova Scotia declined to give details on Friday.

Terms have now been fixed for the \$750m credit for New Zealand Refinery being arranged through Lloyds Bank, Morgan Guaranty, National Bank of New Zealand, and Bank of New Zealand.

The credit will bear a margin of 1½ per cent for the first two years, rising to 1½ per cent for the next eight with the possibility of a one-year extension. Repayments begin after a grace period of three to four years.

The terms compare with a margin of 1½ per cent for the first three years, rising to 1½ for the next five and 1½ per cent for the final four on the same borrower's previous credit in 1980. Both operations are to finance the country's only oil refinery at Marsden Point on the North Island.

Peter Montagnon

INTERNATIONAL BONDS

Attempted recovery set aside

THE WORLD BANK is planning a \$150m to \$200m Eurodollar bond issue involving a dollar-Swiss franc currency swap. As of Friday evening the mandate had not been awarded, but the World Bank is hoping to go ahead with the issue this week, market conditions permitting.

The idea is for the World Bank to launch a dollar bond and then take over the Swiss franc liabilities of a counterparty. The counterparty, which would prefer to take on dollar debt, would in turn pay the fixed-interest coupon of the World Bank dollar issue, saving the World Bank as much as 600 or 700 basis points.

The Swiss National Bank is believed to have given its assent to the transaction, which is modelled on previous swaps implemented by the World Bank. The two reasons why the issue had not materialised by the weekend were first that the World Bank like everyone else, was watching to see what the latest U.S. M-1 money supply

figures would be and secondly, it had not yet finalised the swap with a potential counterparty.

The Eurodollar, Euro D-Mark, and Swiss franc bond markets were, in the words of one fund manager, "paralysed" by the air of expectancy about the Friday U.S. money supply statistics. Trading in all three markets ground to a near-halt on Thursday and remained static on Friday as dealers played a guessing game about the widely awaited mid-July money supply bulge.

As a result, the attempted recovery earlier last week was set aside as investors and Eurobond houses engaged in only negligible business. Euro-currency six-month deposit rates, an important indicator of market sentiment, did not decline as had been expected and the dollar rate closed at 15½ per cent, little changed on the week.

Among the few Eurodollar issues last week, there were two new bank bonds for Credit-

anstalt Bankverein and Sumitomo Bank. Both carried 15½ per cent coupons at par and both entailed interest rate swaps under which a counterparty is brought in to take over the fixed-interest coupon while the bond issuer takes over a floating rate debt, thus paying a lower charge.

By Friday the Sumitomo issue was quoted at a discount of less than 1 per cent while Creditanstalt traded at a 2 per cent discount.

In West Germany the City of Vienna kicked off the new four-week DM 1.375bn foreign bond calendar. The DM 100m Vienna bonds, through Bayerische Vereinsbank, traded at an initial discount of 2 per cent, reflecting the judgment of some bankers that its 9½ per cent coupon—the same as that assigned to a World Bank DM 200m issue—may have been aggressively priced.

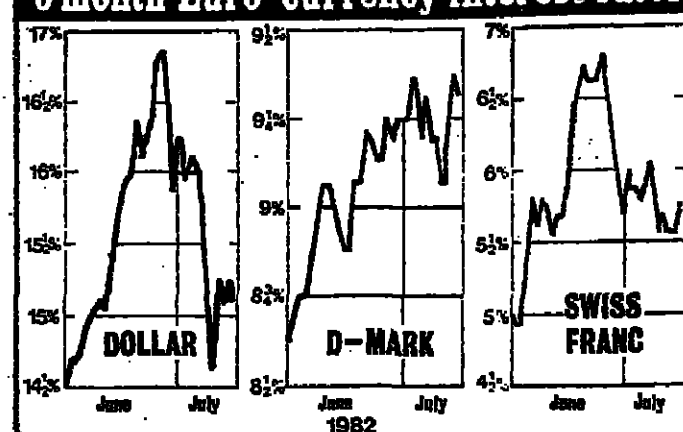
After the Vienna issue was launched WestLB announced it was cutting the 9½ per cent

coupon on its DM 100m Caisse Nationale des Telecommunications issue to 9½ per cent as well.

Today sees a private DM 50m placement for Standard Chartered Bank of Johannesburg through Bayerische Hypotheken- und Wechsel-Bank. Tomorrow a DM 200m European Investment Bank bond is due through Deutsche Bank and on Wednesday a DM 75m private placement for Sperry Rand led by Berliner Handels- und Frankfurter Bank.

Other issues on the calendar include a DM 150m offer for the Asian Development Bank through Deutsche, a DM 100m issue for Banque Francaise du Commerce Extérieur led by Dresdner, a DM 100m bond for Woolworth from Commerzbank, a DM 100m Swedish Export Credit deal through WestLB, a DM 100m Air Canada bond through Deutsche, a DM 100m Mortgage Bank of Denmark issue from WestLB, a DM 100m International Telephone and

6 month Euro-currency interest rates



Telegraph issue by Deutsche, and a DM 100m Black and Decker bond from Commerzbank.

There is also a DM 100m issue planned for ENEL, the Italian state electric utility, through WestLB.

In the domestic UK sterling market today should see a £100m bulldog bond—an issue by a foreign borrower in the UK—for Australia. S. G. Warburg is likely to lead-manage the deal.

From Tokyo comes word of

a disagreement between the Venezuelan Government and Yamachi Securities over the terms of a planned ¥20bn samurai bond—a samurai bond is an issue for foreign borrowers in the Japanese market. The issue has been postponed indefinitely as a result of the trouble caused when manager told Venezuela it would have to pay more than its preferred 8.5 per cent coupon and Venezuela declined to do so.

Alan Friedman

WEST GERMAN MONEY MARKETS

Interest rates back under the influence of Wall Street

SINCE EARLY May, when the Bundesbank abandoned its special Lombard rate for supplying banks with short-term credit and reintroduced the normal Lombard rate at 9 per cent, very little has gone right for the German credit markets, or indeed for the German economy as a whole.

Since May the downward trend of German interest rates has come to a halt. While the Bundesbank has been able to keep short-term money rates

around the Lombard level of 9 per cent, long-term bond rates have suffered a quite sharp reaction which will have done nothing for bank profits. The Federal Government's latest bond offering, from the railways, at the end of June, carried a 9½ per cent coupon, against the 8½ per cent attached to its predecessor—a Government issue—by a few weeks.

Several factors account for the setback which has resulted in the German credit markets once again falling heavily under

the influence of events across the Atlantic in Wall Street's money trading houses after a period when it seemed that the Federal Reserve had succeeded in achieving a considerable "decoupling" from U.S. rates.

One is that the fears of higher U.S. budget deficits and the higher U.S. interest rates which have followed have coincided with further evidence that the German Government's budget problems are proving just as intransigent as ever.

The immediate outlook too is

not very encouraging. The Federal Government is expected to raise about half its 1982 borrowing requirement of DM 94bn in the second half of this year, and that without much help, in all probability from the foreign investors who took up so much Government paper last year.

At the same time with German interest rates quite low by international standards and the D-Mark not looking a candidate for revaluation, foreign borrowers

are competing with German borrowers for funds. The latest foreign bond calendars forecast some DM 1.3bn of foreign issues in the coming month, and then of course there are foreign direct credits to add to that when considering the impact of credit outflows on the D-Mark.

There has also been an upward spurt in inflation, which, while it is not expected to last, has been worrying.

Dealers fear that these trends could result in German rates

fluctuating between 9½ and 10 per cent in coming weeks. Much will depend however on how U.S. rates move and on the unpredictable dollar/Mark relationship. Few are expecting any new early moves by the Bundesbank to cut the Lombard rate again. The risks of such a step, it is argued, appear to be not worth the potential benefits.

Stewart Fleming

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS								D-MARKS							
EBIT	200	1992	8.33	15½	99½	UBS Sec.	15.650	CNTI	100	1992	10	9½	100	West LB	9.500
Creditanstalt Bankverein	75	1990	8	15½	100	EBC, S. G. Warburg	15.500	World Bank	200	1992	10	9½	100	Deutsche Bank	9.500
Merrill Lynch	150	1997	15	18½	100	Dean Witter Reynolds	18.500	City of Vienna	100	1992	10	9½	100	Bayerische Vereinsbank	9.500
American Medical Intl.	200	1997	15	0	14	Dean Witter Reynolds	14.000	SWISS FRANC							
American Medical Intl.	250	2002	20	0	8.25	Sumitomo Fin. Intl.	13.290	NTN Toyo Bearing**	50	1987	—	6½	100	SBC	6.375
Sumitomo Finance Asia	50	1989	7	15½	100	Paribas	15.500	NYK Line	100	1992	—	6½	99½	CS	6.820
Ireland	50	1992	7	5½	100	Bank of Tokyo, Bank of Ireland	5.250	Keihin Co.**	20	1987	—	6½	100	Banca del Gottardo	6.375
Asian Dev. Bank	400	1992	10	0	25	Lehman, First Boston	14.870	Hydro-Quebec	100	1992	—	6½	100	SBC	6.625
CANADIAN DOLLARS						Wood Gundy	*	Kubota**	40	1987	—	7½	100	SBC	7.375
Canadian Utilities	30	1987	5	7½	*	Morgan Guaranty, S. G. Warburg	14.750	ECUS	20	1988	—	7½	100	SBC	7.500
STERLING								Credit Foncier de France	40	1989	7	13½	*	Banque Indosuez, Kredietbank Intl.	*
Tenneco	30	1987	5	14½	100			YEN							
								Finland	20bn	1992	10	8.5	99.35	Nomura Secs.	8.600

* Not yet priced. † Final terms. ** Placement. † Floating rate note. ‡ Minimum. § Convertible. Note: Yields are calculated on AIBD basis.

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$200,000,000

The Bank of Nova Scotia

Floating Rate Debentures Due July 1994

MORGAN STANLEY INTERNATIONAL

ARAB BANKING CORPORATION (ABC)

BANQUE NATIONALE DE PARIS

CREDIT SUISSE FIRST BOSTON LIMITED

DEUTSCHE BANK AKTIENGESELLSCHAFT

GULF INTERNATIONAL BANK B.S.C.

IBJ INTERNATIONAL LIMITED

MANUFACTURERS HANOVER LIMITED

MITSUBISHI BANK (EUROPE) S.A.

NIPPON CREDIT INTERNATIONAL (HK) LTD.

SALOMON BROTHERS INTERNATIONAL

SANWA BANK (UNDERWRITERS) LIMITED

SAUDI INTERNATIONAL BANK

SUMITOMO FINANCE INTERNATIONAL

DOMINION SECURITIES AMES LIMITED

July 8, 1982

This announcement appears as a matter of record only.

Gaz Métropolitain

Gaz Métropolitain, inc.

(Incorporated in the Province of Québec)

Can. \$20,000,000

17% Debentures due October 15, 1990

Issue Price 99¼%

Wood Gundy Limited

Société Générale

Amro International Limited

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A. Caisse de dépôt et placement du Québec

CIBC Limited

Crédit Lyonnais

Kredietbank International Group

Lévesque, Beaubien Inc.

Société Générale de Banque S.A.

Algemene Bank Nederland N.V.

Arab Asian Bank a.c.

Bank Gutzwiller, Kurz, Bungenier (Overseas) Limited

Bank Heusser & Cie A.G.

Bank Leu International Ltd.

Bank Mees & Hope NV

Bankhaus Hermann Lampe

Banque Ippa S.A.

Banque Nationale de Paris

Banque Worms

Bayerische Hypotheken- und Wechsel-Bank

Caisse des Dépôts et Consignations

Compagnie de Banque et d'Investissements, CBI

Continental Illinois Limited

Crédit Communal de Belgique S.A.

Crédit Général SA de Banque

Crédit Industriel d'Alsace et de Lorraine S.A.

Credit Suisse First Boston Limited

Daiwa Europe Limited

DG Bank

Dominion Securities Ames Limited

Groupement des Banquiers Privés Genevois S.A.

Handelsbank N.V. (Overseas)

Hessische Landesbank

Kredietbank S.A. Luxembourgeoise

McLeod Young Weir International Limited

Mitsubishi Bank (Europe) S.A.

Nesbitt, Thomson Limited

Norddeutsche Landesbank

Sal. Oppenheim Jr & Cie.

Osterreichische Länderbank

Pierson, Holding & Pierson NV.

Rea Brothers PLC

Sanwa Bank (Underwriters) Limited

Skandinaviska Enskilda Banken

Vereins- und Westbank

S. G. Warburg & Co. Ltd.

Westfälische Bank

July 1982.

Copies of this Offer for Sale, having attached thereto the documents specified herein, have been delivered to the Registrar of Companies for registration. This document contains particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information to the public. The Directors of the Company (The Directors) have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no omissions of material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility for the contents of this document. In the appropriate context 'Multitone' is used to refer either to the Company or to the Group. Application has been made to the Council of The Stock Exchange for the Ordinary Shares of the Company issued or now being issued to be admitted to the Official List. The Application List for the Ordinary Shares now offered for sale will open at 10 a.m. on Thursday, 22nd July 1982 and may be closed at any time thereafter.

Multitone electronics plc

(Registered in England under the Companies Act 1929—No. 256314)

Offer for Sale by Tender by Arbuthnot Latham & Co., Limited

of 3,675,000 Ordinary Shares of 25p each at a minimum price of 120p per share
the price tendered being payable in full on application

The shares now offered for sale rank in full for all dividends hereafter declared or paid on the Ordinary Shares of the Company.

SHARE CAPITAL		SUMMARY OF INFORMATION	
Authorised £5,000,000	Issued or now being issued fully paid £3,750,000	The information set out below should be read in conjunction with the full text of the Offer for Sale	
In Ordinary Shares of 25p each		Activities	
		Multitone designs and manufactures specialised communication systems and is one of the leading suppliers of radio paging systems in the world. It manufactures in the United Kingdom, Malaysia and Canada; employs over 800 people; and has marketing companies in the United Kingdom, Canada, United States, France and West Germany, as well as distributors in 60 other countries.	
		Issued share capital	
		On completion of this Offer for Sale the issued share capital will be £3,750,000 in 15,000,000 Ordinary Shares of 25p each.	
		Shares now offered for sale	
		A total of 3,675,000 Ordinary Shares of 25p each (24.5 per cent of the enlarged issued share capital) is being offered for sale, made up of 1,675,000 Ordinary Shares from existing shareholders and 1,800,000 new Ordinary Shares to be issued by the Company.	
		Net tangible assets	
		Net tangible assets adjusted for the net proceeds of the issue of 1,800,000 new Ordinary Shares at the minimum tender price	
		£8,938,000	
		Net tangible assets per share on 15,000,000 shares	
		59.6p	
		Trading record	
		Year ended 31st March*	
		1978	1979
		1980	1981
		1982	1983
		Turnover (£'000)	9,857
		Profit before tax (£'000)	9,863
			12,580
			14,096
			16,546
			748
			874
			1,260
			1,400
			1,748
		*52 week periods to the Saturday before 31st March.	
		Earnings per share	
		Adjusted earnings per share (Note (i)):	
		(a) on an actual tax charge	
		11.8p	
		(b) on a notional 52 per cent tax charge	
		6.9p	
		Offer for Sale statistics (based on minimum tender price)	
		Minimum tender price per share	
		120p	
		Market capitalisation	
		£18 million	
		Price earnings ratios (Note (ii)):	
		(a) on adjusted earnings per share on an actual tax charge	
		10.2	
		(b) on adjusted earnings per share on a notional 52 per cent tax charge	
		19.1	
		Indicated gross dividend yield (Note (iii))	
		3.0 per cent	
		Notes	
		(i) Adjusted earnings are based on the profit before tax for the year ended 31st March 1982, adjusted to include notional interest for a full year at a rate of 12 per cent per annum on the net proceeds of the issue of the new shares at the minimum tender price, less (in (a) above) the actual tax charge on the profit for the year and less (in (b) above) the notional interest, and (in (b) above) tax at 52 per cent on both the profit for the year and the notional interest.	
		Earnings per share in both cases are calculated on the 15,000,000 shares in issue following this Offer for Sale.	
		(ii) Price earnings ratios are calculated on the minimum tender price per share and adjusted earnings per share on the alternative bases set out in Note (i).	
		(iii) Indicated gross dividend yield is based on the minimum tender price per share and the indicated net dividends for the year ending 31st March 1983 of 2.52p per share, together with the associated tax credit.	

The following information has been provided by the Directors for the purpose of this Offer for Sale:

Introduction

Multitone designs and manufactures specialised communication systems, which it markets worldwide. Multitone pioneered the development of pocket paging systems in 1955 and is one of the world's leaders in this field. It has supplied on-site radio paging systems to a broad range of industrial and commercial customers as well as hospitals, in more than 100 countries.

In the early 1970s Multitone was one of the first companies to enter the field of wide-area paging systems, which can cover complete cities or whole countries. In this rapidly growing market Multitone's customers in the United Kingdom and overseas include fire brigades, military establishments and public paging system operators such as British Telecom.

Multitone has recently added to its product range a digital direct speech intercom system, the ICS 100, which can transmit data as well as speech.

The Group now employs over 800 people, of whom more than 80 are engaged on product development. Three hundred staff are employed to sell, install and maintain systems and to provide technical support. Of these, 200 are employed in overseas marketing subsidiaries in France, Germany, Canada and the U.S.A. and 100 cover the United Kingdom and the remainder of the world.

Group turnover has grown uninterruptedly from £145 million in 1967-68 to over £16.5 million in 1981-82. Nearly 60 per cent of 1981-82 turnover was direct exports or sales by overseas subsidiaries.

History

Multitone was founded in 1931. For its first 25 years, except during the war, it was engaged mainly in the design and manufacture of hearing aids. At the end of this period Multitone employed about 350 people at the present head office site in Underwood Street, London and had already achieved a high reputation for product quality and technical innovation.

The year 1955 was a milestone in Multitone's history. In that year St Thomas' Hospital in London commissioned Multitone to design and manufacture a hospital paging system employing an entirely novel concept. The traditional buzzers and loudspeakers were to be replaced by personal pocket receivers, which could be alerted individually. This system, installed in 1956, used compact receivers and provided both coded calls and speech, so that for the first time doctors anywhere in a hospital could be called instantly and unobtrusively.

The system was so successful that Multitone decided to invest in the development of a broad range of paging products to be marketed worldwide to industrial and commercial organisations as well as to hospitals. Since making that decision Multitone has continuously expanded its paging product range, its geographical coverage and its systems applications. In addition to the United Kingdom sales and service organisation, wholly-owned marketing subsidiaries were established in Germany and Canada in 1956, in the U.S.A. in 1958 and in France in 1972. Specialist distributors, trained and supported by a London-based export team, were appointed in other developed countries. By 1967 the demand for Multitone's paging systems had grown to such an extent that the hearing aid business was sold, in order that Multitone could concentrate its resources on paging.

In the early 1970s Multitone was able to enter important new markets. This was the result of improvements in the performance of radio paging receivers, allowing systems to cover very wide areas, and the allocation by licensing authorities of radio frequencies for public paging systems. In 1973 Multitone introduced a personal alerting system for firemen; firemen's call-out systems have subsequently been sold to many brigades in the United Kingdom and elsewhere. In 1973 Multitone's development of the first successful digital paging receiver resulted in a contract from Bell Canada for 10,000 receivers to be used in a public paging system covering Quebec and Ontario. In 1973 the Post Office, now British Telecom, placed the first of several large contracts with Multitone for such receivers for use in its London Radiopaging Service. This service has subsequently been expanded to cover almost the whole of the United Kingdom.

Towards the end of 1981 Multitone significantly widened its product range by commencing to market, alongside its paging systems, the microprocessor-based ICS 100 intercom system.

Business

The business of Multitone is the design, marketing and installation of radio paging and internal communication systems in the United Kingdom and overseas. Most of the equipment sold by Multitone is developed and manufactured by the Group.

Systems are designed both to provide instant communications for emergency use and to save customers' time and money by improving their organisations' effectiveness. Multitone also provides maintenance facilities, equipment for short term hire, spare parts and batteries. Such customer services represent an important activity in their own right and have grown with the increase in volume of Multitone equipment in use. Customer services represented 28 per cent of turnover in the year ended 31st March, 1982.

Multitone systems are configured to the needs of individual customers, mainly from standard products manufactured by the Group. Both the Group and its customers therefore benefit from economies of scale in purchasing and manufacturing. The few bought-in products are generally manufactured to Multitone's specifications for sale under the Multitone label.

Multitone attributes its success to long experience in the design of reliable and cost-effective miniaturised pocket communication equipment; a 'systems approach' to product development; continuing direct contact with customers worldwide, providing awareness of their changing requirements; and emphasis on the provision of rapid and effective maintenance.

Paging system applications and operation

A radio paging system provides the means for selectively paging and communicating with personnel on the move. Coded radio signals are broadcast by transmitters to pocket receivers. Each radio signal generally activates a single receiver to alert the user that he should take one of several possible actions. An alerting call may be accompanied by the display of a numeric message or be followed by a speech message.

Radio paging systems use one of two techniques for the transmission of calls. These are 'analogue' and 'digital'; the latter taking advantage of the latest microprocessor and integrated circuit technologies.

Analogue Paging

Multitone analogue paging systems can selectively call varying numbers of receivers, up to a maximum of 270, and typically require a minimum of five seconds of air time per call. Speech messages require additional air time corresponding to the length of the message.

Digital Paging

Until the 1970s all paging systems were analogue, but in 1973 Multitone became the first company in the world to introduce a successful digital paging system. This provided four calls per second and a capacity of up to 100,000 receivers on a single radio channel and met the particular requirements of many large scale operators of public wide-area paging systems, as well as providing new benefits for on-site use.

Multitone quickly took advantage of the fact that digital techniques made it practicable, for the first time, to provide immediate communication by a numeric display on a paging receiver. With analogue systems, the person paged usually has to await a speech message or to contact the system operator for instructions. With digital 'read-out' paging, a numeric message is clearly displayed on the receiver to indicate, for example, the number of a telephone extension or room where the paged person is required.

Digital paging is extremely efficient in its use of radio frequencies. Systems can be designed so that up to two million users can share a single frequency. No other form of personal radio communication is comparable in this respect.

In operational, as distinct from technical, terms radio paging systems can be categorised into 'on-site' and 'wide-area'. These terms describe the nature and size of the geographical area to be covered by a system.

On-site paging systems

These systems form an important link in a communications chain where key personnel need to be contacted urgently wherever they are on a site. Such systems are used in offices, factories, shops, hotels and hospitals and on dispersed sites, including electricity generating plants, oil refineries, airports and university campuses.

Distinctive radio paging call codes can instantly convey a message that a particular pre-determined course of action is to be taken. In offices, radio paging makes executives readily accessible, saves the cost of return telephone calls, makes efficient use of staff and greatly improves customer relations. On industrial sites, engineers and service mechanics need to be available at short notice, while in shops and stores radio paging enables

immediate contact to be made with security staff and executives. Paging control equipment can be provided with a number of optional facilities, including 'absence registration' to notify a caller of a user's absence and 'call transfer', which permits automatic re-routing of paging calls to deputies.

Multitone was the first company to introduce priority 'group alert' paging to alert instantly in an emergency all the receivers carried by a medical team. A paging system can have facilities for alerting several teams, each of which can be called by a single initiating action. Other applications of group alert are to summon fire, security and maintenance teams.

On-site paging calls are originated from manual keyboards, telephones or direct line contacts (DLC). In its simplest application DLC enables, for example, a hotel night bell to call a night porter. In broader DLC applications, for process or machine monitoring, a fault condition automatically initiates a call to a receiver and can provide a read-out message indicating the origin and nature of the fault. One such application is the monitoring of the temperature of blood banks in hospitals; a technician is automatically alerted if the temperature fluctuates beyond certain narrowly defined limits.

Speech messages can be originated from keyboards and telephones. A 'talk-back' facility allows a two-way conversation to be held between the caller and the person called. This is achieved by installing centrally a base radio receiver and aerial and combining a transmitter with the pocket receiver into a single compact radio paging 'transceiver'. In security applications, a message may be initiated by the transceiver user and transmitted to the central operator to request assistance. A 'talk-through' facility enables users to converse with one another via the central base equipment.

Wide-area paging systems

These systems cover large areas, such as complete cities or whole countries, and are supplied to two principal types of operator, private and public.

Private system operators include fire brigades, military establishments and hospital consortia, which have acquired their paging systems for their own private use. For public paging, an operator sets up a city-wide or nation-wide system to offer a service to the general public. An operator may provide a message centre, where callers can arrange for a paging call and message to be sent to a system subscriber. However, large systems usually incorporate a fully automatic paging terminal, which enables a caller to originate the paging call directly by dialling an appropriate telephone number within the public network. In some automatic systems the caller can also transmit a speech message.

Public paging system operators vary considerably in their nature, from private companies such as British Telecom to regional or national telephone companies such as British Telecom and Bell Canada. Charges vary from country to country; in the case of British Telecom they start as low as 19 pence per page per month.

The components of a paging system

The principal components of a radio paging system are base transmitters, central controllers and a number of pocket receivers. Multitone supplies a large variety of each of these system components, which enables the Group to cover a broader range of applications than most of its competitors.

Multitone on-site paging systems generally sell for between £1,000 and £50,000, but prices for complex systems can range from £100,000 to over £250,000. Orders for wide-area equipment have ranged from £250,000 to well over £2,500,000.

Transmitters

These transmit calls and messages to pocket receivers and are connected to a central controller by lines or radio links. Multitone manufactures high-volume low-power transmitters while higher power transmitters are generally purchased from the Quintron Corporation of Quincy, Illinois, a leading North American supplier.

Central controllers

Central controllers, which govern the operation of a system, vary from small integrated keyboard terminals to large rack-mounted terminals accepting multiple inputs from keyboards, direct lines or telephones. Multitone manufactures five controllers which meet general needs and two others which have been designed to meet specialised requirements. Of these five, one is a controller for fire brigade systems manufactured as part of a recent million pound Home Office contract and the other is a specialised terminal supplied to fire brigades overseas. Multitone central controllers are generally microprocessor-based and, like telephone coupling units, which link paging controllers to internal telephone exchanges, are made by the Group.

multitone electronics plc

(a) The following are all private companies and are all wholly owned directly by the Company with the exception of Multitone Electronics GmbH, which is wholly owned by Multitone Communications Limited. The subsidiaries, grouped by principal activity, are as follows—

Subsidiary	Share capital issued and fully paid	Country of incorporation	Year of formation
Sales and service companies			
Multitone Communication Systems Limited	£25,000	England	1983
Multitone Electronics Inc.	US\$1,150,000	Delaware, U.S.A.	1983
Multitone Electronics Limited	CS\$750,000	Canada	1983
Multitone Elektronik GmbH	DM1,000,000	West Germany	1983
Multitone Electronics SA	FF400,000	France	1983
Asset companies			
Multitone Assets Limited	£100	England	1983
Packard Pacific Electronics Limited	£100	England	1983
Manufacturing companies			
Multitone Electronics Sdn Bhd	MS\$25,000	Malaysia	1983
Subsidiary companies			
Multitone Communications Limited	£100	England	1983
Non-trading companies			
Multitone Conference Communications Limited	£100	England	1983

The issued capital of Multitone Electronics plc includes a capital contribution of US\$281,200 by the Company.

Stock comprises—	Group 1982	Company 1982
Purchased components and spares	2,180	1,994
Waste in process	109	457
Finished goods	1,079	801
	4,368	3,252

(b) At 31st March 1982, 832,820/83 of the bank overdraft of an overseas subsidiary was secured by an assignment of trade debt.

(c) During the year ended 31st March 1982, the Company repaid medium term loans which were available under acceptance credit facilities.

(d) Current liability—Year to date Advance corporation tax on dividends

	Group 1982	Company 1982
Year to date	(15)	1
Advance corporation tax on dividends	56	52
	41	53

(e) Advance corporation tax amounting to £221,469 is available for offset against future U.K. corporation tax liabilities, but has been written off in the accounts as it is not expected to be recoverable in the next 12 months.

(f) The amount of deferred tax provided is attributable to—

	Group 1982	Company 1982
Accelerated capital allowances	894	460
Relief not yet utilised	(353)	(127)
Unrealised property revaluation surpluses	(30)	58
Advance corporation tax written off	(24)	(24)
Other timing differences	311	(32)

(g) Share capital—The share capital of the Company at 31st March 1982 was as follows—

	Group 1982	Company 1982
Authorized—4,000,000 Ordinary Shares of 25p each	100,000	100,000
Issued and fully paid—4,000,000 Ordinary Shares of 25p each	100,000	100,000

As explained in Note 13, reserves of the Company totalling £2,570,000 were capitalised on 14th July 1982.

(h) Change in capital structure since 31st March 1982—At an Extraordinary General Meeting of the Company held on 14th July 1982, resolutions were passed to—

(i) increase the authorised share capital to £5,000,000 by the creation of 200,000 additional Ordinary Shares of 25p each;

(ii) capitalise £2,570,000 of reserves and issue, credited as fully paid, five new Ordinary Shares of 25p each for every existing share held by members registered on 14th July 1982, such 20,000,000 new shares making good past in all respects with the existing 4,000,000 issued Ordinary Shares; and

(iii) consolidate every two Ordinary Shares of 25p into one Ordinary Share of 50p.

(j) Pension arrangements—In the United Kingdom, the Group maintains an insured contributory pension scheme, membership of which is compulsory for all employees aged 21 years. The scheme provides a comprehensive range of benefits and is contracted out of the State pension scheme.

The Group operates pension schemes in certain overseas subsidiaries; the members of which are mainly senior management. The Group's contribution to all schemes for the year ended 31st March 1982 amounted to £203,573.

(k) Lease obligations—At 31st March 1982 the Group leased certain office and light industrial premises under short leases expiring at various dates between 1982 and 1989 at a current aggregate annual rental of approximately £381,000. The rents payable under these leases are subject to renegotiation at various intervals specified in the leases. In addition, there are two long leases expiring in 1995 and 2022 at a current aggregate annual rental of approximately £241,000.

(l) Bank overdraft—No audited accounts have been prepared in respect of any period since 31st March 1982.

(m) Statement of current cost consolidated profits—

	Year ended 31st March 1981	Year ended 31st March 1982
Turnover	1,081	1,082
	14,098	14,546

(n) Statement of current cost consolidated profits—

	Year ended 31st March 1981	Year ended 31st March 1982
Trading profit per historical accounts	1,728	2,078
Current cost operating adjustments	(507)	(517)
Current cost operating profit	1,221	1,561
Interest	(232)	(330)
Geographical adjustments	154	127
Current cost profit before tax	943	1,358
Tax	(195)	(69)
Current cost profit after tax	748	1,289
Dividends	(178)	(214)
Transfer to loan redemption reserve	(60)	(24)
Translation (loss)/gain	(48)	1,162
Current cost retained profit	462	1,162
Current cost earnings per share on 12,200,000 shares	6.7p	8.7p

(o) Statement of current cost consolidated profits—

	Year ended 31st March 1981	Year ended 31st March 1982
Net assets employed	500	500
Fixed assets	3	3,189
Current assets	4,672	4,538
Stock	438	300
Debtors	200	200
Bank balances and cash	970	970
Current liabilities	1,204	2,613
Bank loans and overdrafts	2,613	2,613
Creditors	848	848
Prepaid income tax	49	49
Tax	214	32
Dividends	6,128	6,128
Net current assets	4,882	4,882
Total net assets	7,771	7,771

(p) Notes to the current cost accounts—

1. Accounting basis—The current cost accounts have been prepared in accordance with SSAP 19. They are intended to show the effects of inflation both on profit available for distribution and on the funds employed in the business. Except as set out in these Notes the policies used in the preparation of the supplementary current cost accounts are the same as those used in the historical cost accounts.

2. Current cost operating adjustments—

	Year ended 31st March 1981	Year ended 31st March 1982
Depreciation (Note 3)	157	161
Loss on disposal of fixed assets (Note 5)	31	15
Cost of sales (Note 4)	415	39
Monetary working capital (Note 5)	(607)	517

3. Fixed assets and depreciation—

(a) Fixed assets are shown in the balance sheet at their current cost values. These are obtained by applying appropriate published indices to the cost or valuation of such assets analysed by year of acquisition or valuation.

(b) The additional depreciation charge allows for the extra charge necessary when fixed assets are stated at their current cost as opposed to their historical cost.

(c) The adjustment to the loss on disposal of fixed assets results from the adjustments to cost and depreciation.

4. Stock and cost of sales—

(a) Stock is valued at the lower of current replacement cost and net realisable value. Current replacement cost is obtained by the use of appropriate published indices and by the use of the averaging method.

(b) The cost of sales adjustment allows for the extra charge to current year's profits to reflect the current costs at the date of sale.

5. Monetary working capital adjustment—

The monetary working capital adjustment trade debtors, less trade creditors and an appropriate proportion of overdraft balances. The monetary working capital adjustment allows for the impact of price changes on working capital. The balance sheet values of these items are unchanged from the historical accounts.

6. Gearing adjustment—

The total current cost adjustments described above are reduced to the extent that the net assets of the Group are financed by net external borrowings, the repayment of which is fixed in monetary terms, excluding borrowings within monetary working capital.

7. Current cost reserve—

At 31st March 1981, 1,221, 1982, 1,561.

Revaluation surpluses—fixed assets

At 31st March 1981, 228, 1982, 228.

Monetary working capital adjustment

At 31st March 1981, 517, 1982, 517.

Geographical adjustments

At 31st March 1981, 154, 1982, 127.

Interest

At 31st March 1981, (232), 1982, (330).

Dividends

At 31st March 1981, (178), 1982, (214).

Transfer to loan redemption reserve

At 31st March 1981, (60), 1982, (24).

Translation (loss)/gain

At 31st March 1981, (48), 1982, 1,162.

Other reserves

At 31st March 1981, 3,659, 1982, 3,659.

Current cost retained profit for the year

At 31st March 1981, 462, 1982, 1,162.

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(n) Further Andersen & Co have given and have not withdrawn their written consent to the issue of this prospectus with the inclusion of their Report in the form and content in which it is included.

(o) The documents attached to the prospectus in this Offer for Sale delivered to the Registrar of Companies for registration are the statement of the adjustment of the accounts made by Andersen & Co. in accordance with the provisions of the Companies Act 1948 and giving their reasons therefor and copies of the material contracts referred to in paragraph 4 above.

(p) There is no minimum amount which, in the opinion of the Directors, must be raised in respect of the matters specified in paragraph 4 of Part I of the Fourth Schedule to the Companies Act, 1948.

(q) The purposes of the public float statement, foreign currencies have been converted into sterling at the rates applicable on 17th July 1982.

10. Documents for inspection—Copies of the following documents may be inspected at the offices of Stephenson Harwood, Saddlers' Hall, Cannon Lane London EC3N 3ES during normal business hours on any weekday (Sundays excepted) until 24th July 1982—

(a) the Memorandum and Articles of Association of the Company;

(b) the latest audited accounts of the Group for the two years ended 31st March 1982;

(c) the latest unaudited accounts referred to in paragraph 4 above;

(d) the material contracts referred to in paragraph 4 above;

(e) the Accounts Report set out in Appendix 1 and the statement of adjustments referred to in paragraph 5(g) above;

(f) the written consent referred to in paragraph 9(b) above.

Dated 18th July 1982

Procedure for application

1. Applications must be made on the accompanying Application Form at the minimum tender price of 120p per share or any higher price per share which is a multiple of 1p.

2. Applications must be made on a minimum of 200 shares and thereafter for the following multiples of shares: in multiples of 500 shares or in multiples of 500 shares up to 10,000 shares; in multiples of 1,000 shares up to 25,000 shares; in multiples of 5,000 shares up to 100,000 shares; and in multiples of 10,000 shares thereafter.

3. Applications must be lodged with National Westminster Bank PLC, New Issues Department, P.O. Box 79, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2BD, to arrive not later than 10 a.m. on 22nd July 1982 (being the last day of application).

4. An application may be accepted by a cheque or banker's draft drawn in sterling on a branch in England, Scotland, Wales, Northern Ireland, the Channel Islands or the Isle of Man, which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be cleared through the facilities provided for the members of those Clearing Houses (and which must bear the appropriate clearing code number in due type and hand carried) made payable to National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for payment and return letters of acceptance and surplus application monies is a clearance of the successful applicant's cheque and to reject any application and in particular making it be accepted or rejected, is a matter for the bank's legal requirements. Any person outside the United Kingdom wishing to make an application must first obtain a banker's draft or cheque payable to the order of National Westminster Bank PLC and crossed "Not negotiable" representing payment in full at the application price. The right to accept or present a cheque or banker's draft for

UK TRADE FAIRS AND EXHIBITIONS

OVERSEAS TRADE FAIRS AND EXHIBITIONS

BUSINESS AND MANAGEMENT CONFERENCES

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

19th July 1982.

the 1990s, the number of people in the world who are under 15 years of age is expected to increase by 1.5 billion (United Nations, 1994). The United Nations also predicts that the number of people aged 65 and older will increase by 1 billion in the next 20 years (United Nations, 1994). The United Nations predicts that the number of people aged 65 and older will increase by 1 billion in the next 20 years (United Nations, 1994).

Companies
and Markets

CURRENCIES, MONEY and GOLD

MONEY MARKETS

Banks take the plunge

Large daily credit shortages continued to afflict the London money market last week, possibly delaying slightly the fall in clearing bank base rates. While the banks may have been reflecting on their worsening position against the building societies in competing for deposits, other members of the market were beginning to worry about a Catch 22 situation as the rate for seven-day money remained stubbornly around the 12½ per cent level because of the shortage of day-to-day money, giving the banks a ready-made excuse not to cut base rates.

At the same time the constant cuts in Bank of England bill tendering rates had left the market in no doubt that a cut in base rates was strongly favoured by the authorities.

This in turn made the discount

houses very reluctant to sell high-yielding bills outright to relieve credit shortages. A situation which led to large amounts of bills moving around under repurchase agreements, which simply rolled the shortages forward, adding to the problems of covering the market's deficit as the repurchase agreements unraveled.

Last week's total shortage was over £2.5bn, and nearly half that figure was the result of unwinding repurchase agreements, but Tuesday's cut in base rates should lead to a marked improvement in the situation. There is only one repurchase agreement due to expire this week—£200m on Thursday. This entered into last Monday, but since the base rate cut and the reduction in the cost of borrowed money to the discount

from 13 per cent; and now that base rates are lower seven-day interbank is down by almost as much to 12½ per cent from 12½ per cent.

This week's reaction to the expected mid-July U.S. M1 money supply "bulge" may give an indication of how soon and by how much London rates can continue to fall.

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BANK OF ENGLAND TREASURY BILL TENDER

	July 16	July 9	July 16	July 9
Bills on offer	£100m	£100m	11.661%	11.792%
Total of applications	£388.7m	£417.4m	Rate of discount	11.892%
Total allocated	£100m	£100m	Average yield	11.749%
Minimum accepted bid	£36.9m	£27.0m	Amount on offer	£100m
Amount at minimum level	60%	6%		

FT LONDON

INTERBANK FIXING

	July 16	July 9
5 months U.S. dollars	12½-13½	12½-13½
bid 14 15/16	offer 14 15/16	
6 months U.S. dollars	12½-13½	12½-13½
bid 15 1/16	offer 15 1/16	

The fixing rates (July 2) are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Paris and Morny Guaranty Trust.

EURO-CURRENCY INTEREST RATES (Market closing rates)

	July 16	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Short term	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
7 days notice	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Month	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Three months	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Six months	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
One year	12½-13½	13-14	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16

SDR linked deposits: one month 12½-13½ per cent; three months 12½-13½ per cent; six months 12½-13½ per cent; one year 12½-13½ per cent. ECU linked deposits: one month 12½-13½ per cent; three months 12½-13½ per cent; six months 12½-13½ per cent; one year 12½-13½ per cent. Long-term Eurodollar: two years 15-16 per cent; three years 15-16 per cent; four years 15-16 per cent; five years 15-16 per cent; nominal closing rates. Short-term rates are call for U.S. dollars, Canadian dollars and Japanese yen. The following rates were quoted for London dollar certificates of deposit: one month 12½-13½ per cent; three months 12½-13½ per cent; six months 12½-13½ per cent; one year 12½-13½ per cent.

CURRENCIES AND GOLD

Dollar weaker

The dollar weakened in nervous foreign exchange trading last week. Trading was at a fairly low level ahead of the weekly money supply figures, with the U.S. currency holding up well despite the lower trend in Eurodollar interest rates. These and six-month Eurodollars fell by about 1 per cent, and the Federal funds overnight rate was little changed at around 13 per cent. But most interest centred on the M1 money supply figure, and the anticipated mid-July "bulge" in the market estimated to be a rise of between \$4bn and \$10bn, although any figure near the lower end of the range could be expected to push the U.S. currency down today.

The dollar was easier at DM 2.4775 compared with DM 2.4855 against the D-mark, and fell to SwFr 2.1025 from SwFr 2.1099 against the Swiss franc, to FF 8.8500 from FF 8.8900 in terms of the French franc, and to ¥254 from ¥254.95 against the Japanese yen.

Sterling failed to gain any advantage from fears of disruption to Middle East oil

THE DOLLAR SPOT AND FORWARD

	July 16	July 9	Close	One month	% Three months	% Six months	% One year
U.K.	1.7140-1.7240	1.7220-1.7320	1.7220-1.7320	0.20-0.30c	-1.74	0.95-1.05c	-2.32
Ireland	1.3800-1.3900	1.3800-1.3900	1.3800-1.3900	0.44-0.54c	3.38	1.24-1.34c	3.30
Canada	1.2640-1.2660	1.2640-1.2660	1.2640-1.2660	0.22-0.22c	-2.22	0.50-0.50c	-1.63
Netherlands	2.7400-2.7500	2.7400-2.7500	2.7400-2.7500	0.30-0.30c	-2.21	1.75-1.75c	-1.16
Belgium	47.34-47.36	47.34-47.36	47.34-47.36	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Denmark	8.8700-8.8800	8.8700-8.8800	8.8700-8.8800	0.65-0.65c	0.73	0.50-0.50c	-0.11
W. Ger.	2.4700-2.4775	2.4700-2.4775	2.4700-2.4775	1.12-1.12c	5.30	3.53-3.53c	-5.98
France	6.8700-6.8800	6.8700-6.8800	6.8700-6.8800	0.30-0.30c	-2.21	1.75-1.75c	-1.16
Spain	162.00-162.00	162.00-162.00	162.00-162.00	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Italy	1.7140-1.7240	1.7220-1.7320	1.7220-1.7320	0.20-0.30c	-1.74	0.95-1.05c	-2.32
Norway	6.3900-6.3900	6.3900-6.3900	6.3900-6.3900	1.75-1.75c	-3.67	2.00-2.00c	-1.57
Sweden	6.8700-6.8800	6.8700-6.8800	6.8700-6.8800	0.30-0.30c	-2.21	1.75-1.75c	-1.16
Japan	254.00-254.00	254.00-254.00	254.00-254.00	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Austria	17.52-17.52	17.52-17.52	17.52-17.52	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Switzerland	2.1020-2.1020	2.1020-2.1020	2.1020-2.1020	0.10-0.10c	-0.10	0.10-0.10c	-0.10

U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

THE POUND SPOT AND FORWARD

	July 16	July 9	Close	One month	% Three months	% Six months	% One year
U.S.	1.7140-1.7240	1.7220-1.7320	1.7220-1.7320	0.20-0.30c	-1.74	0.95-1.05c	-2.32
Canada	2.1090-2.1090	2.1090-2.1090	2.1090-2.1090	0.75-0.75c	-4.41	2.20-2.20c	-4.28
Netherlands	8.1300-8.1300	8.1300-8.1300	8.1300-8.1300	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Belgium	8.1300-8.1300	8.1300-8.1300	8.1300-8.1300	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Denmark	14.75-14.75	14.75-14.75	14.75-14.75	0.10-0.10c	-0.10	0.10-0.10c	-0.10
France	12.50-12.50	12.50-12.50	12.50-12.50	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Germany	1.7140-1.7240	1.7220-1.7320	1.7220-1.7320	0.20-0.30c	-1.74	0.95-1.05c	-2.32
Italy	1.7140-1.7240	1.7220-1.7320	1.7220-1.7320	0.20-0.30c	-1.74	0.95-1.05c	-2.32
Spain	162.00-162.00	162.00-162.00	162.00-162.00	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Sweden	6.8700-6.8800	6.8700-6.8800	6.8700-6.8800	0.30-0.30c	-2.21	1.75-1.75c	-1.16
Japan	254.00-254.00	254.00-254.00	254.00-254.00	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Austria	17.52-17.52	17.52-17.52	17.52-17.52	0.10-0.10c	-0.10	0.10-0.10c	-0.10
Switzerland	2.1020-2.1020	2.1020-2.1020	2.1020-2.1020	0.10-0.10c	-0.10	0.10-0.10c	-0.10

Belgian franc is for convertible franc. Financial franc 66.40-66.50. Six-month forward dollar 2.03-2.10c, 12-month 3.70-3.90c.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.7225	1.7225	1.7225	1.7225	1.7225
D-Mark	1.7225	1.7225	1.7225	1.7225	1.7225
French Franc	11.8500	11.8500	11.8500	11.8500	11.8500
Swiss Franc	3.2500	3.2500	3.2500	3.2500	3.2500
Japanese Yen	427.5	427.5	427.5	427.5	427.5

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts against ECU July 16	% change from central rates	% change adjusted for divergence	Divergence limit %
Belgian Franc	42.7500	45.0089	+0.09	-0.09	+1.5501
Danish Krone	8.1300	8.1794	+0.08	-0.07	+1.4601
German D-Mark	2.3200	2.3673	+0.24	+1.06	+1.0888
French Franc	6.16387	6.57415	+0.67	+0.78	+1.3940
Dutch Guilder	2.57971	2.60978	+1.01	+1.03	+1.5004
Italian Lire	0.851011	0.863368	-0.67	-0.85	+1.6891
Spanish Ptas	1360.27	1320.96	-2.19	-2.19	+1.1389

INSURANCE & OVERSEAS MANAGED FUNDS

Invest Fund Mgmt. (Jersey) Ltd. 053427441
 100 Bow St. N. Haver, Jersey
 Gen. Sols. Fnd. Inv. \$0.754 0.790 11.28
 Gen. Inv. Sols. \$0.779 0.838 14.00
 Gen. Inv. Sols. \$0.800 0.847 12.70
 Prices on July 14. Next dealing July 21.

Walter/Helmold Commodities
 45 Gresham Street, EC2V 7LN. 01-600 4177
 Gen. Fd. Inv. July 1 \$0.696261 *530 1.9
 Next dealing date August 2.

SC Investment Managers Limited

Box 246, St. Peter Port, Guernsey (H&L) 230221		
Int'l Income Fd.	\$8.71	9.2nd
Int'l. Capital Fd.	\$9.67	10.50 +0.15
North America Fd.	\$4.10	4.53rd
Sanjincio Managers Ltd.		
P.O. Box 1549, Hmiba, Bermuda	1809-299	2-7979
SAJINCO July 5.....	\$8.85	9.12
Richmond Life Ass. Ltd.		
1001 Street, Douglas, I.O.M.		0624 23914

Life Insurance Trust	39.6	—	—
Common Bond	26.2	7.5	—
Fixed Bond	20.2	217.0	-9.9
Common Bond	137.2	145.4	—
Common Bond	128.4	135.4	11.06
Common Bond	2.207	1.34	11.06
Common Bond	161.6	174.4	—
Common Bond	145.2	154.4	-0.6
Common Bond	158.8	158.26	12.45
Common Bond	132.8	139.7	—

Child Asset Management (C.I.)

O. Bar 50 St. Julian's C. Guaranty	0481-26747	—
C. America Fd.	152.11	2.34
C. Sm. Co.	133.6	142.11
C. Commodities	73.8	76.4
C. Div. Company	227.1	207.77
C. Hong Kong Fd. Tr.	655.23	36.40

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K Growth Fund	R8.0		106.9		1.64
Investment Gr.	78.87		105.1		—
Ex-Europe	121.68		9.38		—
Nor American*	125.53		5.99		—
pro**	1215.58		16.85		—
Community Funds					
Generative	R=2	101.4	+2.5		8.57
Investment	R=3	9.34			—
Efficiency Reserve Fund†					
S.S.	1.00	—	—		14.98
Mart*	80.00	—	—		7.60
Sterling	2.00	—	—		11.95
U.S.B.	1.00	—	—		5.97
Capital Fund					
Deposits	[R=3]	150.5	-0.3	0.16	
July 12	July 14	July 15			
*** July 15 twenty dealings; Janly dealings.					
Chroder Mngt. Services (Jersey) Ltd.					

Box 1795, St. Helier, Jersey.		0534 27581
erting Money Plc. [D32 867 12400]		—
New subscription day July 2.		
Henry Schroder Wagg & Co. Ltd.		
0, Cheapside, EC2	01-588-4000	
in N. To June 30	517 44	2 30
uan Fd. July 5	24 53	2 30
cheapside July 12	512 17	2 30
rticular Fd. July 30	25 68	2 30
rticular Fd. July 30	50 64	0 76
rticular Fd. June 30	5193 52	0 76
Schroder Unit Trust Mgrs. Int. Ltd.		
273 St. Peter Port, Guernsey	0481 26750	
edley Curacy	507 2	7 47
nterest	532 6	8 47
nterest	576 38	1 57
nterest	104 9	5 80
nterest	105 7	5 80

Investor Life Assurance Int. Ltd.	72.1	76.4	1.23
Invest. Carmoy Life Fd.	500.7	510.7	7.46
Invested Int. Life Fd.	566.1	595.4	8.26
Investor Life Fd.	110.3	112.0	1.67
Investor Life Fd.	105.3	112.1	6.80
Investor Life Fd.	71.9	76.5	1.23
Prices on July 14. Next dealing July 21.			
Crimminger Kemp-Gee Mgmt., Jersey			
Charing Cross St. Heller, Jersey	0534	73741.	
CG Capital Fund	169.3	174.4	
CG Income Fund	98.3	101.8	9.63
CG Bond	127.7	134.5	
Century Assurance International Ltd.			
O. Box 1776, Hamilton S. Bermuda			
Investment Fund	53.9422	4.3364	

gnal Life Assurance Co. Ltd.
 om Heights, Queensway, Gibraltar. Tel: 2332.
 outh Strategies Ltd. £2.92 2.92+0.03 —

inger & Friedlander Ldn. Agents.
 Cannon St., EC4. 01-246 9646
 London. 0423 70 22.84 6.84
 Anyo Ltd. July 1 539.40 2.79

Strategic Metal Trust Mngs. Ltd.
 Hill Street, Douglas, ROM 0624 23914
 Strategic Metal Tr. ... £0.925 949.01 —

Threshold Management Limited
 O. Box 315, St. Heller, Jersey. 0534-71460

[illegible]

Kyo Pacific Hldgs. (Seaboard) N.V.			
Kins Management Co. N.V., Caracas			
NAV per share July 12, \$37.74			
Small Group			
Bank of St. Helens, Jersey		0534	37330.5
FSB July 15	111	12.25	1.96
com. shares)	176.38	12.68	—
com. shares)	150.2	15.94	2.51
com. shares)	199.6	180.2	—
com. shares)	133.4	142.6	1.05
com. shares)	342.6	152	—
com. shares)	122.0	131.8	8.47
com. shares)	250.8	268.8	—
com. shares)	103.4	105.4	11.44
com. shares)	215.8	229.8	—
com. shares)	147.0	103.8	0624
com. shares)	147.0	103.8	24313

Common Shares	143.2	146.2
International Equity	200.4	253.2
U.S. Equity	4,150	4,370
Latin Equity	1.9	6.7
Asia Equity	1.105	1.9
North Amer. Equity	55.6	58.6
Europe Equity	0.960	1.015
U.S. Fixed Int.	197.8	202.0
Latin Fixed Int.	7.100	6.0
Europe Fixed Int.	274.8	289.4
Asia Fixed Int.	4.745	4.995
U.S. Floating Fixed Int.	196.8	207.2
Latin Floating Fixed Int.	1.3	3.775
Asia Floating Fixed Int.	0.305	0.4
U.S. Deposit	1.435	1.515
Latin Deposit	128.4	135.2
Asia Deposit	2.215	2.395
U.S. Cash	324.4	324.4
Latin Cash	5.325	5.610
Asia Cash	62.4	65.8

to \$.	1875	1,135	—
to Property	—	—	—
to \$.	5,370	3,555	—
to Personal Managed	226	282	—
to \$.	3,900	4,110	—
to Managed	1880	1980	—
to \$.	5,245	5,420	—

G. Tyrrell & Co. (Jersey) Ltd.
Box 426, St. Helier, Jersey, C.I.
— \$10,000 —

ico Invest. Fd. Mgmt. Co. S.A.
London & Continental Bankers Ltd.
Throgmorton Ave., London. 01-638 6111
to Invest. Fund. 1885/85 61,700 +0.23

Investment-Gesellschaft mbH
Königsplatz 16/17, D-5000, Essen 16.

...ants	000215	16.10	---
...ants	000472	50.00	+0.05
...ents	000653	37.70	---
F.A. Financial Management Ltd.			
Exeter Street, London W.C2.		01-353 6845	
Amex. G's Fd	194 48	---	---
Fraser & Neave Int'l. Ltd.			
134 Hill St, St Helier, Jersey.		0534 36280	
Fraser Currency Fd	111.1	---	8.01
G. Warburg & Co. Ltd.			
Gresham Street, EC2.		01-600 4355	
Grey Ind. July 15.	27.66	+0.11	---
G. Euro Ind. July 12	33.12	13.26	6.07
G. Ind. July 12	15.05	16.07	---

Barbours Invest. Mgmt. Jry. Ltd.			
Barry Place, St. Helier, Jy. Cl.	0534	572.17	
C. Collins, July 13	14.15	3.30	
C. Fr. Tr. July 14	12.16	1.52	
C. Tr. July 15	11.05	1.22	+0.62
C. Tr. July 15	11.05	1.13	+0.14
C. Tr. July 9	13.39	13.73	3.06
Bridley Investment Services Ltd.,			
Floor, Hutchison House, Hong Kong			
July 14	1052.52	25.00	4.82
July 14	1052.47	57.88	3.01
Burley Bond Tr.	59.30	9.50	9.01
Burley Japan Trust	14.60	15.12	1.19

Colt Industries Management Ltd.	
Household Royal, Luxembourg	
Household Gth Fd	\$10.36
Int. Adv. M. & G. Inv. Mng., Ltd., London	(-0.01)
Colt Industries Management Ltd.	
At George's St., Douglas 10th	06-24 25015
Int. Com. Fund.	56.5
Int. Com. Fund.	76.3
Int. Com. Fund.	148.7
Int. Com. Fund.	41.8
Int. Com. Fund.	101.84
Int. Com. Fund.	38.0
Int. Com. Fund.	79.4
Int. Com. Fund.	154.66
Int. Com. Fund.	42.9
Int. Com. Fund.	0.868
Int. Com. Fund.	6.60
Int. Com. Fund.	9.30
Int. Com. Fund.	8.30
Int. Com. Fund.	2.26
Int. Com. Fund.	---
Int. Com. Fund.	---

NOTES

are in per cent unless otherwise indicated and are designated S (shown on prefix refer to U.S. dollars) and Y (shown on last column) otherwise.

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FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont[illegible][illegible]

INDUSTRIALS (Misc.)									
Feb.	Sept. 1944 Inds.	251	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Mar.	Oct. 1944 Inds.	252	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Apr.	Nov. 1944 Inds.	253	21.5	44.3	1.1	4.1	3.5	1.1	1.1
May	Dec. 1944 Inds.	254	21.5	44.3	1.1	4.1	3.5	1.1	1.1
June	Jan. 1945 Inds.	255	21.5	44.3	1.1	4.1	3.5	1.1	1.1
July	Feb. 1945 Inds.	256	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Aug.	Mar. 1945 Inds.	257	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Sept.	Apr. 1945 Inds.	258	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Oct.	May 1945 Inds.	259	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Nov.	June 1945 Inds.	260	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Dec.	July 1945 Inds.	261	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Jan.	Aug. 1945 Inds.	262	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Feb.	Sept. 1945 Inds.	263	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Mar.	Oct. 1945 Inds.	264	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Apr.	Nov. 1945 Inds.	265	21.5	44.3	1.1	4.1	3.5	1.1	1.1
May	Dec. 1945 Inds.	266	21.5	44.3	1.1	4.1	3.5	1.1	1.1
June	Jan. 1946 Inds.	267	21.5	44.3	1.1	4.1	3.5	1.1	1.1
July	Feb. 1946 Inds.	268	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Aug.	Mar. 1946 Inds.	269	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Sept.	Apr. 1946 Inds.	270	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Oct.	May 1946 Inds.	271	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Nov.	June 1946 Inds.	272	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Dec.	July 1946 Inds.	273	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Jan.	Aug. 1946 Inds.	274	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Feb.	Sept. 1946 Inds.	275	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Mar.	Oct. 1946 Inds.	276	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Apr.	Nov. 1946 Inds.	277	21.5	44.3	1.1	4.1	3.5	1.1	1.1
May	Dec. 1946 Inds.	278	21.5	44.3	1.1	4.1	3.5	1.1	1.1
June	Jan. 1947 Inds.	279	21.5	44.3	1.1	4.1	3.5	1.1	1.1
July	Feb. 1947 Inds.	280	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Aug.	Mar. 1947 Inds.	281	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Sept.	Apr. 1947 Inds.	282	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Oct.	May 1947 Inds.	283	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Nov.	June 1947 Inds.	284	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Dec.	July 1947 Inds.	285	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Jan.	Aug. 1947 Inds.	286	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Feb.	Sept. 1947 Inds.	287	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Mar.	Oct. 1947 Inds.	288	21.5	44.3	1.1	4.1	3.5	1.1	1.1
Apr.	Nov. 1947 Inds.	289	21.5	44.3	1.1	4.1			

Apr.	Oct.	Shelley Ind. Tol.	37	13	23.5	2.8	1.5	3
Feb.	July	Am. Sprayers 70	22	7	1.25	1.4	1.5	1
Oct.	June	Am. & Manning 29	26	31.4	5.0	2.0	2.5	7
		Atwoods	93		12.0		3.1	
Apr.	Nov.	Austin F (Lay) 100	44.8	7.8	E			
Jan.	Jan.	Am. Rubber 3.1	84	7	15.0		5.1	
July	July	BBA Group	34	17.9	1.74	2.0	6.9	10

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Month	Year	Boat (Crew)	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
Jan.	July	Boots	202	212	222	232	242	252	262	272	282	292	302	312	322	332	342	352	362	372	382	392	402	412	422	432	442	452	462	472	482	492	502	512	522	532	542	552	562	572	582	592	602	612	622	632	642	652	662	672	682	692	702	712	722	732	742	752	762	772	782	792	802	812	822	832	842	852	862	872	882	892	902	912	922	932	942	952	962	972	982	992	1000
Feb.	Aug.	Burn-W. USS250	214	224	234	244	254	264	274	284	294	304	314	324	334	344	354	364	374	384	394	404	414	424	434	444	454	464	474	484	494	504	514	524	534	544	554	564	574	584	594	604	614	624	634	644	654	664	674	684	694	704	714	724	734	744	754	764	774	784	794	804	814	824	834	844	854	864	874	884	894	904	914	924	934	944	954	964	974	984	994	1000	
Mar.	Sept.	Burn-W. USS250	215	225	235	245	255	265	275	285	295	305	315	325	335	345	355	365	375	385	395	405	415	425	435	445	455	465	475	485	495	505	515	525	535	545	555	565	575	585	595	605	615	625	635	645	655	665	675	685	695	705	715	725	735	745	755	765	775	785	795	805	815	825	835	845	855	865	875	885	895	905	915	925	935	945	955	965	975	985	995	1000	
Apr.	Oct.	Burn-W. USS250	216	226	236	246	256	266	276	286	296	306	316	326	336	346	356	366	376	386	396	406	416	426	436	446	456	466	476	486	496	506	516	526	536	546	556	566	576	586	596	606	616	626	636	646	656	666	676	686	696	706	716	726	736	746	756	766	776	786	796	806	816	826	836	846	856	866	876	886	896	906	916	926	936	946	956	966	976	986	996	1000	
May	Nov.	Burn-W. USS250	217	227	237	247	257	267	277	287	297	307	317	327	337	347	357	367	377	387	397	407	417	427	437	447	457	467	477	487	497	5																																																			

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Feb.	Aug.	Calbreton	29	25.9	47.5	—	—	—
September		Celestion 20p	21	28.7	41.0	—	—	6.8
Dec.	July	Cent. Steersw. 5p	13 $\frac{1}{2}$	34.4	1.05	0.5	13.0	(NA)
Sept.	Feb.	Cent. Steersw. 50c	115	10.2	—	—	—	6.2
Jan.	Aug.	Chambran Ph. 10p	52nd	5.7	3.3	—	—	9.1
Mar.	Aug.	Chase Wires 20p	18	1.19	—	—	—	—
I.A.N.		Chase Wires 100c	158	2.3	103c	—	—	3.0

[illegible]

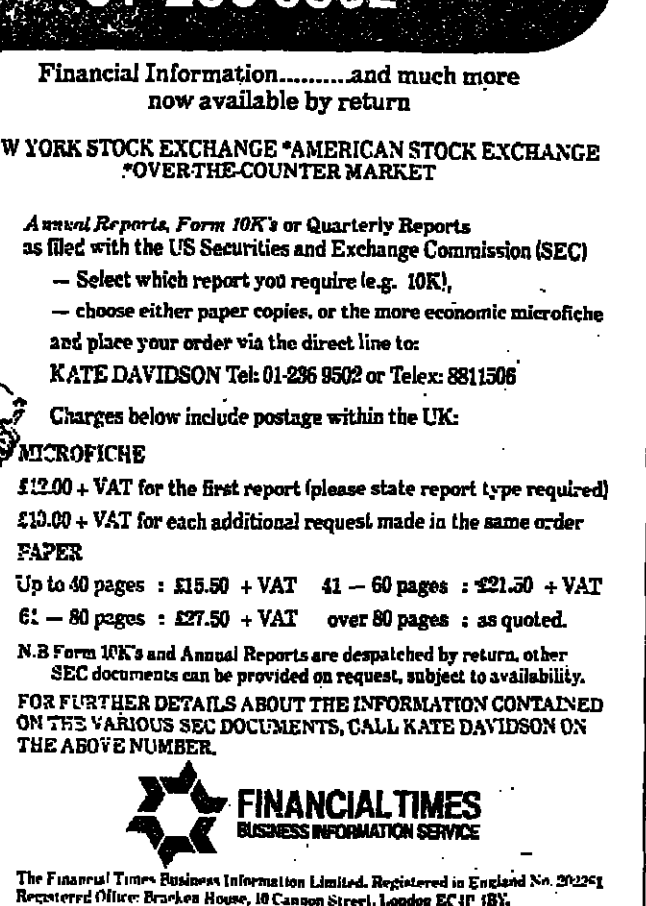
May	Oct.	Duray Briton	10p	42	19.4	2.0	1.6	6.8	5.0
June	Feb.	Durandion 20p		68	21.8	3.75	2.6	7.1	7.6
Jan.	June	Danhill Hldgs		265	21.6	11.0	2.5	5.9	7.7
Jan.	July	Duple Int.		30	7.12	\$2.9	0.1	—	—
June	Dec.	Dupont		12	25.2	8	—	—	—
June	Dec	Dwek Group 10p		7	21.4	2.4	2.4	5.0	(9.5)
Apr.	Oct	Dyson (I. & J.)		90	23.12	12.5	—	—	—

Month	Day	Event	Time	Location	Admission	Notes
Aug.	1	Baseball	7:30	St. Louis	\$1.00	
Aug.	2	Baseball	7:30	St. Louis	\$1.00	
Aug.	3	Baseball	7:30	St. Louis	\$1.00	
Aug.	4	Baseball	7:30	St. Louis	\$1.00	
Aug.	5	Baseball	7:30	St. Louis	\$1.00	
Aug.	6	Baseball	7:30	St. Louis	\$1.00	
Aug.	7	Baseball	7:30	St. Louis	\$1.00	
Aug.	8	Baseball	7:30	St. Louis	\$1.00	
Aug.	9	Baseball	7:30	St. Louis	\$1.00	
Aug.	10	Baseball	7:30	St. Louis	\$1.00	
Aug.	11	Baseball	7:30	St. Louis	\$1.00	
Aug.	12	Baseball	7:30	St. Louis	\$1.00	
Aug.	13	Baseball	7:30	St. Louis	\$1.00	
Aug.	14	Baseball	7:30	St. Louis	\$1.00	
Aug.	15	Baseball	7:30	St. Louis	\$1.00	
Aug.	16	Baseball	7:30	St. Louis	\$1.00	
Aug.	17	Baseball	7:30	St. Louis	\$1.00	
Aug.	18	Baseball	7:30	St. Louis	\$1.00	
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Aug.	21	Baseball	7:30	St. Louis	\$1.00	
Aug.	22	Baseball	7:30	St. Louis	\$1.00	
Aug.	23	Baseball	7:30	St. Louis	\$1.00	
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Aug.	31	Baseball	7:30	St. Louis	\$1.00	
Sept.	1	Baseball	7:30	St. Louis	\$1.00	
Sept.	2	Baseball	7:30	St. Louis	\$1.00	
Sept.	3	Baseball	7:30	St. Louis	\$1.00	
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Sept.	11	Baseball	7:30	St. Louis	\$1.00	
Sept.	12	Baseball	7:30	St. Louis	\$1.00	
Sept.	13	Baseball	7:30	St. Louis	\$1.00	
Sept.	14	Baseball	7:30	St. Louis	\$1.00	
Sept.	15	Baseball	7:30	St. Louis	\$1.00	
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Sept.	30	Baseball	7:30	St. Louis	\$1.00	
Sept.	31	Baseball	7:30	St. Louis	\$1.00	

Dec.	July	Potterco Minnep.	15	17.5	7.0	2.0	6.3	(9.6)
May	July	Fothergill Harvey	122	38.4	7.5	1.2	9.1	13.5
Dec.	June	Francis Inds.	52	17.5	5.0	1.5	13.7	(6.1)
Aug	Nov	French Trs. 10p	105	25.1	6.0	3.3	8.3	4.2
May	Nov.	Friedland Dpt	95	29.3	5.1	2.6	7.7	7.0
July	Jan.	G.R. (Hdgs)	224	17.5	7.0	4.9	4.4	6.1
		Gartons 10p	10	11.69	—	—	—	—

Month	Day	Event	Time	TV	Radio	Score
Aug	1	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	2	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	3	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	4	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	5	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	6	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	7	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	8	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	9	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	10	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	11	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	12	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	13	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	14	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	15	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	16	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	17	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	18	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	19	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
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Aug	22	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	23	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	24	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	25	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
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Aug	27	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	28	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	29	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	30	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1
Aug	31	St. Louis Cardinals vs. New York Yankees	7:05 PM	2	2	2-1

Jan.	July	Hobbs (A.)	280	5.7	—	—	—
Feb.	Sept.	Hobbs (A.)	17	6.0	2.8	4.8	12.9
Mar.	Oct.	Hobbs (A.)	12	12.7	—	—	—
Apr.	Nov.	Hobbs (A.)	44	21.6	3.7	1.9	10.3 (9.8)
May	Dec.	Hobbs (A.)	75	2.3	—	—	—
June	Jan.	Hobbs (A.)	118	13.5	5.0	2.3	6.5 7.8
July	Feb.	Hobbs (A.)	54	23.2	15.5	8.6	59.9
Aug.	Mar.	Hobbs (A.)	57	—	—	—	—

[illegible]

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FINANCIAL TIMES

Monday July 19 1982

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Iran warns Gulf on shipments to Iraq

By James Dorsey in Kuwait

IRAN, yesterday warned the Gulf states to stop serving as transit stations for goods moving to and from Iraq.

The Iranian warning came as several governments unofficially advised their citizens, working in the area of the southern Iraqi port of Basra, to evacuate the city temporarily.

Addressing parliament in Tehran, the Speaker, Hojatollah Ali Akbar Hashemi Rafsanjani, said that Iran's patience was limited and that if "the caravans of trucks continue to Iraq," Iran would have the right of "self defence."

Diplomats pointed out that the warning was of particular concern to Kuwait. The route between Basra and Kuwait, along with overland routes to Turkey and Jordan, is a vital Iraqi supply line.

Shippers claim that 40 per cent of all goods arriving at Kuwaiti ports are destined for Iraq.

But Iran's ambassador to Kuwait, Dr. Ali Shams Ardakani, said yesterday that following Iran's invasion of Iraq "not much" was being transported from Kuwait to Iraq.

Tehran has accused Kuwait in the past of aiding Iraq in its war effort by allowing overland shipments of arms and ammunition.

Iran has twice bombed Kuwait's border town of Abdali since the beginning of the Gulf War in September, 1980.

Last October Iranian planes attacked Kuwaiti oil gathering station at Ommul Aish. Iran has described the attacks on Abdali as mistakes and denies the bombing of Ommul Aish.

Several governments have advised their citizens to abandon the Basra area. Foreigners working on industrial projects, including an oil refinery at Shuaiba, a petrochemical plant, a natural gas processing unit, and port developments at Qur Azbel, are expected to be evacuated either to the Iraqi capital, Baghdad, or to neighbouring Kuwait.

So far Switzerland, South Korea, the Soviet Union, Poland and China are known to have suggested an evacuation of Basra. The UK earlier advised dependents to leave the city and has now told the remaining 80 men that it is better to go. The Soviet Union said its citizens in Basra would celebrate the end of Ramadan, the Muslim month of fasting, in Baghdad.

Japan is the only country to have announced officially that it considers evacuation of Basra as necessary.

Iran and Iraq continued to report heavy fighting over the weekend but remained vague about where exactly the battle was taking place.

In a speech broadcast nationwide on Saturday, President Saddam Hussein of Iraq said most of the fighting was concentrated north-east of Basra. But speaking of "some fighting" in the central sector, he appeared to confirm that Iran and Iraq were locked in combat on more than one front.

An Iraqi military communiqué said earlier that Iran had shelled the north-eastern Iraqi towns of Penjwin, Tawila and Bayara although reports from the battle zone appeared to indicate that most of the fighting is in unpopulated areas.

Dr Ardakani said yesterday Iran wished to avoid an attack on the city of Basra itself out of fear of causing civilian casualties.

"The city of Basra is not a military target," he said. Iranian troops were to push for Baghdad, he added.

Tehran Radio reported yesterday that Friday's Iraqi air raids on the Iranian city of Hamadan, 250 km from the Iraqi border, had killed more than 100 people and injured 500 others.

Megaw splits public sector unions

By JOHN LLOYD, LABOUR EDITOR

DIFFERENCES among public service unions on the implications of the Megaw inquiry into Civil Service pay will be reflected in a muted report to next week's TUC general council.

The Civil Service unions are split on the issue with the two largest, the Society of Civil and Public Servants and the Civil and Public Services Association, strongly against, and the Institution of Professional Civil Servants in favour.

Unions such as those representing teachers approve of the structure which Megaw proposes — especially the comparisons with non-teaching pay, which they believe would benefit them.

At the same time, the Civil Service unions fear that the Government may not even bring in the limited element of pay comparison, which could protect settlements from the present downward drag of "free market" forces.

They believe that some ministers see the Megaw struc-

ture as favouring the unions and that the Cabinet will decide not to implement the main recommendations, leaving Civil Service pay to be decided by cash limits and market forces.

The Government argument against Megaw revolves, the unions believe, around the realisation that its central recommendation on pay would lead to increases considerably higher than the Government would wish.

Megaw recommended that Civil Service pay be settled in the "interquartile" range — that is, between the highest and lowest quartiles of the non-Civil Service pay range. In the past year, that would have given a 6 to 9 per cent range.

In the coming year, Civil Service unions reckon, the range might be between 5 and 8 per cent — much higher than the Government hopes for.

Sir Geoffrey Howe, the Chancellor, said two weeks ago that he was looking for very low settlements in the coming year.

A paper to the general coun-

cil, based on a debate on Megaw at last week's TUC public services committee, will make a number of criticisms of the report, most of which grew out of the differences between it and the TUC evidence to Megaw.

These include:

● The report has not recommended an adequate replacement for the Pay Research Unit under which, as Megaw itself pointed out, Civil Service pay rose broadly in line with that in comparable private sector jobs.

● The problem of low pay in the Civil Service has not been addressed.

● The issue of cash limits has been fudged: there is no clear statement that cash limits should be set after pay negotiations.

● Megaw seeks to replace the system of unilateral reference to arbitration with a system which would depend on the assent of both sides.

It is not expected that a structure can be introduced in time for next year's pay round

in April. Union officials believe they will face the same pressures of cash limits and market forces as in the past year.

They are also sceptical about the ability, or the desire, of the Government to extend Megaw's principle to elsewhere in the public sector, partly because of its complexity.

The public sector unions also remain widely apart on developing a common stance on pay claims — in spite of a motion from last year's TUC congress calling for a co-ordinated campaign.

A joint meeting of the public services committee and the nationalised industries committee agreed last week to try to bring settlement times closer, especially where one group's settlement would embarrass another which was in the process of bargaining.

However, the wide disparity of settlement dates, claims and types of worker, ranging from teachers to mineworkers, remains an effective bar to concerted action.

NHS workers begin three-day strike today

By DAVID GOODHART, LABOUR STAFF

THE PAY DISPUTE in the National Health Service today enters its most bitter phase with the start of a three-day national strike.

Members of the 12 TUC-affiliated health unions — representing more than 600,000 staff — will be taking selective strike action at most hospitals around the country and joining demonstrations.

A union spokesman estimated that after three days of action two-thirds of the country's 2,300 hospitals would be reduced to accident and emergency cover only.

Up to 5m workers who belong to the same unions as the health workers, but who work in other industries, are being asked to

lend support. They include workers in the motor industry, local councils and water, gas and sewage services.

The National Union of Public Employees said yesterday that 200 Island Revenue staff in Leeds were planning to back the action.

After the last one-day strike on June 23, the Government sent official warnings to 550 civil servants who took part in secondary action outlawed by the 1980 Employment Act.

The health unions are pushing for a 12 per cent pay increase. The 430,000 nurses have been offered a 7.5 per cent increase and the 500,000 ancillary workers have been offered 6 per cent.

Mr Rodney Bickerstaffe, the general secretary of Nupe, said yesterday that few health workers would get more than £3 extra a week from the offer.

Mr Norman Fowler, Secretary of State for Health and Social Services, urged the unions to return to the Whitley Council to discuss the distribution of the money. The Government had made available, Mr Fowler also said, a new system for determining the pay of nurses and midwives by next April.

Members of the print unions Sogat '82 and the NGA yesterday backed the health unions' demands. A joint statement said: "Because the hospital workers are committed,

because they are loyal, because they care, society has been able to get away with paying them miserably low wages. We have repaid dedication with exploitation."

The present pay increases do not even make up for increases in the cost of living. They will be even worse off than 12 months ago. Print workers demand that hospital workers be treated with proper honour and respect and that their justifiable wage claim be paid in full."

The statement was signed by Mr Bill Keys and Mr Owen O'Brien, joint general secretaries of Sogat '82, and Mr Les Dixon, retiring general president of the NGA.

Hopes for bilateral deal with Japan on science

By GUY DE JONQUIERES

THE GOVERNMENT is considering proposing to Japan a framework for co-operation in science and technology.

Work on a preliminary draft is expected to begin in London soon. The intention is that the agreement, which could take the form of a treaty, should be signed when the Prime Minister visits Tokyo in September.

But the Industry Department, which has recently taken a number of steps to encourage collaboration with Japan in electronics and communications technology, is believed to have some reservations.

The department would prefer to treat bilateral exchanges in fields such as research and development on a case-by-case basis, rather than tied to a formal arrangement.

The agreement envisaged would be broad in scope and would not commit the two governments to any specific ventures. But there is particular interest on the British side in exploring the possibility of co-operation in aviation, space,

energy and engineering.

It is hoped that the agreement could lead to collaboration between government laboratories and academic institutions, including exchange visits by scientists and engineers. Prospects for links between private companies in the two countries are less clear.

Both France and West Germany have science and technology agreements with Japan which date from the mid-1970s. They have so far involved co-operation on nuclear power, oil-from-coal schemes and telecommunications.

The idea of concluding a similar agreement with Britain was first floated informally by Japan some time ago. It has recently been revived, partly because the British Government sees little prospect of making much progress in any other area of bilateral relations.

It is conceded in London that there is little hope in the near term of persuading Japan to take further measures to reduce its trade surplus

British Gas profits down 20% to about £300m

By RAY DAFTER, ENERGY EDITOR

BRITISH GAS Corporation is about to announce a 20 per cent fall in profits in the past financial year to about £300m from the current cost operating surplus of £361m in 1980-81.

Sir Denis Rooke, the chairman, will, it is expected, blame the reduced profits on lower industrial demand for natural gas and a three-fold increase in the gas levy charged on supplies by the Government.

Details of the corporation's results are due to be announced later this month. In spite of the drop in profits, it seems the corporation managed to meet the Government's financial targets: a 3.5 per cent return on current cost net assets and a £49m limit on borrowings.

The drop in profits would have been much greater but for the very cold winter weather, which boosted domestic demand early this year. Latest Government figures show that total gas sales in the January-May period of this year totalled 8.3bn therms, 1 per cent down on the corresponding five months of 1981.

Gas sales in the whole of 1981 were about 17bn therms, little changed from 1980.

The Government statistics show that whereas domestic sales in 1981 were 3.9 per cent above the previous year's deliveries, sales to industrial customers were substantially down. Gas sales to the iron and steel industry last year fell by 9.3 per cent compared with 1980 while deliveries to other industries dropped by 5 per cent.

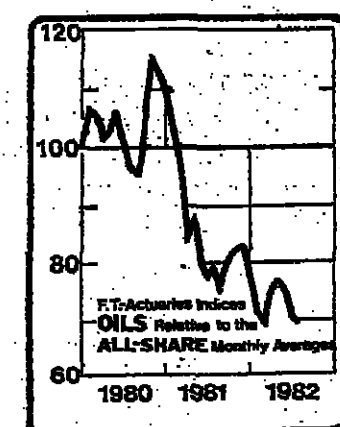
The gas levy, the other major influence on corporation profits, is treated as a cost by British Gas. It is thought that the levy was increased from £129m in 1980-81 to about £400m.

The levy was introduced by the Government last year as a means of creaming off some of the profits which otherwise would have been made by the corporation through the sale of low-cost gas. As a result of long-standing deals, British Gas has been buying some of its gas supplies for less than 10p a therm and distributing it at a considerably higher price.

Why oil remains inflammable

A week after the suspension of the Opec conference in Vienna the dust is beginning to settle, and it looks as if not very much has changed after all. Muted Saudi threats about cutting the reference price of its marker crude from \$34 a barrel have come to nothing and spot prices in Rotterdam have been recovering after their initial fall.

The failure of an Opec conference to reach agreement is hardly a new, or even unusual, occurrence, rather the reverse. In recent years the dominant force in the organisation, Saudi Arabia, has had to battle hard to impose its policies. The latest conference was not attended by the Saudi Oil Minister, Sheikh Yamani, implying that the proposed adjustments were not a major priority for the kingdom. Nevertheless, the politically charged atmosphere of the meeting underlines the increasing strains within the cartel, which may come to a head next summer.



greater cut on the Saudis than necessary.

The Saudis and the other moderate producers face another couple of months of restraint in order to keep the oil market in balance, but the problem should not be too great in spite of over-production from Iran and Libya. Seasonal factors come galloping over the horizon in the fourth quarter. Technically the agreed production ceilings remain in force, and it is likely that the Saudis have enough muscle to keep moderates like Nigeria in line. In fact the Saudis' main mistake may have been to try to make changes at such an early stage. The decisions on new ceilings for the fourth quarter, when demands for Opec crude may be 22m b/d or so, compared with the present 17m b/d ceiling, do not need to be taken until the next meeting in August, or even in September.

Oil shares worldwide, which were tumbling in the early part of the year on concern about a cut in the \$34 marker price, picked up strongly from March, when Opec announced production ceilings. However, prices have fallen again since May, and part of the explanation lies in what has been happening in downstream markets. In the spring demand picked up from the low levels of the first quarter — particularly in the U.S. — while the dollar was not too strong and spot crude prices hardened. So oil company margins began to look a lot healthier.

Since May, however, the U.S. dollar has strengthened again, and in the present climate oil companies find it difficult to pass on the increase in terms of local currencies. Consumer demand has weakened anyway, as have spot crude prices. So the petrol price wars have restarted with a vengeance. Oil companies' attempts to improve margins by installing catalytic

crackers — which push up the petrol content of the processed barrel — have also backfired. Over the last 12 months cracking capacity in Europe is estimated to have risen by at least a tenth, and oil companies have been sacrificing the higher value added generated by discounting.

But the oil sector's relaxation may reflect even more intractable problems than surplus downstream capacity. After all, in February there was a fairly widely spread conviction that the \$34 reference could not be held. With the exception of a few days last week, in recent months there have been few doubts that the Saudis could hold the line. Yields, meanwhile, provide a fair degree of support. The five U.S. majors offer around 10 per cent, and the bigger independents around 7 per cent. In the UK, Shell offers 7½ per cent and BP 11 per cent. When seasonal factors come into play there may even be something of a rally in the sector (conveniently timed for a flotation of Britoil?).

Output ceilings

The meeting failed to decide on how to enforce the production ceilings established in March, while there were also disputes over price differentials. The two areas are closely connected, and stem from the success of the Saudis in bringing supply into line with demand through the slack summer months. In essence this feat was achieved by the Saudis being prepared to cut output enough to bring the market into balance, while other members worked to strict quotas. The mechanism through which the Saudis took up the spare capacity was rigid adherence to the \$34 reference price while other exporters introduced discreet discounting by manipulating the differentials for various grades of crude.

This policy has worked. Saudi production has now fallen to perhaps 6m barrels a day, while Nigerian production, for instance, has picked up sufficiently for the second quarter target of 1.3m b/d to be met in spite of the very poor April and May output levels. Since the discounts have served their purpose, the Saudis are naturally keen to eliminate them, especially because they have been abused by some countries, notably Libya and Iran, which have exceeded their production ceilings. These two countries have pre-empted all of the 0.7m b/d or so shortfall in Iraq's production as well as forcing a

reduced demand.

Beyond the New Year, the outlook becomes much darker. Forecasts of world economic recovery are one again being pushed further into the future. While destocking should not be so prevalent, more non-Opec oil will be produced and more fuel saving programmes will come into effect. So next spring Opec could well find itself facing much the same reduced level of demand as this summer, and will once again have to show great restraint.

The Saudis may well not be in such firm control of the cartel as they have been this year. If Iran is successful in installing a Shiite administration in Iraq, the new axis will control potential production of 5m or 7m b/d. The Saudis could not cut sufficiently to compensate for this extra production being marketed, even if they wanted to. The Iranians might well be prepared for the loss of revenue implied in breaking the \$34 reference if it ended Saudi control of the cartel.

On the other hand, if the victorious Iranians block the Straits of Hormuz, nothing could replace the Gulf production that could not get through. But even the most virtuous oil bulls would consider switching into defence stocks in such a contingency.

Labour's far left divides over tactics for fighting registration

By ELINOR GOODMAN, POLITICAL CORRESPONDENT

SERIOUS DIVISIONS on the far left of the Labour Party emerged at the weekend over tactics for fighting the Labour leadership's plans for excluding the Marxist Militant Tendency organisation.

At a special meeting yesterday called to co-ordinate the far left's response to the national executive committee's proposal for setting up a register of Labour groups, it was agreed that groups should boycott the register and so try to undermine its credibility.

The constituency representatives at the meeting also agreed that they would refuse to co-operate with any moves to expel local Militant supporters from their parties.

But there was a serious disagreement over longer term

tactics. The executive of the Campaign for Labour Party Democracy, in the past the most effective group on the far left, tried to get the meeting to endorse a fall-back position aimed at limiting the NEC's powers in the event of the register being set up.

The strategy, was, however, rejected by the other groups present, and it was clear from the meeting that the far left's opposition to the register could be weakened by internal divisions.

The plan for setting up a register of groups, approved by last month's NEC, is fundamental to the Labour leadership's plan for excluding Militant from the party. It has enraged many local parties who have

responded by submitting over a dozen motions for this year's party conference, opposing witch-hunts.

But despite these motions, and the very vocal support they will no doubt get from other constituencies, at conference, the far left fears the votes of the big unions will ensure that the NEC's plan is approved.

In the next few months, the various groups on the broad left will be doing all they can to swing the votes of the major unions, most notably the Transport and General Workers

Union. It was in case this strategy fails, that the executive of the Campaign for Labour Party Democracy was yesterday advocating a fall-back position. Alliance electoral reform plan. Page 4

Victory for BR Continued from Page 1

said: "The refusal of the TUC finance and general purposes committee to support Aslef means that we have no alternative but to instruct our members to vote normally from midnight. This was a battle which could not have been won without the support and assistance of the whole trade union movement — support which was not forthcoming."

Mr Buckton said BR's actions had received throughout the Government's full support. Now they had received the full support of the TUC.

He said of the union's 24,000 members: "It is with some bitterness that we have to tell them that the help they have given to the trade union movement in the past has not been repaid when they needed it."

He reserved special criticism for Mr Sid Weighell, general secretary of the rival National Union of Railwaymen, who has urged Aslef to call off its strike and accept flexible rostering.

Mr Buckton said Mr Weighell's public utterances "have been contrary to every principle of trade unionism. He has by his actions assisted the British Railways board at every stage."

Mr Len Murray, TUC general secretary, tried to be positive. He said: "Aslef's decision is not a defeat for the union. On the contrary, it is a measure of its concern for railway workers and the industry itself."

Mr Weighell replied to Mr Buckton's comments by saying: "If I have been charged because of honouring my commitments, I belong to a different sort of trade union." Mr Weighell said he was delighted the strike was over. He again raised the "unanswerable" case for one union in the railway industry.

Weather

UK TODAY
DRY with sunny periods. Max. 23C (73F) except in N Scotland.
N Scotland
Cloudy with drizzle. Max. 19C (66F).
Outlook: Little change.

WORLDWIDE					
	Y'day		Y'day		
	midday		midday		
Agaccio	28	L. Ang.	28	18	64
Algiers	28	Luxemb.	28	23	73
Amsterdam	21	Paris	28	23	73
Athens	28	Madrid	28	31	89
Bahrein	28	Manila	28	31	89
Batavia	28	Medan	28	31	89
Bombay	28	Moscow	28	35	95
Buenos	28	Mater	28	35	95
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